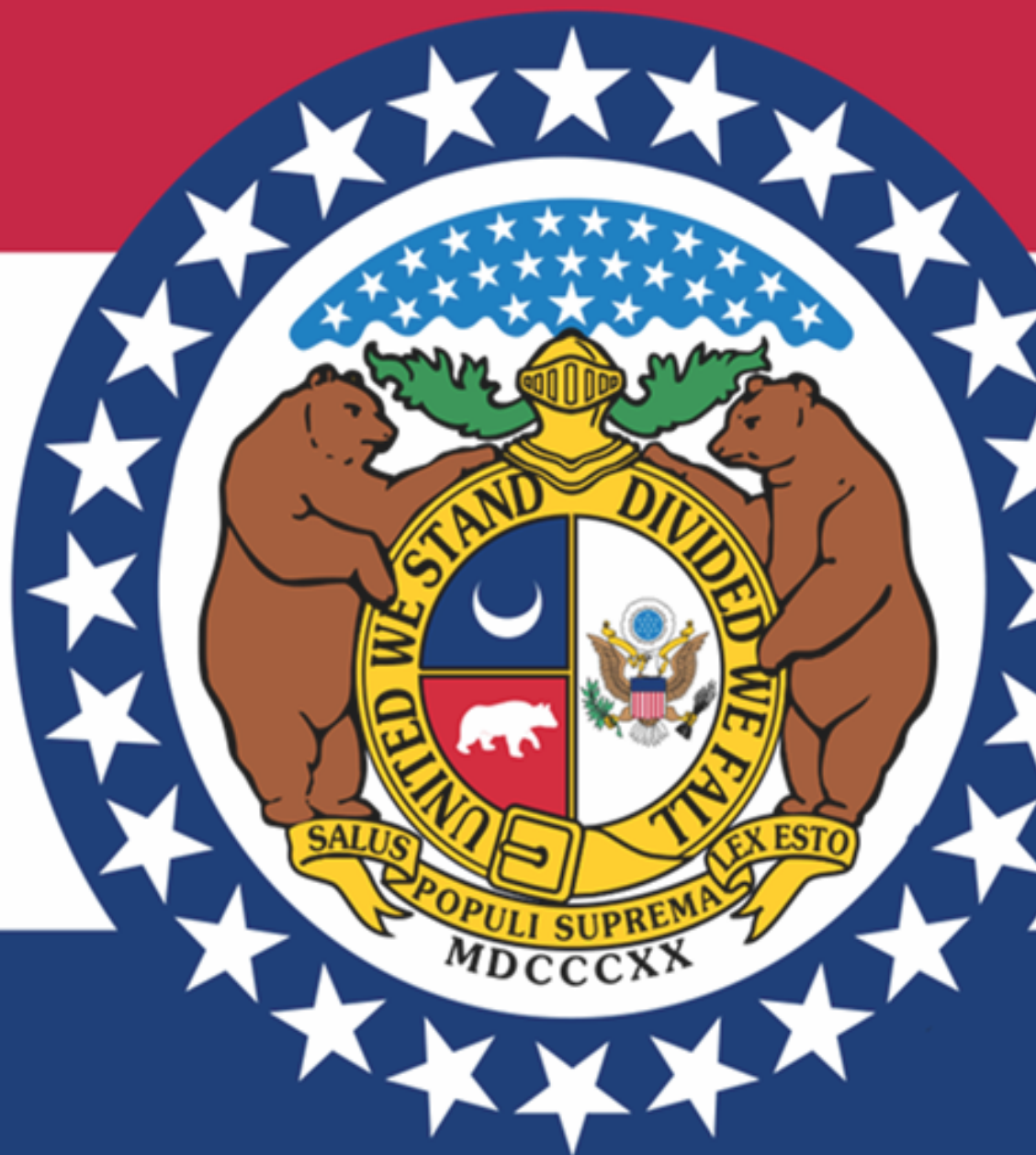


# STATE OF MISSOURI

DELTA REGIONAL AUTHORITY  
STATE DEVELOPMENT PLAN



## FY2016 UPDATE

PREPARED BY THE LOCAL DEVELOPMENT DISTRICTS

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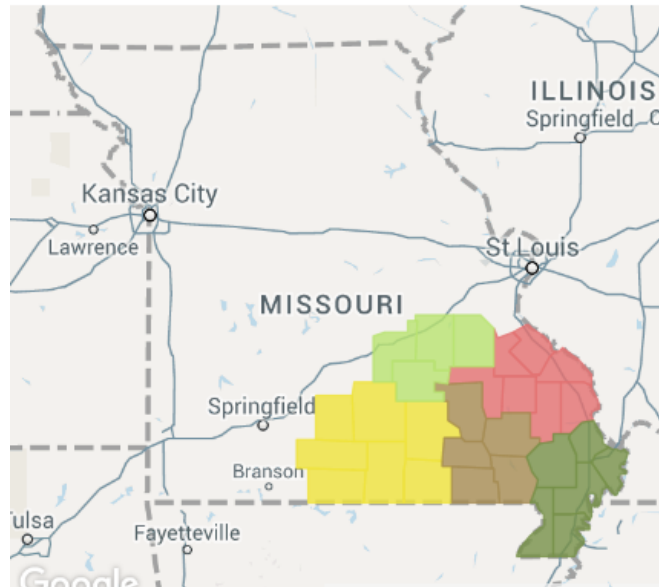
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## Overview

On December 15, 2000 the federal government authorized the formation of the Delta Regional Authority. The Authority encompasses portions of eight states (Missouri, Arkansas, Louisiana, Tennessee, Illinois, Kentucky, Mississippi, and Alabama) and, within those states, 252

Missouri the twenty-nine Butler, Cape Crawford, Dent, Howell, Iron, New Madrid, Pemiscot, Perry, Ripley, Scott, Francois, Ste. Stoddard, Texas, and Wright.



counties/parishes. In Authority covers counties – Bollinger, Girardeau, Carter, Douglas, Dunklin, Madison, Mississippi, Oregon, Ozark, Phelps, Reynolds, Shannon, St. Genevieve, Washington, Wayne

The counties in this portion of Missouri have traditionally been the most impoverished counties in the state according to unemployment and poverty statistics. The Missouri Delta Region has a county average median household income of \$35,585, compared to the statewide median household income of \$47,764 and a national median household income of \$53,482, per the 2010-2014 American Community Survey. In 2014, Missouri's statewide average unemployment rate was 6.1%, Missouri's Delta Region's average unemployment rate was 7.6. Additional statistical information provided by the U.S. Census Bureau is included in Appendix I of this report.

Missouri's portion of the Delta Region also ranks very low in quality indicators per the Missouri Kids Count. The Missouri Five-Year Estimates Kids Count is a data compilation and ranking of each county in Missouri examining outcome measures that directly affect children in the state. The ten measures include poverty, birth weight, infant mortality, child deaths, abuse, and high school dropout rates. For example,

according to Kids Count, 64.5% of the children in Missouri's Delta Region participated in the Free & Reduced school lunch program in 2013, and only two of the twenty-nine Delta counties had participation rates lower than that of Missouri (49.8%).

Fourteen of the sixteen counties in Missouri with the highest teenage pregnancy rates in 2013 were located in the Delta Region. In 2012, twenty-one counties in the Delta Region had at or more than 30% of children living in poverty with state and nation-wide percentages of 23%. County-specific data sheets with the county rankings noted per the Missouri Kids Count project can be found in Appendix II.



Multi-modal transportation inclusive of roads, rail, river, and air access continues to be either scarce or deficient. Four-lane connections across the entire southern part of the state are needed as well

as better north south access. The area is home to five ports in various stages of development, which struggle to maintain operations on a consistent basis. A map of Missouri Delta ports along the Mississippi River is included in Appendix III.

The Delta Region in Missouri is included in two Missouri Department of Transportation (MODOT) districts—the Southeast District and the Central District. Appendix IV includes highway and bridge projects for 2016-2020 for twenty-five Delta counties located in the Southeast District and all counties in the Central District—four of which are Delta counties.

It is important to note that this area also offers various venues of higher education, abundant natural resources such as timber, clear streams, and the fertile ground proximate to the Mississippi River. It is an area with tremendous opportunity and great potential for economic and community growth and improvement.

## Planning Process

The State of Missouri has pulled together several resources to develop this state plan for the Delta Region. The first consulted the Comprehensive Economic Development Strategies (CED's) that the five regional planning commissions of the Delta region develop in cooperation with the U.S. Department of Commerce, Economic Development Administration. The Regional Planning Commissions are instrumental partners of the State of Missouri's in administering a wide variety of projects throughout the Delta Region. Their process included numerous public hearings in each region, as well as input from the communities and other participating agencies involved in projects completed through the commissions. Section B details the regional planning commissions' goals for their respective areas.

In addition, data regarding Missouri's portion of the Delta region has been compiled by the Missouri Economic Research and Information Center (MERIC)—the research division for the Missouri Department of Economic Development.

The priorities identified in the regional economic development strategies and supported by the MERIC data are similar to the priorities identified within the previous Delta state plan. As a result, the State of Missouri will continue to target these priorities when participating in activities within the Delta region of our State. These priorities can be broken down into four major areas:

1. Transportation improvements;
2. Regional investment and economic development enhancement;
3. Educational opportunities/Workforce Development; and,
4. Enhanced quality of life through construction and improvement of basic infrastructure.

## Section A: Challenges and Opportunities: The State of the State

A review of the Comprehensive Economic Development Strategies (CEDs) of the five Economic Development Districts in the Delta Region of Missouri: *Bootheel RPC*, *Meramec RPC*, *Ozark Foothills RPC*, *Southeast Missouri RPC*, and *South Central Ozark COG*, resulted in the identification of some shared challenges and creative economic development strategies.

**Challenges:** The findings of the review indicate that the Missouri Delta struggles with uneven economic growth. The trend in industry focus shows a defined shift away from manufacturing with a noticeable increase in sales, food preparation and healthcare sectors. While the unemployment rate is relatively low, the average pay in these sectors is much lower than in other employment areas, resulting in an overall low median household income for this part of Missouri. Missouri's Delta region continues to struggle with poverty with seemingly slim options for job opportunities that will significantly improve income for area families.

While Missouri's Delta does have a good trend for high school education attainment, post-secondary education still lacks in the region. There is ample access to education in this region, however; the 'brain drain' of talented young persons is a concern. Missouri's Delta is not keeping its higher educated residents. This area of the state has a significant amount of state and federal lands which impacts the tax base for cities and counties and results in a fairly uneven economic growth throughout this region. Due to its sparsely populated areas, infrastructure such as high-speed internet, continues to lack in many places. Aging public infrastructure, and systems that do not meet today's health and safety standards create hardships for businesses and residents of the area.

**Opportunities:** While Missouri's Delta does experience a disproportionate tax base due to the significant state and federal lands, these lands also offer a great opportunity for the region to capitalize on their resources. Mining and logging are still very important industries to this region, but recreation is a growing industry in which the area can continue to develop and prosper. There are 17 state parks and historic sites, Ozark River National Scenic Riverways and Mark Twain National Forest that offer acres of recreation including hiking/biking, camping, fishing, hunting, water sports, and much more. Missouri's Delta communities are finding new markets to benefit from the ample access

to state and federal lands. Another opportunity is the trend toward more niche agricultural and forestry products, and the increase in exporting such items for a broader market.

Due to the significant older population in this region, expansion of health care is a notable opportunity for growth. Increased primary and specialty care will allow residents to live, work and retire in this area. Expansion of health care also, results in better employment opportunities for health professionals and is a major contributor to enticing industries to locate here knowing there is access to quality care. Missouri's Delta has a moderate cost of living and cost of doing business, and when coupled with better quality of life opportunities (i.e. recreation, health care, education, etc.) results in a branding or marketing strategy opportunity by which the region can promote itself and work towards a better economy.

There are several industry clusters identified in the region that may support economic growth, utilizing assets from the area. Forestry and Wood Products is a growing sector as is Agribusiness/Agritourism (including wineries). Mining still remains a significant economic factor as well as machinery manufacturing. There are a significant number of chemical producing companies in the area generating a 'cluster' opportunity from which to build.

### **Shared Economic Development Goals and Strategies in Missouri's Delta Region**

- Increased export of wood products
- Infrastructure improvements, including multi-modal transportation connections in support of economic development
- Promote the use and development of business incubators
- Encourage and actively plan for broadband expansion, especially "last mile" connections
- Engage in cooperative, regional marketing efforts
- Enhance tourism promotion and grow tourism support services
- Adding soft skills, general work readiness skills to education curriculum
- Greater support for entrepreneurship
- Natural resource conservation and protection
- Use of revolving loan funds, other business loan and grant programs

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## 1. Population

Missouri's Delta Region is comprised of 29 counties in the south-central and southeast portions of the state. The total population of Missouri's Delta counties is 687,433 compared with a total population for the state of 6,044,171 (US Census Bureau 2013). While Missouri experienced a modest population growth of 0.9 percent between 2010 and 2013, the Delta counties of Missouri experienced a decline of 0.1 percent during that same period. Missouri's Delta is sparsely populated with only 35.3 persons per square mile, second only to Alabama with 24.6 persons per square mile and well behind the Delta average of 64.9 persons per square mile (US Census Bureau 2013). This is due in large part to the abundance of natural resources and farming that occurs in this area. Missouri's Delta population age 65 and over also trends higher than the state as a whole and the Delta region (US Census Bureau 2013). A net loss of population, plus an above average older population, creates a certain challenge to the region as it works to address economic and social issues.

### Population Density

Delta Region by Counties/Parishes: 2013  
(persons per square mile)

REGION	POPULATION DENSITY
United States	89.5
Delta Region	64.9
Alabama	24.6
Arkansas	48.9
Illinois	56.5
Kentucky	66.5
Louisiana	94.4
Mississippi	58.6
Missouri	35.3
Tennessee	147.5

Source: U.S. Census Bureau, Population Division, Vintage 2013 Estimates, Release Date: March 2014

### Percent Change in Total Population

Delta Region by Counties/Parishes: 2010-2013

REGION	PERCENT CHANGE
United States	2.4%
Delta Region	0.7%
Alabama	-1.3%
Arkansas	0.0%
Illinois	-0.9%
Kentucky	-0.2%
Louisiana	1.9%
Mississippi	0.3%
Missouri	-0.1%
Tennessee	0.6%

Source: U.S. Census Bureau, Population Division, Vintage 2013 Estimates, Release Date: June 2014

## 2. Economy

Missouri's Delta region ranked highest of all Delta regions in Employment Population Ratio (total employment divided by population over age 16) at 56.3 percent compared to the Delta average of 51.9 percent, according to the Bureau of Labor Statistics for



2013. Unemployment in Missouri's Delta is also at 6.8 percent, only slightly more than Louisiana which was the lowest at 6.4 percent (LAUS 2013) and the state of Missouri as a whole with a 6.5 percent unemployment rate. The state of Missouri and its Delta region both experience less unemployment than the nation (US unemployment rate is 7.4 percent) according to Bureau of Labor Statistics. While employment figures provide a positive outlook for Missouri's Delta region economy, several other indicators depict more challenges to the economy. Missouri's Delta region ranked next to last amongst all Delta regions in Median Household Income and Per Capita Personal Income, with only Alabama coming in lower for both categories. Median Household Income (MHI) for Missouri's Delta is \$36,183 compared with the state's MHI of \$47,333, the Delta average of \$40,427 MHI and the national average of \$53,046 (US Census ACS 08-12). Per Capita Personal Income (PCPI) for Missouri's Delta is only \$31,356 compared with the state's PCPI of \$39,133, Delta average of \$36,492 and national average of \$43,735 (US Census ACS 08-12).

### Median Household Income

Delta Region by Counties/Parishes: 2008-2012

REGION	INCOME
United States	\$53,046
Delta Region	\$40,427
Alabama	\$30,646
Arkansas	\$38,912
Illinois	\$39,253
Kentucky	\$40,421
Louisiana	\$43,400
Mississippi	\$38,947
Missouri	\$36,183
Tennessee	\$42,987

Source: U.S. Census Bureau, 2008-2012 American Community Survey

### Per Capita Personal Income

Delta Region by Counties/Parishes: 2012

*Note: Per capita personal income was computed using Census Bureau midyear population estimates. Estimates for 2010-2012 reflect county population estimates available as of March 2013. All dollar estimates are in current dollars (not adjusted for inflation).*

REGION	INCOME
United States	\$43,735
Delta Region	\$36,492
Alabama	\$29,934
Arkansas	\$36,517
Illinois	\$34,009
Kentucky	\$33,812
Louisiana	\$38,636
Mississippi	\$34,721
Missouri	\$31,356
Tennessee	\$39,037

Source: U.S. Census Bureau, 2008-2012 American Community Survey

While Missouri's Delta may boast lower unemployment, it is evident that the jobs held by residents in this area also have lower paying wages. Wages for all industries, public and private, for the state of Missouri average \$44,346 (\$21.32 hourly) while wages in Missouri's Delta counties averages just \$29,270 (\$14.07 hourly) from MERIC Quarterly Census of Employment 2014. Only ten of Missouri's 29 Delta counties had average wages over \$15 per hour. In large part, the disparity in wages can be attributed to the

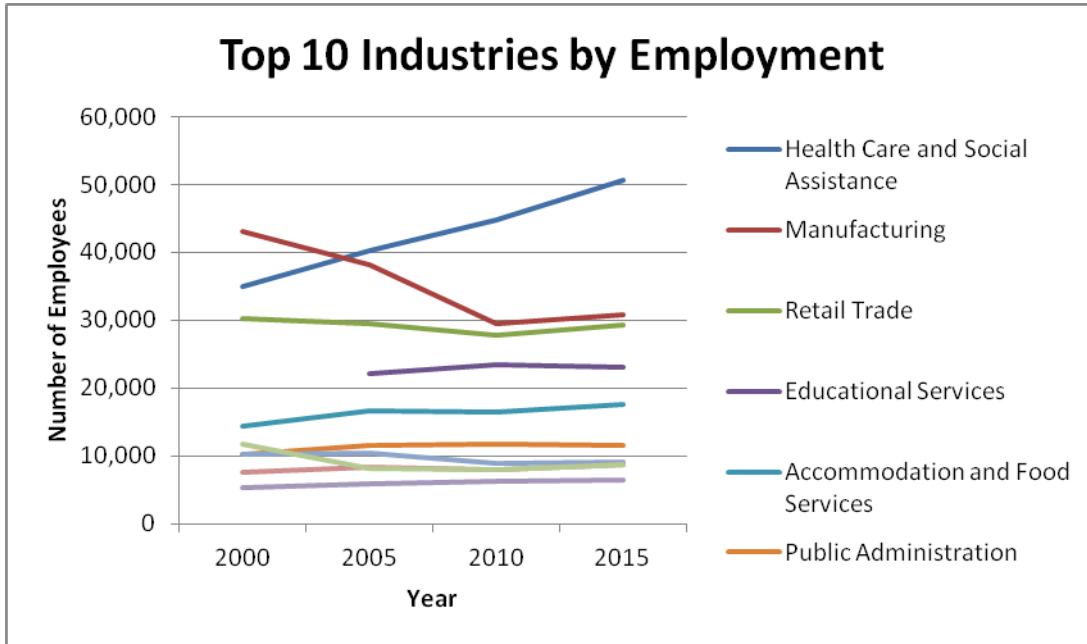
changing economic climate of Missouri's Delta region. Manufacturing has long been replaced as the major employment sector for the region. Sales, Food Preparation and Serving, and Healthcare Occupations are by far the fastest growing sectors. Wages by occupation in these sectors range from \$17,004 to \$51,378 with an average of \$23,174.

There are several industry clusters identified in the region that may support economic growth, utilizing assets from the area. Forestry and Wood Products is a growing sector as is Agribusiness/Agritourism (including wineries). Mining still remains a significant economic factor as well as machinery manufacturing. There are a significant number of chemical producing companies in the area generating a 'cluster' opportunity from which to build.

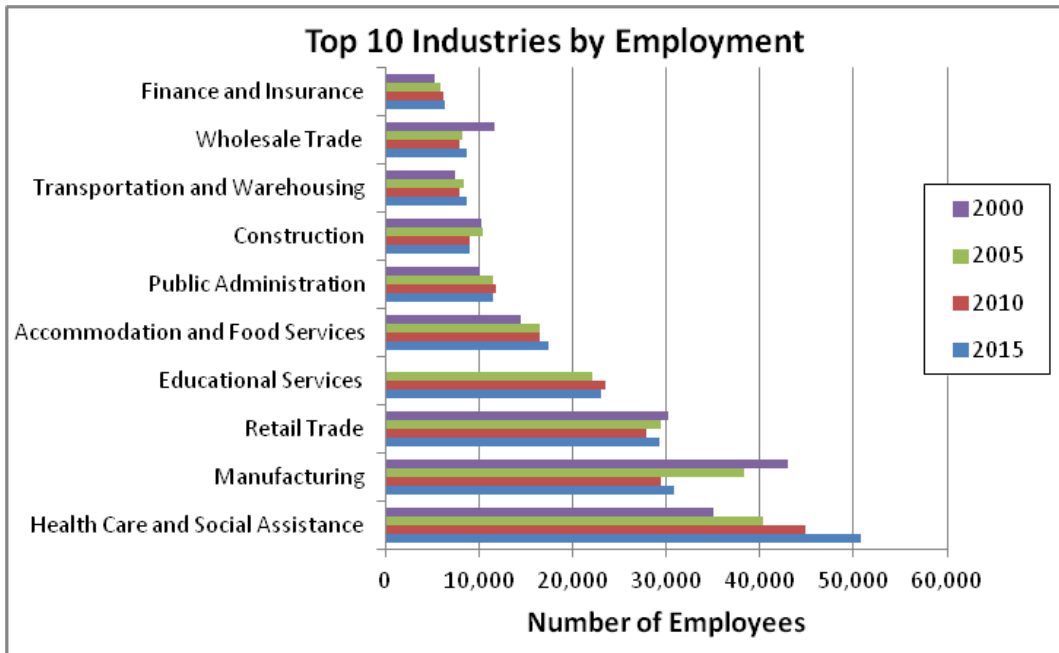
### **Employment Growth**

The charts on page 12 illustrate employment changes from 2000 to 2015 for the top 10 industry sectors by the number of employees. The graphs provide employment trends over the period of time to identify industries that are growing, declining, or remaining flat.

Health Care and Social Assistance and Manufacturing were the largest employers from 2000 to 2015. Those two industries employed 50,728 and 30,819 people as of 2015, respectively. The two industries are moving in different directions in terms of employment growth. Health Care and Social Assistance grew by more than 15,000 jobs between 2000 and 2015, while manufacturing jobs decreased by more than 12,000.



Note: The data for this table was taken from the 1<sup>st</sup> quarter for each year provided.



Note: The data for this table was taken from the 1<sup>st</sup> quarter for each year provided.

In terms of percentage change, Health Care and Social Assistance had the largest growth between 2000 and 2015, with 45 percent growth. Accommodation and Food Service (21 percent) and Finance and Insurance (20 percent) also had some of the largest increases in jobs on a percentage basis. Manufacturing had the largest

percentage drop over the 15 years with a 28 percent decline in the number of jobs. Wholesale Trade had the second highest decrease with 25 percent.

Top 10 Industries by Employment					Change in Employee Count, % Change, 2000 to 2015	
	2000	2005	2010	2015		
Health Care and Social Assistance	34,999	40,335	44,875	50,728	15,729	45%
Manufacturing	42,992	38,254	29,501	30,819	-12,173	-28%
Retail Trade	30,221	29,473	27,855	29,250	-971	-3%
Educational Services		22,163	23,487	23,008	845	4%
Accommodation and Food Services	14,435	16,545	16,494	17,496	3,061	21%
Public Administration	10,167	11,465	11,761	11,580	1,413	14%
Construction	10,258	10,375	8,972	9,097	-1,161	-11%
Transportation and Warehousing	7,478	8,403	7,999	8,695	1,217	16%
Wholesale Trade	11,635	8,205	7,984	8,692	-2,943	-25%
Finance and Insurance	5,327	5,889	6,212	6,374	1,047	20%

Source: QWI Explorer application, U.S. Census Bureau, [qwexplorer.ces.census.gov/exp-r/f5faf.html](http://qwexplorer.ces.census.gov/exp-r/f5faf.html)

Job postings by industry can also provide some insight into employment growth and job demand within the Missouri Delta Region. The following table provides a list of the industries with the highest number of job postings for 2015. The list of job postings shows that health care related fields were in demand in 2015. Of the 5,825 job postings collected for the Top 10 Industries by Job Postings table, 2,863 are in a health care related industry (General Medical and Surgical Hospitals, Nursing Care Facilities, Offices of Other Health Practitioners, and Home Health Care Services).

Beyond health care and related fields, Insurance Carriers were the second largest single industry group in terms of job postings in Missouri's Delta Region. Restaurants and other Eating Places and retail/general merchandise stores (including department stores) also ranked at the top for the number of job postings in 2015 in the Missouri Delta.

Top 10 Industries by Job Postings, 2015	
	Job Postings
General Medical and Surgical Hospitals	1,561
Insurance Carriers	628
Restaurants and Other Eating Places	553
Department Stores	528
Colleges, Universities, and Professional Schools	480
Nursing Care Facilities (Skilled Nursing Facilities)	465
Other General Merchandise Stores	441
Offices of Other Health Practitioners	433
Home Health Care Services	404
Management, Scientific, and Technical Consulting Services	332

Note: General Freight Trucking was removed from list due to higher probability of job postings being for a company housed outside of the target area.

Source: Burning Glass Technologies, Labor/Insight Tool: <http://laborinsight.burning-glass.com/jobs/us#/reports/create>

The job postings data helps to reinforce what the actual number of jobs by industry provided above shows. The industries that showed the largest percentage growth between 2000 and 2015 were also the industries that had the highest number of job postings in 2015.

## Projections for Job Growth

Long-term occupational projections are completed for the State of Missouri and each region every other year for a 10 year period. The majority of counties in the Delta Region fall within the South Central and Southeast Workforce Development Regions. The occupational needs of these two regions of the state are very similar. The top 20 occupations for the regions based on the number of job openings are below, and 17 of the 20 occupations with the highest number of projected openings are on both lists. For a complete listing of occupational projections for the state and regions, visit the MERIC website at [https://www.missourieconomy.org/occupations/occ\\_proj.stm](https://www.missourieconomy.org/occupations/occ_proj.stm).

### SOUTHEAST REGION TOP OPENINGS

2012-2022

Missouri's Southeast Region is projected to have more than 48,000 total job openings between 2012 and 2022. This includes openings created by new job growth, as well as those created through the need for replacement workers. Replacement openings occur due to retirement, turnover, or transferring to another occupation.

During this projected period, the 20 occupations with the greatest number of total openings include 3 Healthcare Occupations and 2 Sales Related Occupations. Cashiers are projected to have the most total openings from 2012 to 2022, with most of these openings projected to be replacement positions. Overall, 19 of the 20 Top Opening Occupations have a Grade A or B outlook in terms of having above average growth, openings, and wages.

Occupation	2012 Est. Employment	2022 Proj. Employment	Growth Openings	Replacement Openings	Total Openings	Average 2013 Wage	Career Grade
Cashiers	4,953	5,100	147	2,141	2,288	\$18,449	B
Combined Food Preparation and Serving Workers, Including Fast Food	3,172	3,636	464	1,211	1,675	\$17,004	B
Personal Care Aides	4,836	6,013	1,177	346	1,523	\$17,485	B+
Retail Salespersons	3,676	3,919	243	1,257	1,500	\$24,174	B
Waiters and Waitresses	2,437	2,555	118	1,172	1,290	\$19,475	B
Registered Nurses	4,112	4,527	415	797	1,212	\$51,378	A
Heavy and Tractor-Trailer Truck Drivers	3,581	4,083	502	573	1,075	\$34,377	B+
Nursing Assistants	2,971	3,354	383	565	948	\$21,078	B+
Customer Service Representatives	1,898	2,311	413	516	929	\$28,446	A
Laborers and Freight, Stock, and Material Movers, Hand	2,196	2,397	201	680	881	\$23,497	B
Office Clerks, General	3,173	3,328	155	667	822	\$25,401	B
General and Operations Managers	2,805	3,090	285	525	810	\$74,289	A+
Team Assemblers	3,214	3,503	289	508	797	\$32,804	B+
Childcare Workers	2,560	2,419	0	753	753	\$19,928	C+
Secretaries and Administrative Assistants, Except Legal, Medical, and Executive	3,280	3,596	316	395	711	\$25,801	B
Maids and Housekeeping Cleaners	3,017	3,086	69	598	667	\$18,607	B
Home Health Aides	1,173	1,565	392	223	615	\$18,928	A
Janitors and Cleaners, Except Maids and Housekeeping Cleaners	1,892	2,092	200	356	556	\$21,718	B
Elementary School Teachers, Except Special Education	1,552	1,707	155	341	496	\$43,008	B+
Maintenance and Repair Workers, General	1,818	1,962	144	349	493	\$30,934	B

Data Sources: Missouri Economic Research and Information Center (MERIC) Long-Term Occupational Projections, MERIC Occupational Employment and Wage Survey, and U.S. Bureau of Labor Statistics. Career Grades are assigned by analyzing an occupation's percentage change, total openings, and average wage relative to all other occupations in the state. An occupation's combination of scores on these three variables determines its Career Grade. Product funded by the U.S. Employment and Training Administration, Workforce Information Grant July 2014



# SOUTH CENTRAL REGION TOP OPENINGS

2012-2022

Missouri's South Central Region is projected to have more than 20,900 total job openings between 2012 and 2022. This includes openings created by new job growth, as well as those created through the need for replacement workers. Replacement openings occur due to retirement, turnover, or transferring to another occupation.

During this projected period, the 20 occupations with the greatest number of total openings include 2 Sales and Related Occupations and 2 Personal Care and Service Occupations. Cashiers are projected to have the most total openings from 2012 to 2022, with most of these openings projected to be replacement positions. Overall, 19 of the 20 Top Opening Occupations have a Grade A or B outlook in terms of having above average growth, openings, and wages.

Occupation	2012 Est. Employment	2022 Proj. Employment	Growth Openings	Replacement Openings	Total Openings	Average 2013 Wage	Career Grade
Cashiers	2,651	2,755	104	1,146	1,250	\$18,045	B
Combined Food Preparation and Serving Workers, Including Fast Food	1,776	2,039	263	678	941	\$16,958	B+
Laborers and Freight, Stock, and Material Movers, Hand	1,992	2,251	259	617	876	\$20,023	B+
Registered Nurses	1,880	2,137	257	364	621	\$50,838	A
Retail Salespersons	1,419	1,531	112	485	597	\$22,400	B
Personal Care Aides	1,998	2,421	423	143	566	\$18,242	A
Waiters and Waitresses	784	822	38	377	415	\$18,494	B
Office Clerks, General	1,499	1,588	89	315	404	\$25,591	B
Team Assemblers	1,251	1,454	203	198	401	\$25,657	B+
Heavy and Tractor-Trailer Truck Drivers	1,323	1,511	188	212	400	\$32,231	A
Nursing Assistants	1,419	1,544	125	270	395	\$20,196	B
Elementary School Teachers, Except Special Education	1,120	1,251	131	246	377	\$41,885	A
Secretaries and Administrative Assistants, Except Legal, Medical, and Executive	1,443	1,603	160	174	334	\$23,635	B+
Maids and Housekeeping Cleaners	1,298	1,346	48	257	305	\$18,268	B
Licensed Practical and Licensed Vocational Nurses	741	858	117	181	298	\$33,722	A
General and Operations Managers	1,032	1,134	102	193	295	\$63,971	A+
Janitors and Cleaners, Except Maids and Housekeeping Cleaners	936	1,050	114	176	290	\$20,762	B+
Tellers	551	584	33	257	290	\$20,764	B
Childcare Workers	957	894	0	281	281	\$18,188	C+
Middle School Teachers, Except Special and Career/Technical Education	681	760	79	150	229	\$47,408	A

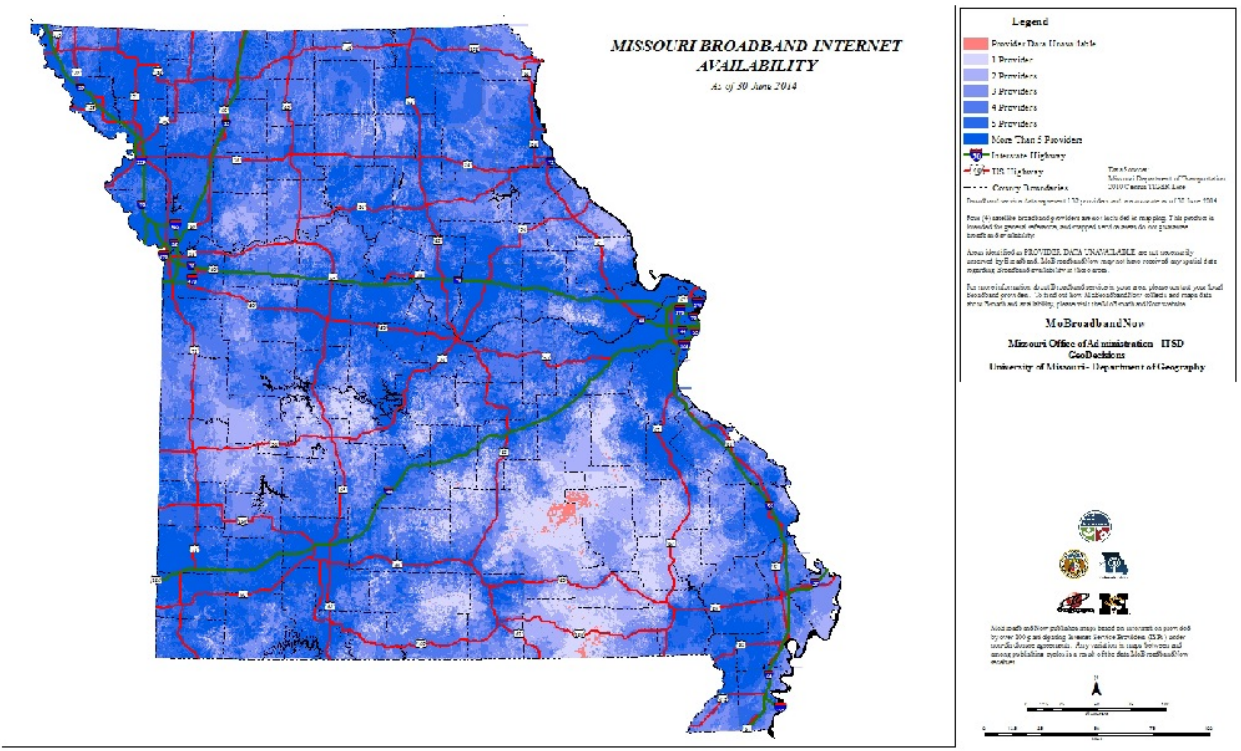
Data Sources: Missouri Economic Research and Information Center (MERIC) Long-Term Occupational Projections, MERIC Occupational Employment and Wage Survey, and U.S. Bureau of Labor Statistics. Career Grades are assigned by analyzing an occupation's percentage change, total openings, and average wage relative to all other occupations in the state. An occupation's combination of scores on these three variables determines its Career Grade. Product funded by the U.S. Employment and Training Administration, Workforce Information Grant July 2014



### 3. Infrastructure

Public infrastructure throughout Missouri's Delta is fair to poor due to age and inadequate design. Many of the region's small communities struggle to keep water and waste water systems in compliance with EPA's increasingly strict regulations, and still grapple to maintain infrastructure originally constructed in the 1940s, 1950s and 1960s. Broadband continues to be inaccessible in many rural communities due in part to the low density population making this service currently cost-prohibitive to most potential providers.





Multi-modal transportation, including roads, river, rail, air and transit are scarce or deficient. The region is home to five ports in various stages of development that struggle to maintain operations. Two interstates run through the area: I-55 is a major north-south route along the eastern edge and I-44 runs along the northern boundary of the region. Improvements to Highway 60 have helped with east-west travel along the southern part of the state, but most highways in the area still lack the size and maintenance to adequately serve travel demands. There are no local Amtrak routes and only one national Amtrak route running through the area, with only one station serving Missouri's Delta located in Poplar Bluff. Union Pacific and BNSF both have some rail freight service but it is very limited in Delta area. One commercial service airport exists in Cape Girardeau, with approximately 30 general aviation public airports scattered throughout the Delta counties of Missouri.

4. Socio-Economics

Missouri's Delta ranked second, only behind Kentucky, in percentage of population with a high school diploma or equivalent. At 59.2 percent, Missouri's Delta counties rate

exceeded the state rate of 54.6 percent and the Delta average of 55.8 percent, and far surpassed the national rate of 49.5 percent. However, Missouri's Delta fell well short on percentage of residents with a bachelor's degree or higher having only 14.6 percent of the population compared to Missouri's rate of 25.8 percent, the Delta region at 19.9 percent and national average of 28.5 percent (2008-2012 ACS). With two major universities, Southeast Missouri State University and the Missouri University of Science and Technology, and several other public community colleges and private colleges – there is ample opportunity for higher education; however the data suggest a 'brain-drain' of persons with higher education leaving Missouri's Delta.

**Percent of Population 25 Years and Older with High School Diploma or GED\***

Delta Region by Counties/Parishes: 2008-2012

*\*highest level of education completed*

REGION	PERCENT
United States	49.5%
<b>Delta Region</b>	<b>55.8%</b>
Alabama	56.3%
Arkansas	57.9%
Illinois	57.1%
Kentucky	59.5%
Louisiana	55.7%
Mississippi	51.8%
Missouri	59.2%
Tennessee	54.9%

Source: U.S. Census Bureau, 2008-2012 American Community Survey

**Percent of Population 25 Years and Older with a Bachelor's Degree or Higher**

Delta Region by Counties/Parishes: 2008-2012

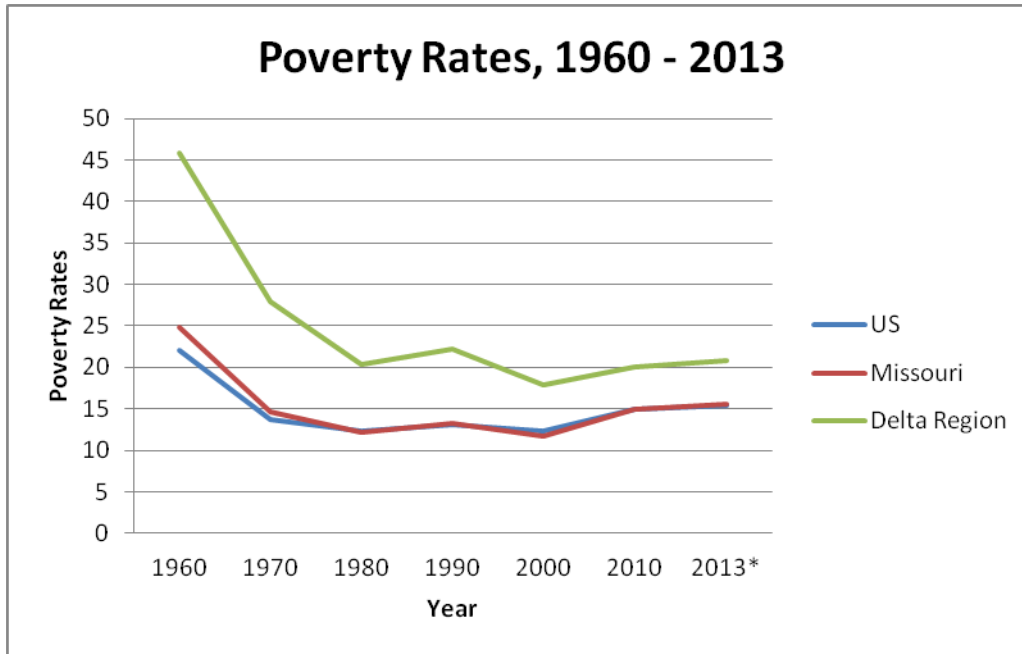
REGION	PERCENT
United States	28.5%
<b>Delta Region</b>	<b>19.9%</b>
Alabama	13.1%
Arkansas	19.2%
Illinois	18.5%
Kentucky	15.8%
Louisiana	20.8%
Mississippi	21.3%
Missouri	14.6%
Tennessee	23.3%

Source: U.S. Census Bureau, 2008-2012 American Community Survey

Missouri's Delta ranks third highest in percentage of the population living in poverty, behind Alabama and Mississippi. 2008-2012 ACS data shows Missouri's Delta with a 20.1 percent poverty rate compared to Missouri's rate of 15 percent and the national rate of 14.9 percent. Persistent poverty, defined as 20 percent or more of the residents living in poverty over the last 30 years, is also very high in Missouri's Delta, which again ranks third behind Alabama and Mississippi. At 44.8 percent, Missouri's Delta has a much higher persistent poverty rate than Missouri's rate of 12.2 percent and the national rate of 11.2 percent.

Historically, poverty rates fell for the Delta Region as well as for Missouri and the US from 1960 to 2013. In the Delta Region, poverty rates dropped nearly 54 percent from 1960 to 1980. From 1980 to 2013 there has been a slight increase in the poverty rates.

The Delta Region consistently has higher poverty rates than both Missouri and the US. The gap between the US and Delta Region poverty rates decreased substantially from 1960 (23.7 percent) to 2013 (5.3 percent). Most of the gains that closed the gap occurred between 1960 and 1980.



\*2013 data calculated by ACS using annual surveys conducted during 2009-2013 and are representative of average characteristics during this period.

Poverty Rate							
	1960	1970	1980	1990	2000	2010	2013*
US	22.1	13.7	12.4	13.1	12.4	14.9	15.4
Missouri	24.9	14.7	12.2	13.3	11.7	15	15.5
Delta Region	45.8	27.9	20.3	22.2	17.9	20.1	20.8

\*2013 data calculated by ACS using annual surveys conducted during 2009-2013 and are representative of average characteristics during this period.

The following table shows the percent change in the poverty rates from one decade to the next. The Delta Region had poverty rates decreasing over 30 percent per decade from 1960 to 1980. Since that time, there has been some variability in the rate of change, but the total result is a fairly flat trend line in the total poverty rate for the Delta Region.

% Change of Poverty Rate, Year to Year						
	1970	1980	1990	2000	2010	2013*
US	-38.0	-9.5	5.6	-5.3	20.2	3.4
Missouri	-41.0	-17.0	9.0	-12.0	28.2	3.3
Delta Region	-39.1	-27.2	9.4	-19.4	12.3	3.5

\*2013 data calculated by ACS using annual surveys conducted during 2009-2013 and are representative of average characteristics during this period.

Sources MO/US data 1960-2010: <https://www.census.gov/hhes/www/poverty/data/census/1960/index.html>  
[http://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS\\_12\\_5YR\\_S1701&prodType=table](http://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_12_5YR_S1701&prodType=table)  
 \*Data labeled as the year 2010 are from the 2008-2012 American Community Survey 5-Year estimate

\*\*Data Sources 2009-2013 average: U.S. Department of Commerce. 2014. Census Bureau, American Community Survey Office, Washington, D.C.

Transfer receipts, or the amount of income support programs, also make up a significant portion of the Delta's total personal income. Missouri's Delta ranks second in the percentage of transfer support program income behind Alabama, and at 31 percent is significantly higher than the Delta region at 23.1 percent, the state of Missouri at 19.9 percent and the nation at 17.2 percent indicating a greater reliance on government assistance to supplement income (2008-2012 ACS).

**Percent of Population Living in Poverty**  
 Delta Region by Counties/Parishes: 2008-2012

REGION	PERCENT
United States	14.9%
Delta Region	20.6%
Alabama	26.9%
Arkansas	20.0%
Illinois	19.1%
Kentucky	18.2%
Louisiana	19.8%
Mississippi	23.2%
Missouri	20.1%
Tennessee	19.7%

Source: U.S. Census Bureau, 2008-2012 American Community Survey

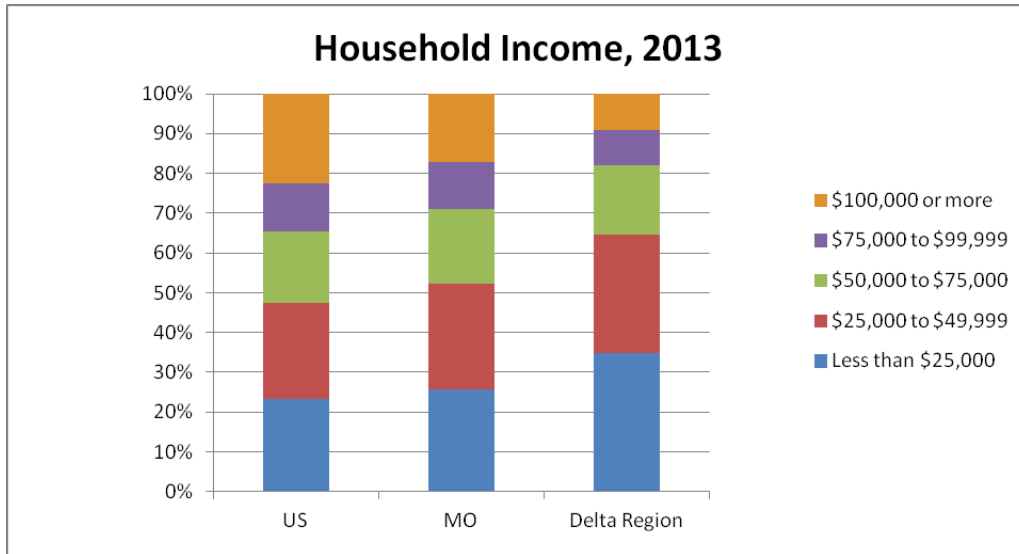
**Transfer Receipts as Percent of Total Personal Income**  
 Delta Region by Counties/Parishes: 2012

REGION	PERCENT
United States	17.2%
Delta Region	23.1%
Alabama	32.3%
Arkansas	24.5%
Illinois	25.3%
Kentucky	25.0%
Louisiana	20.3%
Mississippi	24.0%
Missouri	31.0%
Tennessee	21.1%

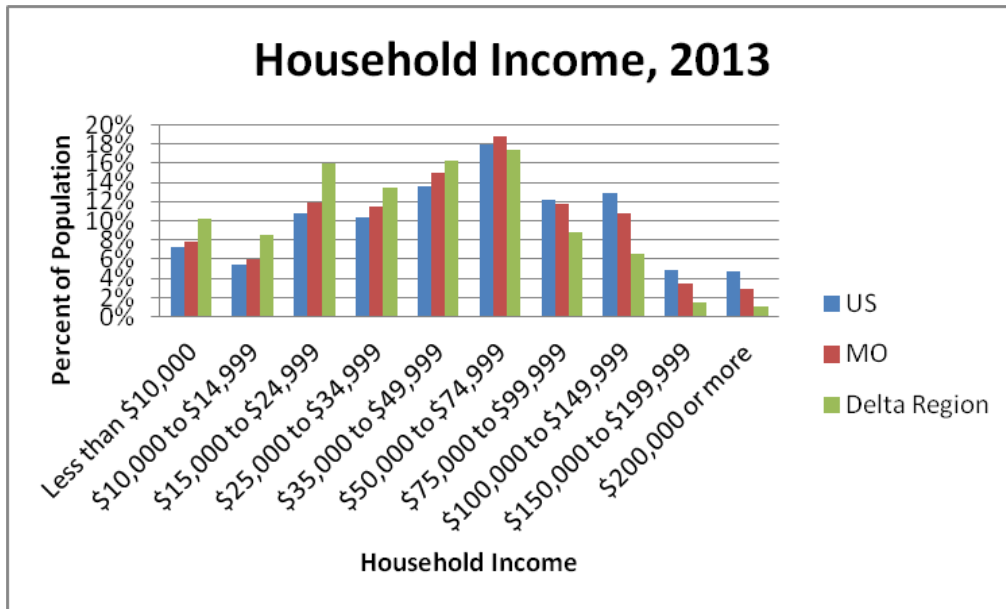
Source: U.S. Census Bureau, 2008-2012 American Community Survey

Missouri's Delta Region had 34.8 percent of its population making less than \$25,000 per year in 2013 while Missouri had 25.8 percent, and the US had 23.4 percent. Looking at households making less than \$50,000, the Missouri's Delta had 64.6 percent of households in that category while Missouri had 52.3 percent and the US had 47.3 percent. For households that make over \$100,000, the Delta Region of Missouri was at

9.1 percent of households, while Missouri was at 17.2 percent and the US was at 22.5 percent. These numbers, and the tables provided below, illustrates that Missouri's Delta has a higher level of lower income households as compared to the state as a whole and the US.



2013 data calculated by ACS using annual surveys conducted during 2009-2013 and are representative of average characteristics during this period.



2013 data calculated by ACS using annual surveys conducted during 2009-2013 and are representative of average characteristics during this period.

Household Income, 2013*			
	US	MO	Delta Region
Less than \$10,000	7.2%	7.9%	10.2%
\$10,000 to \$14,999	5.4%	5.9%	8.6%
\$15,000 to \$24,999	10.8%	12.0%	16.0%
\$25,000 to \$34,999	10.3%	11.5%	13.5%
\$35,000 to \$49,999	13.6%	15.0%	16.3%
\$50,000 to \$74,999	17.9%	18.8%	17.4%
\$75,000 to \$99,999	12.2%	11.8%	8.9%
\$100,000 to \$149,999	12.9%	10.8%	6.5%
\$150,000 to \$199,999	4.9%	3.5%	1.5%
\$200,000 or more	4.8%	2.9%	1.1%

\*2013 data calculated by ACS using annual surveys conducted during 2009-2013 and are representative of average characteristics during this period. Data Sources 2009-2013 average: U.S. Department of Commerce. 2014. Census Bureau, American Community Survey Office, Washington, D.C.

## **Section B: State of Missouri Economic Development Strategies, Tactics and Programs**

According to Governor Jay Nixon, Missouri's latest Economic Development Plan, *Strategic Initiative for Economic Growth*, aims to "make a comprehensive assessment of Missouri's strengths, assets, and opportunities for growth, and make sure we are investing our resources in industries poised for growth."

The purpose of the statewide planning process was to produce a set of detailed, concrete strategies and tactics to advance Missouri's economy. The Plan's final report included eight strategic objectives designed to provide effective and efficient tools to increase the competitiveness of the state's economy.

In developing the Plan, more than 600 business, labor, economic development and higher education leaders from across the state were engaged to gain input regarding the existing conditions in the state and to identify local priorities to inform the direction of the overall state plan. A 41 person steering committee was formed and charged with (a) review and analyze information and data regarding Missouri's economy, current and potential initiatives and strategies and other related material; (b) provide input and recommendations on proposed strategies and tactical action plans; and (c) review and comment on the content of the Plan's final report.

The strategies and related tactics are representative of all input gained and research undertaken, and present actions geared toward addressing challenges and capitalizing on concrete opportunities for growth, particularly in Missouri's fastest growing economic sectors which are listed below:



Target Cluster: Advanced Manufacturing	Target Cluster: Energy Solutions	Target Cluster: Biosciences	Target Cluster: Health Sciences and Services
<u>Niche</u> : Transportation Equipment		<u>Niche</u> : Plant and Agricultural Technology	<u>Niche</u> : Health Care Innovation
<u>Niche</u> : Aerospace and Defense		<u>Niche</u> : Companion and Feed Animal Sciences	<u>Niche</u> : Health Sciences
		<u>Niche</u> : Biomedical	<u>Niche</u> : Health Services
Target Cluster: Information Technology	Target Cluster: Financial and Professional Services	Target Cluster: Transportation and Logistics	
<u>Niche</u> : Software, Hardware, and Systems Design	<u>Niche</u> : Financial Services	<u>Niche</u> : Freight Haulers	
<u>Niche</u> : Data Centers	<u>Niche</u> : Professional Services	<u>Niche</u> : Warehousing	
<u>Niche</u> : Technology Resource Centers	<u>Niche</u> : Customer Care Centers	<u>Niche</u> : Wholesaler	

The following eight strategies are in no particular order, but the tactics under each strategy are in priority order, as determined by the state's steering committee:

**Strategy 1: Missouri will attract, retain, and develop a workforce with the education and skills to succeed in a 21<sup>st</sup>. Century economy.**

*Tactics*

- A. Develop a tuition forgiveness program for qualifying Missouri high school graduates to attend Missouri colleges and universities.
- B. Develop a statewide assessment to measure and certify core competency skills of Missouri's graduating high school seniors. Assessment would be informed by college and career-readiness criteria.
- C. Partner with the state's colleges and universities to help increase the number and proportion of students who remain in Missouri after graduation.
- D. Develop optimized and coordinated cluster-based career-training pipelines, protocols, and assessments.
- E. Provide a streamlined workforce training incentive for expansion and relocation prospects coordinated through Missouri's community college network.

**Strategy 2: Missouri will support its local developers in the retention and expansion of existing businesses and employers.**

*Tactics*

- A. Develop statewide cluster councils to help guide Missouri's target-sector development strategies.
- B. Develop a statewide business retention and expansion plan utilizing best practices that provides consistency of approach with enough flexibility to meet unique local and regional needs.
- C. Develop a program to provide rural officials and practitioners with development of skill sets that would enable them to better work with businesses to retain and expand employment.

**Strategy 3: Missouri will optimize its tax, incentive and regulatory policies to best support the growth of high-value target sectors.**

*Tactics*

- A. Streamline and optimize existing tax credits as per the recommendations of the Economic Development Tax Credits subcommittee of the Missouri Tax Credit Review Commission.
- B. Provide a research-and-development tax credit in Missouri.
- C. Provide an Angel investment tax credit in Missouri.

**Strategy 4: Missouri will invest in technology and innovation to attract, launch, and sustain the growth companies of the future.**

*Tactics*

- A. Develop a Science and Technology/Innovation Fund in Missouri to facilitate the creation of best-practice capital-provision, support and infrastructure-development programs and projects.

**Strategy 5: Missouri will aggressively market the state to select domestic and international audiences.**

*Tactics*

- A. Review and optimize the Missouri Partnership's existing economic development marketing programs.
- B. Promote Missouri's non-urban counties for the "rural-sourcing" of technology and services employment.
- C. Work with Missouri's Border States to one day formalize non-compete policies designed to prevent incentivizing the movement of companies within the bi-state metropolitan areas.
- D. Attract federal and non-profit research centers and institutions to Missouri.

**Strategy 6: Missouri will develop a best-in-class foreign trade incentive.**

*Tactics*

- A. Formalize a program to leverage the international relationships, associations, and contacts of Missouri universities' research faculty to identify investment and export opportunities in Missouri's targeted clusters.
- B. Assess the need to launch additional Missouri overseas marketing offices.

- C. Develop a trade alliance to coordinate localized, comprehensive early-stage assistance to Missouri-based companies looking to increase exports to foreign markets.
- D. Support existing efforts to develop regional distribution hubs for key foreign markets.

**Strategy 7: Missouri will develop a culture that encourages small and minority business development and entrepreneurship.**

*Tactics*

- A. Quantify, assess, coordinate and potentially enhance existing support programs.
- B. Integrate entrepreneurship training into state K-12 and higher educational curricula.
- C. Develop a program to assist rural communities with the development and growth of retail businesses.
- D. Provide small-business-development instruction as a component of displaced and state-sponsored worker training.
- E. Adapt and adopt the Lichtenstein and Lyons (L&L) Investing Entrepreneurs strategy in Missouri's Small Business and Technology Development Centers and Procurement Technical Assistance Centers.

**Strategy 8: Missouri will provide the infrastructure necessary for companies and communities to be successful.**

*Tactics*

- A. Market, leverage, and enhance existing efforts and tools, specifically Missouri's statewide broadband initiative and the Missouri Certified Sites Program.
- B. Develop a state-funded Authority with broad statutory powers to support high-impact infrastructure projects.
- C. Support local capacity-building by assisting Missouri communities with the development of strategic vision plans.

Hundreds of small-business owners, educators, skilled tradesmen and economic-development professionals participated in dozens of meetings and forums throughout the planning process, and the Plan's final report represents their best insights and ideas about how to create jobs and spark growth, with a focus on creating jobs in potential growth sectors of the economy.

Local implementation efforts inside the Delta region of Missouri are fully aligned with the State of Missouri's Strategic Initiatives for Economic Growth. The counties of southeastern Missouri are concentrating on workforce initiatives, infrastructure investments and community development projects, taking full advantage of available state and federal programs. The Missouri Department of Economic Development (DED) offers a wide range of programs to address weaknesses and opportunities identified in the 2011

Plan. A full listing of DED's programs can be found at <https://ded.mo.gov/Programs.aspx>

Five regional planning councils serve the twenty-nine counties located within Missouri's Delta Region. All five of the councils are Economic Development Districts (EDD's) as certified by the U.S. Department of Commerce, Economic Development Administration and Local Development Districts (LDD's) as certified by the Delta Regional Authority. A review of the Comprehensive Economic Development Strategies (CED's) of the five Economic Development Districts in the Delta Region of Missouri: *Bootheel RPC*, *Meramec RPC*, *Ozark Foothills RPC*, *Southeast Missouri RPC*, and *South Central Ozark COG*, resulted in the identification of some shared themes and creative economic development strategies. The findings of the review are as follows:

### **Strengths, Weaknesses, Opportunities, and Threats (SWOT)**

#### Area Strengths:

- Natural Resources - for mining industries
- Natural Resources – for tourism and recreation
- Moderate cost of living and doing business

#### Weaknesses:

- Education attainment and “brain drain” of talented young people
- Low tax base
- Uneven economic growth
- Uneven access to high-speed internet
- Poverty

#### Opportunities:

- Niche agricultural and forestry products
- Increased export of agricultural and forestry products
- Increased tourism and recreation
- Regional branding and marketing
- Expansion of healthcare industry

#### Threats:

- Aging and failing infrastructure
- Manufacturing firms and jobs leaving area
- Natural resource degradation (air and water quality)

### **Significant Industry Clusters in the Delta Region**

- Machinery manufacturing
- Forestry and wood products
- Agribusiness (including wineries)
- Mining
- Chemicals

### **Shared Economic Development Goals and Strategies**

- Increased export of wood products
- Infrastructure improvements, including multi-modal transportation connections in support of economic development
- Promote the use and development of business incubators
- Encourage and actively plan for broadband expansion, especially “last mile” connections
- Engage in cooperative, regional marketing efforts
- Enhance tourism promotion and grow tourism support services
- Adding soft skills, general work readiness skills to education curriculum
- Greater support for entrepreneurship
- Natural resource conservation and protection
- Use of revolving loan funds, other business loan and grant programs

### **Innovative Concepts Presented in the CEDS**

- Develop a service industry business incubator
- Develop a large, regional industrial park, jointly owned with counties sharing tax revenue
- Institute an entrepreneurship-driven grant program
- Design and implement leadership development program for young people
- Create a “Regional Finance Network” to support economic growth
- Create a region-wide GIS system in order to effectively share data and best management practices

## Section C: Alignment of Governor's Priorities with DRA and Implementation Plan

The 2015 Delta Regional Development Plan III (RDP III) was created in an effort to build on the success of existing programs and also widen the range of current activities with new initiatives to enhance the region's workforce competitiveness, infrastructure, and community competitiveness. The RDP III is a strategic plan that consists of three guiding principles and three main goals. Each principle is forward-looking and helps point the region toward long-term growth and improvement.

- **Collaboration** – Enhance the role of the DRA as a catalyst and connector in the Delta region.
- **Creativity** – Adopt creative approaches to problem solving and encourage innovation.
- **Leadership** – Support the development of local leadership in the Delta region.

The goals form the foundation of the RPD III and are necessary to focus the DRA's efforts on programs, investments and initiatives that will enhance the Delta region's economic prosperity over the long-term.

- **Workforce Competitiveness** – Advance the productivity and economic competitiveness of the Delta workforce.
- **Infrastructure** – Strengthen the Delta's physical, digital, and capital connections to the global economy.
- **Community Competitiveness** – Facilitate local capacity building within Delta communities, organizations, businesses, and individuals.

The State of Missouri and Governor Jay Nixon have created an economic development plan titled Strategic Initiative for Economic Growth. The plan includes eight strategic objectives designed to provide effective and efficient tools to increase the competitiveness of the state's economy. This section will provide a summary of how each of the eight strategic objectives provided in the State of Missouri plan align with the goals of RDP III.

**Strategy 1: Missouri will attract, retain, and develop a workforce with the education and skills to succeed in a 21st. Century economy.**

This strategy encompasses the lifelong learning concept (pre-school through post-secondary education). Partnerships must be established between schools (from elementary to the university level) and the business and industrial sector to ensure a ready workforce exists for the needs of the future. This priority includes the need for continued improvement to school facilities to enhance educational opportunities that prepare students for work in the 21<sup>st</sup> century.

This Missouri strategy aligns with the 2015 RDP III:

**Goal 1** - Workforce Competitiveness (1.2 & 1.5):

- ✓ 1.2 – Improve the workforce readiness of the regions K-12 students and adult population by increasing the number of internships, work co-op programs, and other initiatives, with a focus on soft skills and employability.
- ✓ 1.5 – Pursue strategic initiatives to better leverage and connect the Delta region's higher education institutions for workforce development and economic development.

**Actions** - Workforce Competitiveness (1.2 & 1.5):

- ✓ 1.2.1 - Build on the partnership between the DRA and JAG (Jobs for America's Graduates) to improve the employability and career potential of at-risk youth in Delta communities.
- ✓ 1.2.2 - Support efforts to connect employers with educational providers for curriculum development to ensure that students are receiving skills that will lead to employment opportunities.
- ✓ 1.2.3 - Create an online knowledge base of information on future employment opportunities aimed at educating parents, students, and teachers about career options in the Delta region.
- ✓ 1.5.1 – Strengthen existing industry/higher education partnerships and create new connections between employers and education providers.
- ✓ 1.5.2 – Explore the potential for a “center of excellence” that leverages the unique capabilities of multiple higher education institutions and businesses in the region to pursue new initiatives that do not currently exist in the Delta region and could lead to long-term economic growth.
- ✓ 1.5.3 – Identify the skills needed by employers through regional business surveys.



**Strategy 2: Missouri will support its local developers in the retention and expansion of existing businesses and employers.**

This strategy will aid the Delta region to diversify its economy by improving employment and business opportunities, which in turn will create jobs. The region is rich in resources and if the Delta region and its developers respect and utilize these resources it can increase its economic activity.

This Missouri strategy aligns with the 2015 RDP III:

**Goal 3** – Community Competitiveness (3.1)

- ✓ 3.1 – Develop new strategic initiatives and continue existing programs that build capacity among local leaders in Delta communities.

**Actions** - Community Competitiveness (3.1)

- ✓ 3.1.1 – Create a toolkit of economic development best practices to serve as a resource for Delta communities seeking examples of successful programs, both within the Delta region and nationally.
  - Potential focus areas for the toolkit include: place-making initiatives, small business and entrepreneur support programs, and workforce development programs.
- ✓ 3.1.2 – Periodically conduct a trends analysis that summarizes economic, social, and technological trends impacting economic development.
  - Communicate this information in a report format to Delta leaders to help them anticipate and prepare for future change in the communities.
- ✓ 3.1.3 – Continue to update and promote the Today's Delta online research tool as a knowledge base for local leaders.
  - Promote the tool as an efficient resource for local development districts, local governments, and nonprofit organizations that rely on up-to-date demographic and economic data to compete for federal and philanthropic funding.
  - Encourage local community leaders to use the tool to better understand the challenges and opportunities facing their communities.
- ✓ 3.1.4 – Expand the scope and reach of the Delta Leadership Institute (DLI) to support the development of a wider array of leaders across the region, including young/emerging business and community leaders.
  - Continue and expand the DLI program to develop a strong pipeline of local leaders across the regions urban and rural communities.
  - Work with local civic leadership programs to connect the DLI graduates with other local leaders.

- ✓ 3.1.5 – Continue and expand training programs for local leaders that build understanding of economic resiliency and disaster recovery for Delta communities.
  - Use the lessons learned from the post-Katrina recovery efforts in New Orleans as a model for other Delta communities facing disaster recovery.
  - Also emphasize resiliency from economic disasters (e.g. a major plant closing, or a mass layoff at a large corporation).
  - Promote awareness of disruptive technologies and emerging industry trends among economic development professionals in Delta communities

**Strategy 3: Missouri will optimize its tax incentive and regulatory policies to best support the growth of high-value target sectors.**

This strategy is key to foster economic growth in the Delta communities. Optimization of tax incentives and policies will develop a means of access to capital and create a more streamlined business environment. This development of financial pools for small business and industries to use will help retain current and attract future jobs to the community.

This Missouri strategy aligns with the 2015 RDP III:

**Goal 2** – Infrastructure (2.5)

- ✓ 2.5 - Improve capital access throughout the Delta, especially the non-urban areas where it is lacking most.

**Actions** – Infrastructure (2.5)

- ✓ 2.5.1 - Increase DRA involvement in capital networks for rural Delta regions.
- ✓ 2.5.2 - Create a cadre of qualified individuals to advise communities on New Market Tax Credit (NMTC) Investments, the Community Reinvestment Act (CRA), and community development lending.
- ✓ 2.5.3 - Work with regional investors and entrepreneurs to expand access to capital for high-growth startups.
  - Establish angel investment funds on a regional (multi-county) level in all eight states. Where these are already operational, expand the reach to rural areas.
  - Bring in venture capital, private equity, and angel investors from outside the region to showcase viable startups in the Delta region to outside investors.

- Partner with the US Small Business Administration and other relevant organizations to cultivate relationships between entrepreneurs and funding sources.
- ✓ 2.5.4 - Encourage reverse-pitch events that link businesses with specific product and service needs to local providers.
- ✓ 2.5.5 - Work with local and state organizations to support the small businesses that are the lifeblood of many Delta communities.
  - Work with the region's SBDCs (Small Business Development Centers) to help entrepreneurs tap into federal funding sources by applying for Small Business Innovation Research (SBIR) grants, the Small Business Technology Transfer program (STTR), and other programs available to entrepreneurs.
  - Leverage existing resources from SBDCs and manufacturing extension services from Delta region higher education institutions to support targeted business expansion. This could build capacity at the local level, especially in rural areas, by focusing on existing programs through specific partnerships.
  - Work with nonprofits, especially in rural areas, to support the growth of microenterprises in Delta communities. These microenterprises can be used to serve specific gaps in retail and services. A good working definition of microenterprises (from the State of California) identifies target companies for this initiative: "firms with five or fewer employees, started for \$50,000 or less in initial capital, which may not have access to traditional commercial loans."
- ✓ 2.5.6 - Use the principles of place-based impact investing to coordinate DRA investments and programs (including technical assistance) with other federal, state, and local programs to achieve the greatest collective impact.
  - Work with local development districts to prioritize investments in projects that private investors have deemed "market-worthy."
  - Encourage the use of crowdfunding for local community development projects.
- ✓ 2.5.7 - Package small investment opportunities together in rural areas and take them to market as larger projects to attract major investors from within and outside of the Delta region.

**Strategy 4: Missouri will invest in technology and innovation to attract, launch, and sustain the growth companies of the future.**

This strategy is a necessity in the 21<sup>st</sup> Century. Technological innovation and Information communication technologies are a must to foster economic growth. These infrastructures are vital for entrepreneurship and small business development. In today's society access to internet and cellular phone services is a must for easy communication

and information availability. These infrastructures also aid in the region's ability to educate and train its communities.

This Missouri strategy aligns with the 2015 RDP III:

**Goal 2** - Infrastructure (2.3)

- ✓ 2.3 - Expand and improve access to affordable digital infrastructure (broadband internet, cellular, and satellite access) across the region, especially in areas where it is currently deficient.

**Actions** – Infrastructure (2.3)

- ✓ 2.3.1 - Support local and state efforts to improve broadband infrastructure where it exists and to create it where it does not exist (and is needed most) across the region's urban and rural communities.
- ✓ 2.3.2 - Work with major telecommunications and broadband providers in the Delta region to better understand and communicate the challenges and opportunities associated with improving digital infrastructure, especially in rural areas.
- ✓ 2.3.3 - Initiate conversations with Google (and other high-speed internet providers) to promote the Delta region as a test bed for its ultra-high-speed Google Fiber gigabit internet service.
  - None of the 12 current (Kansas City, Austin, Provo); upcoming (Nashville, Atlanta, Charlotte, Raleigh-Durham, San Antonio, Salt Lake City); or potential (Phoenix, San Jose, Portland) Google Fiber cities are located in the Delta region.
  - Promote the Delta region as a unique proof-of- concept to determine the economic impacts of expanding broadband internet service into a region that is currently lagging the US in the development of digital infrastructure.
- ✓ 2.3.4 - Support the development of "fiberhoods" in Delta communities to concentrate access to ultra-high-speed broadband internet in specific geographies.
  - Use this strategy as a way to concentrate like-minded entrepreneurs in startup districts.
  - Focus initially on the region's large urban areas, ideally targeting districts in need of revitalization and reinvestment.

**Strategy 5: Missouri will aggressively market the state to select domestic and international audiences.**

This strategy points out a tool to attract business, industry, or visitors to the Delta community. Delta communities could market itself as a whole, individual properties or

sites, particular neighborhoods or specific programs or policies. From an economic development point of view, one major business relocation could revitalize an economy by creating jobs and changing the image of a community.

This Missouri strategy aligns with the 2015 RDP III:

**Goal 1** - Workforce Competitiveness (1.3)

- ✓ 1.3 - Create awareness of opportunities in Delta communities to attract talent from outside of the region.

**Goal 2** - Infrastructure (2.4)

- ✓ 2.4 - Support state and local economic development organizations and local development districts in their efforts to put in place deal-ready sites for business recruitment and expansion projects.

**Actions** - Workforce Competitiveness (1.3)

- ✓ 1.3.1 - Hold a “Delta Region Talent Summit” to share challenges, opportunities, and best practices related to talent attraction and retention. Invite economic development organizations, HR directors of major employers, entrepreneurs and young professionals from across the region to participate in this event.
- ✓ 1.3.2 - Work with local and state economic development organizations to promote and market strong industry clusters to recruit talent into the region.
- ✓ 1.3.3 - Encourage the region’s college and university alumni networks to push out content (through social media outlets such as LinkedIn, Facebook, and Twitter) informing alumni who live in other areas about the professional opportunities and great quality of life available in Delta communities

**Actions** - Infrastructure (2.4)

- ✓ 2.4.1 - Work with state economic development organizations to showcase the region as a great place to do business and promote the region’s premier real estate development opportunities.
- ✓ 2.4.2 - In order to make efficient use of existing infrastructure in Delta communities, prioritize investments that promote redevelopment and re-use of existing industrial sites.

**Strategy 6: Missouri will develop a best-in-class foreign trade incentive.**

This strategy plays a vital role in growing the Delta region economy and creating more jobs in the community. Missouri trade incentives will allow companies to locate new

customers for their products. With the help of modern production techniques, highly advanced transportation systems, and information technology foreign trade is spreading very fast. Initiatives like *Missouri Export*, will allow Missouri to stay a competitive player in the export market.

This Missouri strategy aligns with the 2015 RDP III:

**Goal 3** – Community Competitiveness [(3.2)

- ✓ 3.2 - Emphasize programs and investments to advance entrepreneurship and high-growth business development in Delta communities, ensuring the unique innovation assets found within the region's urban areas are leveraged to benefit the entire region, including rural areas.

**Actions** - Community Competitiveness (3.2)

- ✓ 3.2.1 - Support innovation efforts in the region's urban centers as a way to boost entrepreneurship and innovation across the Delta region.
  - Continue to expand the Delta Entrepreneurship Network initiative and support and nurture the region's entrepreneurs through a series of Delta Pitch Competitions, and through New Orleans Entrepreneur Week events in partnership with Idea Village.
- ✓ 3.2.2 - Encourage local governments to adopt policies that support entrepreneurship and innovation.
  - A recent study, City Initiatives for Technology, Innovation and Entrepreneurship (available at [www.citie.org](http://www.citie.org)) provides useful examples of how city leaders are developing policies to catalyze innovation and entrepreneurship.
- ✓ 3.2.3 - Work with the region's higher education and startup community to expose more high school and college students to entrepreneurship and innovation as a career path through Junior Achievement and other programs.
- ✓ 3.2.4 - Create a Delta region entrepreneurial eco-system map indicating the numerous programs, initiatives, and assets that exist across the region to fuel innovation and entrepreneurship.
  - Create an online map to help entrepreneurs, startups, and investors navigate the region's existing entrepreneurship and innovation resources and network.
  - The eco-system map can serve as a tool to improve awareness of the Delta region to outsiders, portraying the region as a great place to launch a new enterprise or invest in a new venture.
  - The map can also be promoted internally among business and community leaders to help Delta citizens think of their own communities as hotbeds for entrepreneurship and innovation.

- ✓ 3.2.5 - Encourage local development districts to partner with each other to create entrepreneurship support networks that offer access to space (e.g., incubators, accelerators) and early-stage financing.
  - This could be achieved through an expansion in the scope of the Delta Entrepreneurship Network.
  - Focus this effort on supporting entrepreneurship in rural communities.
- ✓ 3.2.6 - Grow Delta businesses through export programs that connect local firms to the global marketplace.
  - Continue working with the White House Rural Council, the Made in Rural America initiative, and other efforts to boost opportunities for exporting Delta-made products.
  - Serve as a technical resource to connect economic development organizations with federal programs that promote international trade for US-based firms.

**Strategy 7: Missouri will develop a culture that encourages small and minority business development and entrepreneurship.**

The strategy to encourage small business development has major benefits to economic growth. There is a need to diversify the economy especially improving employment and new business opportunities. Missouri small businesses employ around half (1.1 million) of the state's private workforce. With utilization of the current training programs and workforce development organizations the Delta region can maintain its current trend.

This Missouri strategy aligns with the 2015 RDP III:

**Goal 1** – Workforce Competitiveness (1.1)

- ✓ 1.1 – Build on momentum of the *Reimagining the Delta Workforce* initiative to create a strong pipeline of talent to support current and future employers in the Delta region.

**Actions** - Workforce Competitiveness (1.1)

- ✓ 1.1.1 – Collaborate with workforce development organizations, employers, and other key partners to improve the workforce development system in response to the new federal WIOA (Workforce Innovation and Opportunity Act).
- ✓ 1.1.2 – Align workforce training and programs with local and state industry cluster or occupational development programs.

- ✓ 1.1.3 – Capitalize on the DRA's unique role of regional convener to help local organizations (e.g. nonprofits, and workforce training organizations) connect workers with employment opportunities.

**Strategy 8: Missouri will provide the infrastructure necessary for companies and communities to be successful.**

This strategy encompasses such activities as community water and sewer improvement, expansion of telecommunications networks, and addressing issues unique to the area such as drainage and flood control. In addition, industrial park infrastructure improvement, which may also include the availability of industrial buildings suitable for new or expanding industries, is needed.

Infrastructure also encompasses transportation. Maintenance and upgrading of the highway system in the region is vital. Highways serving the area need to be improved either to 4 lane or 'super 2' designation. Interstate corridors connecting Missouri and other Delta states are key to the expansion of commerce. Transportation is more than just highway improvements. This includes rail, river, and air transportation. The sustainability of these areas are also key to economic development activities.

This Missouri strategy aligns with the 2015 RDP III:

**Goal 2** – Infrastructure (2.1 & 2.2)

- ✓ 2.1 - Build and strengthen the region's basic infrastructure (water, wastewater, electricity, and gas) to stimulate job growth and capital investment.
- ✓ 2.2 - Make strategic investments in the region's transportation infrastructure (highways, rail, water-based transport, and air travel) to support the growth of key industries.

**Actions** - Infrastructure (2.1)

- ✓ 2.1.1 - Continue to use the SEDAP (States' Economic Development Assistance Program) to funnel investments into critical infrastructure that can facilitate business expansion and relocation projects and job growth in Delta communities.
- ✓ 2.1.2 - Work closely with Delta states' economic development programs and local development districts to prioritize federal, state, and local



infrastructure investments to respond to the needs of businesses and generate private sector capital investment and stimulate job growth.

- Example: Missouri Delta Medical Center Emergency Department Expansion, Sikeston, Mo. (Project details in Section D.)
- ✓ 2.1.3 - Support local and state planning efforts and policies that can expand the Delta region's energy infrastructure and production capacity, emphasizing clean technologies (e.g., biofuels, wind, and solar) wherever possible.

### **Actions** - Infrastructure (2.2)

- ✓ 2.2.1 - Work with the Delta states' DOTs (Departments of Transportation), local development districts, and the US Department of Transportation, to fund and construct key segments of the Delta Development Highway System (DDHS).
  - Encourage state DOTs and local development districts to prioritize highway investments along the DDHS.
  - Example: Scott County CR 266 Resurface Project. (Project details in Section D)
- ✓ 2.2.2 - Convene a DRA "Transportation Working Group", which would include representatives from federal, state, and local transportation agencies, as well as private sector stakeholders (trucking companies, rail companies, water based transport providers, large manufacturers, and other businesses involved in goods movement).
  - This group should meet regularly to coordinate planning efforts and identify priority investments to enhance the competitiveness of the region's transportation infrastructure.
  - Leverage the DRA "Transportation Working Group" to hold a "Delta Freight Summit" that convenes stakeholders from the public and private sectors to identify solutions to the region's goods movement challenges. Use the DRA's Multimodal Transportation Assets, Needs and Recommendations Report to frame the discussions.
  - Collaborate with local development districts, economic development organizations, and other key partners to identify and capitalize on underutilized capacity in the region's infrastructure for the purposes of business retention, expansion, and recruitment.

## Section D: State Resources: Best Practices, Case Studies, Tools & Models for Economic Development

Missouri has a multitude of tools devoted to economic development. These tools are in place to encourage business development and expansion, increase worker skills and



improve the lives of Missouri citizens. Success in economic development requires the coordination of multiple agencies and funding sources to encourage new development, address aging infrastructure and work force skills. A major catalyst for development projects in Missouri is the Department of Economic Development (DED). Missouri DED offers programs to businesses, communities, individuals and an export portal as well as a wealth of data resources. Some of those programs include:

- Business Attraction
  - ✓ Missouri DED contracts with the Missouri Partnership to promote Missouri to out of state businesses by providing a searchable List of Sites and Buildings in Missouri, as well as a list of Certified Sites, which are shovel-ready for development.
- Workforce Development and Training Incentives
  - ✓ Through [www.Jobs.mo.gov](http://www.Jobs.mo.gov), businesses can post job openings and connect with training incentives and hiring resources designed to help them succeed.
- Infrastructure Funding
  - ✓ DED's Business and Community Services Division and the Missouri Development Finance Board help support communities with the development of the infrastructure that supports economic growth and the improvement of community facilities, water and wastewater projects, and fire protection projects.
- Redevelopment

- ✓ DED and local incentive programs can assist in the redevelopment of blighted areas, historic properties, brownfield properties, and main street improvements.
- Entrepreneurship:
  - ✓ Missouri SourceLink is a one-stop resource database for assistance to new and growing businesses.
  - ✓ Missouri Technology Corporation provides funding to invest in early stage technology growth companies.
  - ✓ Small Business and Technology Development Centers (SBDTCs) provide technical and management assistance to small businesses.
  - ✓ Missouri Enterprise offers assistance to manufacturers to improve technology and processes.
  - ✓ Innovation Centers.
  - ✓ Research Support.

Missouri DED works in close concert with the Missouri Partnership, a non-profit corporation assisting with economic development. The Missouri Partnership markets the



advantages of operating a business in Missouri to companies across the globe. In an effort to assist with business expansion and relocation, Missouri Partnership

offers free services, such as:

- Vetting available sites.
- Locating new or existing buildings.
- Compiling information on communities and workforce.
- Determining eligibility for business incentives.
- Coordinating labor training.
- Identifying utilities availability and costs.
- Facilitating meetings with state government agencies and potential strategic partners.

Workforce availability and skill is a main deciding factor in the location of a business. Missouri Workforce Development Board offers job seekers with resources to prepare for a job, assistance in planning a career, training and education, and locating a job

center. Through the same portal, [www.Jobs.mo.gov](http://www.Jobs.mo.gov), employers can connect with job seekers through recruitment or hiring events, select from the many incentives programs available, and access the business resource compiling data on the latest tax, labor market and development information.

**MoManufacturingWINS** is a statewide training network announced in September 2012 that is connecting Missourians with the training they need to work for modern manufacturers. A nine-member consortium of public two-year colleges is collaborating to implement a rigorous certification training model endorsed by the National Association of Manufacturers (NAM). The program enables students to earn industry-recognized credentials that validate students' mastery of skills in specific areas of manufacturing. The Missouri Community College Association acts as program coordinator for MoManufacturingWINS.



A strength of the Missouri workforce is the active participation in the National Career Readiness Certificate (NCRC) program offered by American College Testing (ACT). The program, often called Work Ready Communities, measures workforce skill by county and works with educators to fill skill gaps and build career pathways matching the need of local business and industry. Counties are also recognized for their workforce development efforts. Of the 29 Missouri counties in the Delta Regional Authority, 4



counties have received Work Ready Community certification and an additional 15 have begun the process toward certification. Another benefit of the program is the NCRC portable, industry-recognized credential that clearly identifies an individual's skill in reading

for information, applied math and locating information. By participating in ACT's Work Ready Communities initiative, counties, regions and states are helping:

- Business and industry know exactly what foundational skills they need for a productive workforce – and to easily communicate their needs
- Individuals understand what skills are required by employers – and how to prepare themselves for success
- Policy makers consistently measure the skills gap in a timely manner at the national, state and local levels
- Educators close the skills gap, via tools integrated into career pathways with stackable industry-recognized credentials
- Economic developers use an on-demand reporting tool to market the quality of their workforce.

State-wide and federal initiatives rely on the assistance of local partners, such as:

- Chambers of Commerce - not-for-profit membership organizations, focused on issues of economic development and community betterment
- Economic Development Authority/Corporation - not-for-profit organizations which work with expanding and relocating companies by promoting local sites, assets, and amenities
- Industrial Development Authority - a quasi-public non-profit corporation with the ability to issue tax-exempt revenue bonds to finance large-scale industrial, multi-family housing, and non-profit development projects
- Utility industries – offer economic development tools, resources and site selection assistance.

Data is essential in providing information about labor trends, demographics and revenues. Potential development projects rely on such information when packaging a project to a potential business with the assistance of Missouri Economic Research and Information Center (MERIC). The MERIC website provides the latest research on Missouri industries, workforce, regions and economic condition, with observations on the state's business climate.



Many success stories in economic development result from the efforts of multiple forces working together for the good of the project. As presented in the following case studies, this strategy leverages public funds with private capital to bring the project to fruition.

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**Air Medical Group Holdings  
Infrastructure**

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West Plains Missouri

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South Central Ozark Council of  
Governments



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**DRA Funding:** \$274,873.93

**Other Funding:** \$6,457,000

**The Need & Challenge:** The grant funding provided for a portion of the shortfall costs associated with the construction of the roadways needed to access the project building. This is after a local land developer committed to building the Air Medical Group Holdings (AMGH) building and a portion of the roadways.

**Project Description:** The total project was for the construction of a 42,000 square foot building along with roadways adequate for safe traffic access to and from the property. The building and a portion of the roadways were constructed by a local land developer. The building is currently being leased to AMGH, Inc. The new building was necessary to consolidate operations which were spread throughout the city. The remaining portion of the roadway costs were provided by DRA Grant funds, in-kind matching, other grant funds and bonds.

**Key Outcomes:** 250 jobs retained / 31 new jobs created

**Partners:** Local Developer, City of West Plains, Missouri CDBG Infrastructure Grant and Chapter 100 Bonds

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**Ozarks Small Business  
Incubator**

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West Plains, MO

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South Central Ozark Council of  
Governments



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**DRA Funding:** \$321,250.00 (all OzSBI “phases”)

**Other Funding:** \$1,044,544.00 (all OzSBI “phases”)

**The Need & Challenge:** The grant funding provided for the shortfall costs associated with the renovations of the building and the training/mentoring programs. The Ozarks Small Business Incubator (OzSBI)’s mission is to grow small businesses and increase viable employment in the seven distressed counties of South Central Missouri.

**Project Description:** The OzSBI has received 3 separate DRA Grants. The first grant awarded utilized the funds to create a pre-incubation space (AKA: The IDEA Center) which works with students and young entrepreneurs to help grow their business ideas into viable enterprises and create new jobs for the region. The second grant awarded utilized the funds to implement the Growth Wheel mentoring tool to train six mentors who advise OzSBI clients and regional businesses. The third grant awarded is utilizing funds to restore 9,180 square feet of the second floor of the OzSBI building into workspace and larger offices for clients with up to 15 employees.

**Key Outcomes:**

Since the OzSBI opened its doors in January 2013, their clients (building tenants and non-resident affiliates) have created 60 full-time jobs and 52 part-time jobs (total equals 112 new jobs). The Incubator combines business services with office spaces outfitted with the latest technology. Through training, mentoring, technical support and access to financial resources, the Incubator helps entrepreneurs be more successful by nurturing them in their tentative start-up years.

**Partners:** Delta Regional Authority, Missouri Small Business Incubator Tax Credit Program, Neighborhoods Assistance Program Tax Credit Program, Economic Development Administration, South Central Career Center, Downtown West Plains, Inc. and Penmac



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**Scott County Road  
Improvements**

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County Road 266,  
Scott County, MO

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Bootheel Regional Planning and  
Economic Development  
Commission



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**DRA Funding:** \$432,650.00

**Other Funding:** \$198,212.00 In-Kind

**The Need:** The County relies heavily on CR 266 for two reasons. The first is to transport agricultural products north to the Southeast Missouri Port Authority. This route provides an economical and efficient means for residents to reach area retailers. The second reason is that emergency service vehicles will be able to respond safely when emergency services are needed.

**Project Description:** DRA funds will be used to purchase the material to asphalt CR 266 from Highway 77 to State Highway P. CR 266 is an existing County Road that is owned and maintained by Scott County and no right of way or additional land will need to be acquired. In 2004, the County received \$127,500 in DRA Grant funds that allowed them to construct 2" of asphalt on 1,100 linear feet (lf) of the roadway. The county used their highway department and cash funds to apply 4" of blade mix on the remaining 26,300lf. The blade mix is a temporary patch, if they do not get asphalt on the blade mix it will deteriorate at a quick rate. The 2" of asphalt that was applied to the 1,100lf has been worn down because of the heavy traffic on this road.

**Key Outcomes:** Outcome measurements can be determined through traffic surveys on the new road during all seasons, a reduction of accidents thereon, faster reaction times by emergency vehicle and more agricultural transport to the SEMO Port Authority.

**Partners:** Scott County, Delta Regional Authority

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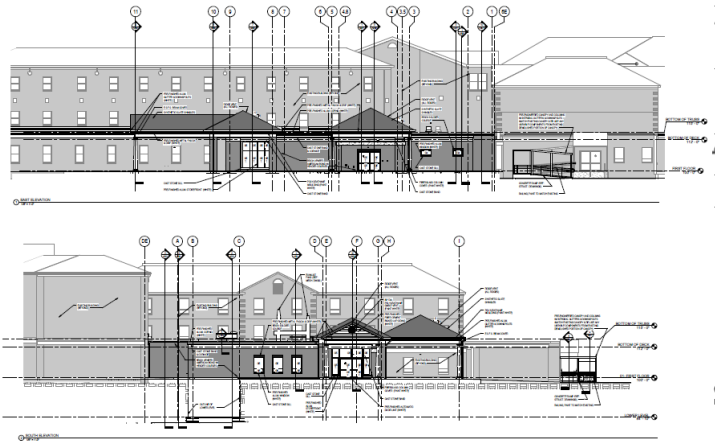
## Emergency Department Renovation and Expansion

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Missouri Delta Medical Center  
Sikeston, MO

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Bootheel Regional Planning and  
Economic Development  
Commission



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**DRA Funding:** \$500,000 (2 years)

**Other Funding:** \$3,400,000.00 - Private Donor, \$1,132,387.00 Community Donors  
\$180,000 – Benefit Ball, \$1,000,000.00 – Mabee Foundation

**The Need:** The current state of the Emergency Department (ED) was deemed inadequate by an independent consultant based on direct observation, patient and staff interviews, volume analysis and market comparisons. Limitations include a single shared entrance for the public and emergency vehicles, inadequate number of treatment rooms that are semi-private, lack of appropriate support and storage space, poor visibility of patient rooms from the nursing station, and patient intake/departure workflow problems. The spacing and plan design of the new ED address these problems.

**Project Description:** Funding will support the construction of an additional 7,000 square feet and the renovation of the current ED space to provide one cohesive and more efficient ED. The new ED would include separate entrances for the public and Emergency Medical Service (EMS) vehicles, 17 private patient rooms, centralized nurse's station allowing for better patient visibility and a separate waiting and consultation area for family members. All of these changes will help us improve the quality of care we provide to our patients

**Key Outcomes:** Outcome measurements of the ED project include the following: Door to Doctor Time, Door to Discharge Time, Door to Disposition Time, Left without Being Seen, Patient Satisfaction, Physician & Provider Turnover, Patient ED Visits, and Hospital admissions through the ED.

**Partners:** Missouri Delta Medical Center, Delta Regional Authority, Mabee Foundation, and private contributors

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## Three Rivers College Mobile Training Labs

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Butler County, MO

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Ozark Foothills Planning Commission



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**DRA Funding:** \$200,000

**Other Funding:** \$128,724

**The Need & Challenge:** Methods were needed to enhance the job training opportunities available to residents of the fourteen-county workforce development service area of Three Rivers College in Southeast Missouri.

**Project Description:** Two mobile training labs were purchased via the project. The labs are enclosed in 44' trailers and equipped to provide training in computer applications, engineering design, industrial electricity, industrial hydraulics, industrial motor controls, industrial pneumatics, industrial sensors, and industrial PLC. TRC provides these training opportunities at their main campus in Poplar Bluff and at their satellite campuses. With these labs, TRC has the ability to provide customized trainings at the employers' jobsite, reducing travel expenses and lost time due to travel.

**Key Outcomes:** Approximately 400 people are trained annually using the mobile training labs, thereby reducing the training burden on many employers within the service area.

**Partners:** Three Rivers College, Ozark Foothills Regional Planning Commission, Delta Regional Authority

**Other:** <https://www.trcc.edu/workforce/>

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## Poplar Bluff Industrial Park Bypass

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Butler County, MO

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Ozark Foothills Planning  
Commission



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**DRA Funding:** \$635,000

**Other Funding:** \$4,862,029

**The Need & Challenge:** Prior to installation of the funded roadway, one of two primary entrances to the region's largest public industrial park (the Poplar Bluff Industrial Park) consisted of a narrow two-lane residential roadway with no shoulders. Semi-trailers entering and exiting the industrial park on its west side were forced to pass by numerous single-family residences and a daycare facility followed by a sharp left-hand turn onto the heavily-trafficked U.S. Business 67. With approximately 600 freight carriers and 2,500 employees entering and exiting the industrial park on a daily basis, traveling through the residential neighborhood was not only inefficient, but also very unsafe. Furthermore, industries located in the park expressed difficulties in securing adequate trucking service given the nationwide shortage of the service and better accessibility at other parks.

**Project Description:** The DRA-funded project consisted of constructing a new two-lane concrete roadway with six-foot shoulders running east/west and connecting the Poplar Bluff Industrial Park with U.S. Highway 67 at the Route M interchange south of Poplar Bluff, Missouri.

**Key Outcomes:** The new roadway permits the efficient and safe daily access of approximately 300 freight carriers and 1,500 employees to and from the region's largest industrial park.

**Partners:** Butler County, Missouri, Delta Regional Authority, Missouri Department of Transportation, Missouri Department of Economic Development, U.S. Department of Agriculture

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## Cape Girardeau County Road Improvements

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Cape Girardeau County Road 346 and 347, Jackson, MO

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Southeast Missouri Regional Planning and Economic Development Commission



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**DRA Funding:** \$200,000

**Other Funding:** Missouri Department of Economic Development/Community Development Block Grant \$500,000, Cape Girardeau County Cash and In-kind \$754,138, Capital Sand Capitol Investment \$600,000.

**The Need & Challenge:** Capitol Sand is a newly established company located in Cape Girardeau County. The company quarries and processes sand for the oil industry. They have the ability to process and load 400 tons of sand per hour. The plant is served by two gravel roads with road width, sight curve and drainage issues. Road improvements must be made to enable the company to add a second shift.

**Project Description:** The project will consist of laying a new rock base to widen CR 346 and CR 347 to approximately 24 feet, repairing drainage ditches and installing additional culverts, lowering the roads in places to improve visibility, adding rock gabions to stabilize certain areas (especially by curves) and paving the roads with 4 to 6 inches of asphalt.

**Key Outcomes:** The road improvements will reduce the safety issues of the increased truck traffic by widening the road so local vehicles do not have to stop and let sand trucks go by. Paving and widening the roads will allow the company to add a second shift which they cannot currently do because of the road conditions. The project will create new jobs, reduce/eliminate road safety issues, improve transportation infrastructure and protect the environment by dust reduction which in turn also improves water quality.

**Partners:** Missouri Department of Economic Development/CDBG, Cape Girardeau County, Capitol Sand Company.



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## Cape Girardeau Industrial Park Improvements

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Cape Girardeau, MO

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Southeast Missouri Regional  
Planning and Economic  
Development Commission



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**DRA Funding:** \$200,000

**Other Funding:** \$700,000 in Community Development Block Grant funds, \$1,600,000 in City of Cape Girardeau cash, \$2,100,000 in capital investment from Pepsi Mid America.

**The Need & Challenge:** The City of Cape Girardeau acquired additional land for industrial development with interstate access but needed an interested party to leverage development funds in the industrial park.

**Project Description:** The project constructed a road, sewer lines, water lines, utilities and stormwater drainage to the City of Cape Girardeau's North Industrial Park.

**Key Outcomes:** The project provided infrastructure improvements that assisted Pepsi Mid America to locate a new distribution facility in the area which created 35 new jobs. The improvements will also provide the necessary infrastructure for additional companies to locate in the park in the future.

**Partners:** Delta Regional Authority, Missouri Department of Economic Development/CDBG Program, City of Cape Girardeau, and Pepsi Mid America

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## Phelps County Bridge Replacement

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Boys & Girls Town of Missouri,  
St. James, MO

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Meramec Regional Planning  
Commission



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**DRA Funding:** \$77,632

**Other Funding:** \$35,000 (Phelps County In-Kind)

**The Need & Challenge:** The only entrance to Boys and Girls Town of Missouri (BGTM) is off of Phelps County Road 3610 with a one-lane bridge that had become functionally and structurally obsolete for the traffic generated by the organization’s 225 staff persons in addition to staff persons traveling from other regions, parents, service providers, school buses and delivery vehicles. Vehicles were forced to pull over onto a soft shoulder to avoid on-coming traffic, and bottlenecks occurred regularly because of the opposing lanes of traffic taking turns to allow passage across the bridge. The 50+ year old bridge had deteriorated past the point that regular maintenance could sustain it. Without adequate access to the campus, BGTM would be forced to relocate to other campuses around the state, and this would have been a severe economic loss to Phelps County.

**Project Description:** Phelps County, in consultation with a registered engineer, had determined that replacing the bridge was the only viable option. The new bridge was constructed to adequately handle two lanes of traffic and a 100-year flood event.

**Key Outcomes:** The new bridge helped better secure the future of BGTM in Phelps County. BGTM provides 225 quality jobs and educates and prepares an at-risk population of approximately 130 youth to better their lives which reflects on the community.

**Partners:** Phelps County, Missouri Department of Transportation, Boys & Girls Town of Missouri, Delta Regional Authority

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**Washington County Airport  
Terminal**

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Potosi, MO

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Meramec Regional Planning  
Commission



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**DRA Funding:** \$174,817

**Other Funding:** \$42,267 (IDA cash), \$35,000 (Washington County In-Kind), \$140,000 (Private investment by Purcell Tire)

**The Need & Challenge:** The Washington County Airport serves over 20 local employers, but was prevented from expanding its service due to lack of modern facilities. The airport manager's office was in the rear of one of the hangars and had no visibility for arriving/departing planes. There was no covered waiting area or place for pilots to contact the Federal Aviation Administration (FAA), check weather or develop flight plans.

**Project Description:** The project was to improve transportation infrastructure at the Washington County Airport with the addition of an airport terminal and paved roadway connector between the terminal and parking area. The Washington County IDA constructed a 1,500 sq. ft. terminal to serve the businesses that use the airport, and allow for expanded air transportation. The terminal includes a manager's office with visibility of the runway, a pilot's lounge and pilot's planning to address their needs, a waiting room with restroom and shower facilities.

**Key Outcomes:** One of the primary airport clients is Purcell Tire and Rubber Company. Demonstrating its support for the airport improvement project, the company committed to creating seven new jobs and added \$140,000 in private investment during the project.

**Partners:** Washington County/Potosi IDA, Washington County, Missouri Department of Transportation, Delta Regional Authority



## Appendix I (Regional Data – U.S. Census Bureau)

# STATSAMERICA

## Your Portal to U.S. Data

Supported by the U.S. Economic Development Administration

- [Distress Tool](#)
- [LAUS Bulk Download](#)
- [About](#)
- [Help](#)
- [Calendar](#)

# Measuring Distress

## A Tool for Economic Development

A fast simple way to calculate whether a county, region or neighborhood may meet grant thresholds for unemployment and income. Just select county or tract and the tool will create regions or neighborhoods based on your choices.

### County-Based Tool

[Switch to the tract-based tool](#)

#### 1. Select geography using the map and/or the dropdowns

Show dropdowns for:  Counties  Districts & Metros  States

State:  County:

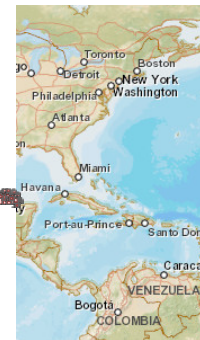
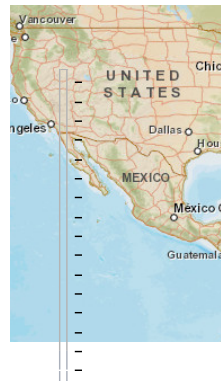
- Butler Co., Missouri
- Bollinger Co., Missouri
- Cape Girardeau Co., Missouri
- Carter Co., Missouri
- Crawford Co., Missouri
- Dent Co., Missouri
- Douglas Co., Missouri

*You may select up to 255 counties*

2. Year & Month

Distress Report

Social & Economic Context



You are in NAVIGATE Mode (Move Map, Zoom)  
Click to switch to SELECT Mode

## Distress Criteria Statistical Report

Reference: 12 / 2015 (All data elements refer to this date or earlier.)

Date:

Region: Bollinger Co. MO, Butler Co. MO, Cape Girardeau Co. MO, Carter Co. MO, Crawford Co. MO, Dent Co. MO, Douglas Co. MO, Dunklin Co. MO, Howell Co. MO, Iron Co. MO, Madison Co. MO, Mississippi Co. MO, New Madrid Co. MO, Oregon Co. MO, Ozark Co. MO, Pemiscot Co. MO, Perry Co. MO, Phelps Co. MO, Reynolds Co. MO, Ripley Co. MO, Ste. Genevieve Co. MO, St. Francois Co. MO, Scott Co. MO, Shannon Co. MO, Stoddard Co. MO, Texas Co. MO, Washington Co. MO, Wayne Co. MO, Wright Co. MO

Report Date: 2/6/2016 6:39:23 PM

### Economic Distress Criteria—Primary Elements

	Region	U.S.	Threshold Calculations
24-month Average Unemployment Rate (BLS) period ending December 2015	6.68	5.72	0.96
2013 Per Capita Money Income (3-year ACS)	N/A	\$27,884	N/A
2014 Per Capita Money Income (5-year ACS)	\$19,808	\$28,555	69.37%
2014 Per Capita Personal Income (BEA)	\$32,227	\$46,049	69.98%
2000 Per Capita	\$14,899	\$21,587	69.02%

Money Income (Decennial Census)				
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### Economic Distress Criteria—Geographic Components

	24 Month Unemp	Threshold Calculation	ACS 3-Year PCMI	Threshold Calculation	BEA PCPI	Threshold Calculation	Census PCMI (2000)	Threshold Calculation	ACS 5-Year PCMI	Threshold Calculation
Bollinger County, MO	6.33	0.61	N/A	N/A	\$29,957	65.1	\$13,641	63.2	\$20,186	70.7
Butler County, MO	6.65	0.93	\$19,006	68.2	\$34,376	74.7	\$15,721	72.8	\$19,186	67.2
Cape Girardeau County, MO	5.03	-0.69	\$23,115	82.9	\$39,547	85.9	\$18,593	86.1	\$23,684	82.9
Carter County, MO	8.27	2.55	N/A	N/A	\$28,068	61	\$13,349	61.8	\$19,318	67.7
Crawford County, MO	7.02	1.3	\$18,906	67.8	\$34,536	75	\$14,825	68.7	\$19,099	66.9
Dent County, MO	6.40	0.68	N/A	N/A	\$30,511	66.3	\$14,463	67	\$19,589	68.6
Douglas County, MO	7.35	1.63	N/A	N/A	\$27,316	59.3	\$13,785	63.9	\$16,780	58.8
Dunklin County, MO	8.52	2.8	\$18,289	65.6	\$31,895	69.3	\$13,561	62.8	\$18,158	63.6
Howell County, MO	6.86	1.14	\$17,194	61.7	\$31,029	67.4	\$13,959	64.7	\$18,771	65.7
Iron County, MO	8.72	3	N/A	N/A	\$30,159	65.5	\$14,227	65.9	\$19,984	70
Madison County, MO	6.38	0.66	N/A	N/A	\$31,820	69.1	\$13,215	61.2	\$17,459	61.1
Mississippi County, MO	6.75	1.03	N/A	N/A	\$30,952	67.2	\$13,038	60.4	\$15,032	52.6
New Madrid County, MO	6.91	1.19	N/A	N/A	\$32,364	70.3	\$14,204	65.8	\$20,896	73.2
Oregon County, MO	6.98	1.26	N/A	N/A	\$26,367	57.3	\$12,812	59.4	\$16,877	59.1
Ozark County, MO	8.52	2.8	N/A	N/A	\$25,864	56.2	\$14,133	65.5	\$17,324	60.7
Pemiscot County, MO	9.19	3.47	N/A	N/A	\$33,177	72	\$12,968	60.1	\$17,387	60.9
Perry County, MO	4.87	-0.85	N/A	N/A	\$35,183	76.4	\$16,554	76.7	\$23,539	82.4
Phelps County, MO	5.80	0.08	\$20,964	75.2	\$32,258	70.1	\$16,084	74.5	\$20,900	73.2
Reynolds County, MO	7.82	2.1	N/A	N/A	\$27,068	58.8	\$13,065	60.5	\$18,791	65.8
Ripley County, MO	8.02	2.3	N/A	N/A	\$29,102	63.2	\$12,889	59.7	\$16,843	59
Ste. Genevieve County, MO	6.06	0.34	N/A	N/A	\$36,148	78.5	\$17,283	80.1	\$23,780	83.3
St. Francois County, MO	7.01	1.29	\$17,789	63.8	\$29,814	64.7	\$15,273	70.8	\$19,044	66.7
Scott County, MO	6.06	0.34	\$20,067	72	\$38,446	83.5	\$15,620	72.4	\$20,637	72.3
Shannon County, MO	8.92	3.2	N/A	N/A	\$23,890	51.9	\$11,492	53.2	\$18,931	66.3
Stoddard County, MO	7.24	1.52	\$22,514	80.7	\$34,427	74.8	\$14,656	67.9	\$23,923	83.8
Texas County, MO	7.38	1.66	\$18,607	66.7	\$26,230	57	\$13,799	63.9	\$18,178	63.7
Washington County, MO	7.78	2.06	\$17,292	62	\$26,315	57.1	\$12,934	59.9	\$17,565	61.5
Wayne County, MO	6.74	1.02	N/A	N/A	\$26,737	58.1	\$13,434	62.2	\$18,707	65.5
Wright County, MO	6.80	1.08	N/A	N/A	\$25,729	55.9	\$13,135	60.8	\$16,026	56.1

Sources: U.S. Bureau of Census, Labor Statistics, and Economic Analysis; Calculations generated by StatsAmerica.



StatsAmerica is a service of the [Indiana Business Research Center](#) at Indiana University's Kelley School of Business. This initiative is funded in part by the U.S. Commerce Department's [Economic Development Administration](#).

# STATSAMERICA

## Your Portal to U.S. Data

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# Measuring Distress

## A Tool for Economic Development

A fast simple way to calculate whether a county, region or neighborhood may meet grant thresholds for unemployment and income. Just select county or tract and the tool will create regions or neighborhoods based on your choices.

### County-Based Tool

[Switch to the tract-based tool](#)

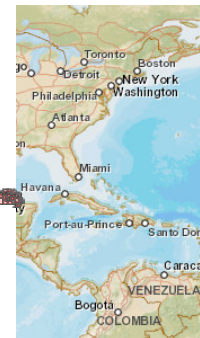
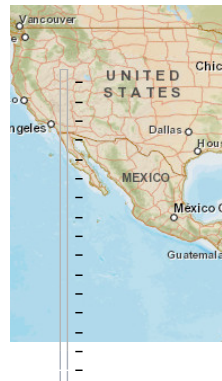
#### 1. Select geography using the map and/or the dropdowns

Show dropdowns for:  Counties  Districts & Metros  States

State:  County:

- Butler Co., Missouri
- Bollinger Co., Missouri
- Cape Girardeau Co., Missouri
- Carter Co., Missouri
- Crawford Co., Missouri
- Dent Co., Missouri
- Douglas Co., Missouri

*You may select up to 255 counties*



2. Year & Month

Distress Report

Social & Economic Context

**You are in NAVIGATE Mode (Move Map, Zoom)**  
Click to switch to **SELECT Mode**

## Social & Economic Context – Annual Metrics

Includes: Wright County, MO; Wayne County, MO; Washington County, MO; Texas County, MO; Stoddard County, MO; Shannon County, MO; Scott County, MO; St. Francois County, MO; Ste. Genevieve County, MO; Ripley County, MO; Reynolds County, MO; Phelps County, MO; Perry County, MO; Pemiscot County, MO; Ozark County, MO; Oregon County, MO; New Madrid County, MO; Madison County, MO; Iron County, MO; Howell County, MO; Dunklin County, MO; Douglas County, MO; Dent County, MO; Crawford County, MO; Carter County, MO; Cape Girardeau County, MO; Butler County, MO; Bollinger County, MO

### Population by Age, 2014

	Custom Region	Pct. of Total	U.S.	Pct. of Total
Total	687,994	100%	314,107,084	100%
Preschool (0 to 4)	42,052	6.1%	19,973,711	6.4%
School Age (5 to 17)	115,799	16.8%	53,803,947	17.1%
College Age (18 to 24)	65,711	9.6%	31,273,297	10.0%
Young Adult (25 to 44)	160,812	23.4%	83,033,222	26.4%
Adult (45 to 64)	187,914	27.3%	82,844,946	26.4%
Older Adult (65 plus)	115,706	16.8%	43,177,961	13.7%
Median Age*	41.6		37.4	

Source: U.S. Census Bureau, American Community Survey, latest 5-Year Estimates  
\*Median Age is averaged for combined areas

### Population by Race and Hispanic Origin, 2014

	Custom Region	Pct. of Total	U.S.	Pct. of Total

Total	687,994	100%	314,107,084	100%
American Ind. or Alaskan Native Alone	3,238	0.5%	2,565,520	0.8%
Asian Alone	3,886	0.6%	15,710,659	5.0%
Black Alone	33,614	4.9%	39,564,785	12.6%
Native Hawaiian and Other Pac. Isl. Alone	424	0.1%	535,761	0.2%
White Alone	632,621	92.0%	231,849,713	73.8%
Two or More Race Groups	11,897	1.7%	9,125,751	2.9%
<b>Hispanic or Latino</b>				
Total Hispanic or Latino	12,591	1.8%	53,070,096	16.9%
Mexican	9,356	1.4%	34,053,950	10.8%
Cuban	331	0.0%	1,969,524	0.6%
Puerto Rican	759	0.1%	5,032,734	1.6%
Other	2,145	0.3%	12,013,888	3.8%

Source: U.S. Census Bureau, American Community Survey, latest 5-Year Estimates

### Educational Attainment, 2014

	Custom Region	Pct. of Total	U.S.	Pct. of Total
Total Population 25 and Older	464,432	100.0%	209,056,129	100.0%
Less Than 9th Grade	32,979	7.1%	12,193,679	5.8%
9th to 12th, No Diploma	57,847	12.5%	16,394,069	7.8%
High School Graduate (incl. equiv.)	178,137	38.4%	58,440,600	28.0%
Some College, No Degree	96,996	20.9%	44,241,558	21.2%
Associate Degree	28,076	6.0%	16,580,076	7.9%
Bachelor's Degree	43,744	9.4%	38,184,668	18.3%
Graduate or Professional Degree	26,653	5.7%	23,021,479	11.0%

Source: U.S. Census Bureau, American Community Survey, latest 5-Year Estimates

### Households, 2014

	Custom Region	Pct. of Total	U.S. Households	Pct. of Total
Total Households	266,124	100.0%	116,211,092	100.0%
Family Households	178,381	67.0%	76,958,064	66.2%
Married with Children	47,056	17.7%	22,823,632	19.6%
Married without Children	88,517	33.3%	33,447,230	28.8%
Single Parents	24,765	9.3%	11,094,279	9.5%
Other	18,043	6.8%	9,592,923	8.3%
Non-family Households	87,743	33.0%	39,253,028	33.8%
Living Alone	74,253	27.9%	32,036,772	27.6%
Average Household Size	2.5		2.6	
Average Family Household Size	3.1		3.3	

Source: U.S. Census Bureau, American Community Survey, latest 5-Year Estimates

### Housing units, 2014

	Custom Region	Pct. of Total	U.S. Units	Pct. of Total
Total Housing Units	314,757	100.0%	132,741,033	100.0%
Owner Occupied	184,481	58.6%	74,787,460	56.3%
Renter Occupied	81,643	25.9%	41,423,632	31.2%
Vacant For Seasonal or Recreational Use	15,373	4.9%	5,267,667	4.0%
1-Unit (Attached or Detached)	197,553	62.8%	80,136,448	60.4%
2 - 9 Units	24,033	7.6%	14,519,606	10.9%
10 - 19 Units	2,899	0.9%	4,991,947	3.8%
20 or more Units	3,763	1.2%	9,676,235	7.3%
Built prior to 1940	31,499	10.0%	17,665,365	13.3%

Source: U.S. Census Bureau, American Community Survey, latest 5-Year Estimates

**Poverty, 2014**

	Custom Region	Pct. of Total	U.S.	Pct. of Total
Total Population (for whom poverty status determined)	687,994	100%	314,107,084	100%
In Poverty	137,111	19.9%	47,755,606	15.2%
Age 65 and Over In Poverty	14,366	2.1%	3,926,219	1.2%
<b>Family Households</b>				
Total Family Households	178,381	100%	76,958,064	100%
In Poverty	17,619	9.9%	5,249,172	6.8%
In Poverty With Female Head	13,285	7.4%	4,675,469	6.1%
In Poverty With Kids	11,410	6.4%	4,022,805	5.2%

Source: U.S. Census Bureau, American Community Survey, latest 5-Year Estimates

**Commuting to Work, 2014**

	Custom Region	Pct. of Total	U.S.	Pct. of Total
Workers 16 years and over	276,540	100.0%	143,435,233	100.0%
Car, truck, or van -- drove alone	222,310	80.4%	107,990,698	75.3%
Car, truck, or van -- carpooled	31,335	11.3%	13,554,363	9.4%
Public transportation (including taxicab)	796	0.3%	7,157,671	5.0%
Walked	5,030	1.8%	3,932,118	2.7%
Other means	3,385	1.2%	2,530,707	1.8%
Worked at home	7,823	2.8%	6,171,591	4.3%
Mean travel time to work (minutes)	682		26	

Source: U.S. Census Bureau, American Community Survey, latest 5-Year Estimates

**Resident Occupations, 2014**

	Custom Region	Pct. of Total	U.S.	Pct. of Total
Employed civilian pop. 16 years and over	304,322	100.0%	157,940,014	100.0%
Management, professional, and related	74,980	24.6%	52,234,574	33.1%
Service	54,696	18.0%	26,053,338	16.5%
Sales and office	62,939	20.7%	34,935,133	22.1%
Farming, fishing, and forestry	4,348	1.4%	1,050,726	0.7%
Construction, extraction, and maintenance	28,688	9.4%	11,825,208	7.5%
Production, transportation, and material moving	50,889	16.7%	17,336,254	11.0%

Source: U.S. Census Bureau, American Community Survey, latest 5-Year Estimates



StatsAmerica is a service of the [Indiana Business Research Center](#) at Indiana University's Kelley School of Business. This initiative is funded in part by the U.S. Commerce Department's [Economic Development Administration](#).

## Appendix II (Missouri Kids Count County Profiles)



# Bollinger County

## County Seat: Marble Hill



Outcome Measures	Number		Rate		Trend	State Rate	County Rank
	Base Year	Current Year	Base Year	Current Year			
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	989	1,073	53.8%	57.8%	↓	49.8%	66
Births to mothers without HS diploma 2009/2013	26	17	19.1%	14.0%	↑	14.4%	40
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	60	43	7.9%	6.3%	↑	8.0%	17
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	8	4	10.5	5.8	↑	6.6	47
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	2	0	16.7	0	↑	17.7	1
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	146	166	49.3	58.4	↓	40.8	87
Out-of-home placement entries (per 1,000) 2009/2013	21	26	7.1	9.1	↓	4.8	93
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	6	2	136.5	49.2	↑	49.3	59
<b>Education</b>							
Annual high school dropouts 2009/2013	11	6	1.9%	1.1%	↑	2.5%	36
Births to teens, ages 15–19 (per 1,000) 2009/2013	20	11	46.4	31	↑	30	51

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	15.4%
	2012	25.5%
Children under 6 in poverty	2000	16.8%
	2012	28.9%
Children in single-parent families	2000	17.5%
	2012	23.2%
Children on child care assistance (per 1,000 in poverty)	2009	74.9
	2013	53.8
Children on cash assistance	2009	5.8%
	2013	5.7%
Children on SNAP (food stamps)	2009	41.0%
	2013	46.2%
Average annual wage/salary	2009	\$37,358
	2013	\$27,251
Adult unemployment	2009	10.3%
	2013	7.0%

### Health

Children eligible for MO HealthNet for Kids	2009	43.4%
	2013	50.7%
Children receiving public mental health services	2009	28
	2013	127

### Education

English language learners	2009	0
	2013	0
Licensed child care capacity (per 1,000)	2009	60.8
	2014	66.1
Accredited child care facilities	2009	4
	2014	1
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	106.6
	2013	20.6

### Demographic

Child population	2009	2,962
	2013	2,844
Children as % of total population	2009	25
	2013	22.8
Minority children	2009	2.7%
	2013	3.7%





# Butler County

## County Seat: Poplar Bluff



Outcome Measures	Number		Rate		Trend	State Rate	County Rank
	Base Year	Current Year	Base Year	Current Year			
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	3,797	4,066	61.4%	62.8%	↓	49.8%	88
Births to mothers without HS diploma 2009/2013	155	146	27.5%	25.2%	↑	14.4%	99
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	295	299	10.0%	10.5%	↓	8.0%	108
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	24	22	8.1	7.7	↑	6.6	70
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	14	11	34.4	26.2	↑	17.7	85
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	548	610	54.7	60.3	↓	40.8	93
Out-of-home placement entries (per 1,000) 2009/2013	56	147	5.6	14.5	↓	4.8	112
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	15	13	113.6	98	↑	49.3	98
<b>Education</b>							
Annual high school dropouts 2009/2013	117	66	7.0%	3.6%	↑	2.5%	111
Births to teens, ages 15–19 (per 1,000) 2009/2013	98	72	72.9	58.5	↑	30	104

**LEGEND:** ↑ Better ↓ Worse → No Change  
\*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	25.9%
	2012	25.1%
Children under 6 in poverty	2000	30.8%
	2012	32.6%
Children in single-parent families	2000	26.0%
	2012	30.8%
Children on child care assistance (per 1,000 in poverty)	2009	146.6
	2013	121.8
Children on cash assistance	2009	9.6%
	2013	7.3%
Children on SNAP (food stamps)	2009	54.2%
	2013	54.4%
Average annual wage/salary	2009	\$31,246
	2013	\$32,356
Adult unemployment	2009	8.1%
	2013	6.6%

### Health

Children eligible for MO HealthNet for Kids	2009	57.1%
	2013	56.2%
Children receiving public mental health services	2009	93
	2013	199

### Education

English language learners	2009	16
	2013	23
Licensed child care capacity (per 1,000)	2009	119
	2014	94.3
Accredited child care facilities	2009	3
	2014	3
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	71.3
	2013	42.9

### Demographic

Child population	2009	10,026
	2013	10,115
Children as % of total population	2009	24.2
	2013	23.5
Minority children	2009	13.7%
	2013	13.8%



# Cape Girardeau Cour

## County Seat: Jackson



### Outcome Measures

	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	3,842	4,490	42.1%	48.2%	↓	49.8%	26
Births to mothers without HS diploma 2009/2013	134	122	14.2%	13.0%	↑	14.4%	33
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	382	397	8.1%	8.6%	↓	8.0%	90
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	32	36	6.8	7.8	↓	6.6	72
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	11	15	16.5	21.6	↓	17.7	74
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	522	719	31.6	42.9	↓	40.8	37
Out-of-home placement entries (per 1,000) 2009/2013	75	72	4.5	4.3	↑	4.8	45
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	11	7	37	23.6	↑	49.3	15
<b>Education</b>							
Annual high school dropouts 2009/2013	122	80	4.0%	2.9%	↑	2.5%	103
Births to teens, ages 15–19 (per 1,000) 2009/2013	94	80	30	26.9	↑	30	36

**LEGEND:** ↑ Better ↓ Worse → No Change

\*Outcome not included in Composite County Rank

### Indicators

#### Economic Well-being

Children under 18 in poverty	2000	11.4%
	2012	22.7%
Children under 6 in poverty	2000	14.4%
	2012	30.4%
Children in single-parent families	2000	21.2%
	2012	31.6%
Children on child care assistance (per 1,000 in poverty)	2009	126.1
	2013	94.7
Children on cash assistance	2009	4.8%
	2013	4.1%
Children on SNAP (food stamps)	2009	34.2%
	2013	36.1%
Average annual wage/salary	2009	\$33,969
	2013	\$37,152
Adult unemployment	2009	7.3%
	2013	5.9%

#### Health

Children eligible for MO HealthNet for Kids	2009	33.9%
	2013	37.1%
Children receiving public mental health services	2009	209
	2013	471

#### Education

English language learners	2009	62
	2013	112
Licensed child care capacity (per 1,000)	2009	124.6
	2014	99.6
Accredited child care facilities	2009	5
	2014	4
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	123.1
	2013	38.1

#### Demographic

Child population	2009	16,514
	2013	16,742
Children as % of total population	2009	22.3
	2013	21.7
Minority children	2009	17.3%
	2013	19.0%



# Carter County

County Seat: Van Buren



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	807	815	66.0%	67.2%	↓	49.8%	100
Births to mothers without HS diploma 2009/2013	19	22	22.6%	23.7%	↓	14.4%	97
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	37	43	8.8%	11.0%	↓	8.0%	110
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	2	7	4.8	17.9	↓	6.6	114
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	1	6	16.9	97.9	↓	17.7	115
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	64	67	43.2	45.3	↓	40.8	42
Out-of-home placement entries (per 1,000) 2009/2013	0	2	0	1.4	↓	4.8	12
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	3	1	138.1	46.9	↑	49.3	57
<b>Education</b>							
Annual high school dropouts 2009/2013	18	1	4.6%	0.3%	↑	2.5%	14
Births to teens, ages 15–19 (per 1,000) 2009/2013	15	13	70.1	66.3	↑	30	109

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	36.1%
	2012	43.7%
Children under 6 in poverty	2000	23.0%
	2012	31.8%
Children in single-parent families	2000	21.8%
	2012	34.9%
Children on child care assistance (per 1,000 in poverty)	2009	25.1
	2013	14.4
Children on cash assistance	2009	6.0%
	2013	4.5%
Children on SNAP (food stamps)	2009	56.3%
	2013	52.0%
Average annual wage/salary	2009	\$25,674
	2013	\$27,751
Adult unemployment	2009	9.7%
	2013	7.5%

### Health

Children eligible for MO HealthNet for Kids	2009	60.8%
	2013	57.0%
Children receiving public mental health services	2009	11
	2013	12

### Education

English language learners	2009	0
	2013	0
Licensed child care capacity (per 1,000)	2009	107.4
	2014	83.1
Accredited child care facilities	2009	1
	2014	1
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	8.8
	2013	19

### Demographic

Child population	2009	1,480
	2013	1,480
Children as % of total population	2009	25.2
	2013	23.5
Minority children	2009	5.7%
	2013	7.0%



# Crawford County

## County Seat: Steelville



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,750	2,106	53.0%	61.9%	↓	49.8%	83
Births to mothers without HS diploma 2009/2013	83	60	28.1%	19.3%	↑	14.4%	76
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	143	119	8.6%	8.3%	↑	8.0%	85
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	8	6	4.8	4.2	↑	6.6	18
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	8	6	32.4	24.2	↑	17.7	81
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	220	351	35.9	60.6	↓	40.8	96
Out-of-home placement entries (per 1,000) 2009/2013	30	33	4.9	5.7	↓	4.8	63
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	8	7	96.9	88.5	↑	49.3	95
<b>Education</b>							
Annual high school dropouts 2009/2013	64	23	6.6%	2.3%	↑	2.5%	91
Births to teens, ages 15–19 (per 1,000) 2009/2013	44	33	52.6	44.7	↑	30	83

**LEGEND:** ↑ Better ↓ Worse → No Change

\*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	23.3%
	2012	29.8%
Children under 6 in poverty	2000	30.5%
	2012	36.0%
Children in single-parent families	2000	21.6%
	2012	39.0%
Children on child care assistance (per 1,000 in poverty)	2009	55.5
	2013	33.9
Children on cash assistance	2009	6.1%
	2013	5.8%
Children on SNAP (food stamps)	2009	46.1%
	2013	49.2%
Average annual wage/salary	2009	\$30,845
	2013	\$33,877
Adult unemployment	2009	11.0%
	2013	7.2%

### Health

Children eligible for MO HealthNet for Kids	2009	43.0%
	2013	47.5%
Children receiving public mental health services	2009	41
	2013	141

### Education

English language learners	2009	11
	2013	17
Licensed child care capacity (per 1,000)	2009	55.6
	2014	69.2
Accredited child care facilities	2009	1
	2014	4
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	53.3
	2013	20.1

### Demographic

Child population	2009	6,133
	2013	5,791
Children as % of total population	2009	25.6
	2013	23.6
Minority children	2009	4.2%
	2013	4.9%



# Dent County

## County Seat: Salem



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,081	1,168	56.5%	64.4%	↓	49.8%	93
Births to mothers without HS diploma 2009/2013	53	42	26.8%	23.3%	↑	14.4%	94
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	80	65	9.0%	7.2%	↑	8.0%	56
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	4	10	4.5	11.1	↓	6.6	104
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	4	5	27.5	33.3	↓	17.7	98
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	138	176	37.7	48.7	↓	40.8	57
Out-of-home placement entries (per 1,000) 2009/2013	14	14	3.8	3.9	↓	4.8	40
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	5	3	97.8	61.6	↑	49.3	71
<b>Education</b>							
Annual high school dropouts 2009/2013	6	6	0.9%	1.0%	↓	2.5%	30
Births to teens, ages 15–19 (per 1,000) 2009/2013	35	30	73.2	65.5	↑	30	108

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	24.3%
	2012	30.1%
Children under 6 in poverty	2000	21.7%
	2012	24.9%
Children in single-parent families	2000	21.1%
	2012	29.9%
Children on child care assistance (per 1,000 in poverty)	2009	29.8
	2013	41.2
Children on cash assistance	2009	5.1%
	2013	7.1%
Children on SNAP (food stamps)	2009	46.4%
	2013	46.9%
Average annual wage/salary	2009	\$30,935
	2013	\$32,648
Adult unemployment	2009	9.5%
	2013	6.4%

### Health

Children eligible for MO HealthNet for Kids	2009	55.6%
	2013	55.8%
Children receiving public mental health services	2009	22
	2013	85

### Education

English language learners	2009	1
	2013	3
Licensed child care capacity (per 1,000)	2009	38
	2014	44.3
Accredited child care facilities	2009	0
	2014	1
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	52.8
	2013	13.8

### Demographic

Child population	2009	3,662
	2013	3,613
Children as % of total population	2009	24.3
	2013	23
Minority children	2009	3.7%
	2013	5.6%



# Douglas County

County Seat: Ava



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,079	1,017	69.1%	71.9%	↓	49.8%	109
Births to mothers without HS diploma 2009/2013	17	21	13.1%	15.0%	↓	14.4%	44
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	69	52	8.6%	7.3%	↑	8.0%	60
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	4	5	5	7	↓	6.6	59
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	5	4	38.8	32.5	↑	17.7	95
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	120	153	37.8	53	↓	40.8	71
Out-of-home placement entries (per 1,000) 2009/2013	15	13	4.7	4.5	↑	4.8	52
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	9	3	189.6	70.7	↑	49.3	81
<b>Education</b>							
Annual high school dropouts 2009/2013	4	0	0.8%	0.0%	↑	2.5%	1
Births to teens, ages 15–19 (per 1,000) 2009/2013	19	18	43.8	46.9	↓	30	87

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

Economic Well-being			
Children under 18 in poverty	2000	19.8%	19.8%
	2012	23.8%	23.8%
Children under 6 in poverty	2000	27.8%	27.8%
	2012	37.6%	37.6%
Children in single-parent families	2000	19.2%	19.2%
	2012	28.1%	28.1%
Children on child care assistance (per 1,000 in poverty)	2009	33.5	33.5
	2013	17.8	17.8
Children on cash assistance	2009	6.4%	6.4%
	2013	4.6%	4.6%
Children on SNAP (food stamps)	2009	52.8%	52.8%
	2013	54.4%	54.4%
Average annual wage/salary	2009	\$29,176	\$29,176
	2013	\$28,125	\$28,125
Adult unemployment	2009	8.8%	8.8%
	2013	7.3%	7.3%
<b>Health</b>			
Children eligible for MO HealthNet for Kids	2009	54.0%	54.0%
	2013	59.4%	59.4%
Children receiving public mental health services	2009	19	19
	2013	27	27
<b>Education</b>			
English language learners	2009	1	1
	2013	0	0
Licensed child care capacity (per 1,000)	2009	33.4	33.4
	2014	40.2	40.2
Accredited child care facilities	2009	2	2
	2014	3	3
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	33.8	33.8
	2013	22.6	22.6
<b>Demographic</b>			
Child population	2009	3,172	3,172
	2013	2,887	2,887
Children as % of total population	2009	23.3	23.3
	2013	21.4	21.4
Minority children	2009	3.0%	3.0%
	2013	4.3%	4.3%



# Dunklin County

## County Seat: Kennett



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	3,724	4,094	67.6%	73.1%	↓	49.8%	111
Births to mothers without HS diploma 2009/2013	172	150	37.2%	32.0%	↑	14.4%	108
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	269	261	11.2%	11.3%	↓	8.0%	111
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	27	22	11.2	9.6	↑	6.6	94
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	12	7	35.3	20.6	↑	17.7	70
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	388	485	47.9	58.8	↓	40.8	89
Out-of-home placement entries (per 1,000) 2009/2013	98	68	12.1	8.2	↑	4.8	85
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	12	7	107.5	65.4	↑	49.3	77
<b>Education</b>							
Annual high school dropouts 2009/2013	91	18	5.9%	1.1%	↑	2.5%	36
Births to teens, ages 15–19 (per 1,000) 2009/2013	85	66	76.8	68.7	↑	30	111

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	33.9%
	2012	38.7%
Children under 6 in poverty	2000	37.5%
	2012	47.6%
Children in single-parent families	2000	28.7%
	2012	38.1%
Children on child care assistance (per 1,000 in poverty)	2009	83.8
	2013	48
Children on cash assistance	2009	12.4%
	2013	10.5%
Children on SNAP (food stamps)	2009	67.6%
	2013	64.9%
Average annual wage/salary	2009	\$25,707
	2013	\$28,369
Adult unemployment	2009	10.7%
	2013	8.0%

### Health

Children eligible for MO HealthNet for Kids	2009	62.7%
	2013	61.9%
Children receiving public mental health services	2009	90
	2013	217

### Education

English language learners	2009	136
	2013	207
Licensed child care capacity (per 1,000)	2009	92.9
	2014	90.8
Accredited child care facilities	2009	3
	2014	4
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	55.7
	2013	36.9

### Demographic

Child population	2009	8,106
	2013	8,248
Children as % of total population	2009	26.1
	2013	26
Minority children	2009	25.9%
	2013	28.4%



# Howell County

## County Seat: West Plains



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	3,319	3,784	54.6%	64.3%	↓	49.8%	92
Births to mothers without HS diploma 2009/2013	124	94	22.1%	18.5%	↑	14.4%	67
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	199	188	7.3%	7.1%	↑	8.0%	51
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	14	20	5.1	7.5	↓	6.6	68
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	15	11	37.8	26.3	↑	17.7	86
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	431	520	43.2	52.5	↓	40.8	70
Out-of-home placement entries (per 1,000) 2009/2013	38	29	3.8	2.9	↑	4.8	29
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	20	7	149.6	53.6	↑	49.3	64
<b>Education</b>							
Annual high school dropouts 2009/2013	78	18	4.0%	0.9%	↑	2.5%	27
Births to teens, ages 15–19 (per 1,000) 2009/2013	91	62	69.1	51.3	↑	30	96

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	26.3%
	2012	33.4%
Children under 6 in poverty	2000	27.1%
	2012	48.1%
Children in single-parent families	2000	21.8%
	2012	29.8%
Children on child care assistance (per 1,000 in poverty)	2009	87.6
	2013	75.4
Children on cash assistance	2009	6.1%
	2013	6.3%
Children on SNAP (food stamps)	2009	50.5%
	2013	49.7%
Average annual wage/salary	2009	\$28,710
	2013	\$31,377
Adult unemployment	2009	9.7%
	2013	6.1%

### Health

Children eligible for MO HealthNet for Kids	2009	49.4%
	2013	50.6%
Children receiving public mental health services	2009	110
	2013	199

### Education

English language learners	2009	91
	2013	126
Licensed child care capacity (per 1,000)	2009	80.2
	2014	66.8
Accredited child care facilities	2009	6
	2014	5
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	33.9
	2013	22.2

### Demographic

Child population	2009	9,975
	2013	9,905
Children as % of total population	2009	25.6
	2013	24.5
Minority children	2009	5.5%
	2013	5.5%





# Iron County

## County Seat: Ironton



Outcome Measures	Number		Rate		Trend	State Rate	County Rank
	Base Year	Current Year	Base Year	Current Year			
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,170	1,190	60.6%	67.0%	↓	49.8%	99
Births to mothers without HS diploma 2009/2013	14	14	13.0%	15.4%	↓	14.4%	47
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	54	37	8.3%	6.8%	↑	8.0%	36
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	3	3	4.6	5.5	↓	6.6	41
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	4	4	39.7	41.3	↓	17.7	103
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	94	123	37.9	53.6	↓	40.8	76
Out-of-home placement entries (per 1,000) 2009/2013	19	36	7.7	15.7	↓	4.8	113
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	3	1	82.4	30.2	↑	49.3	26
<b>Education</b>							
Annual high school dropouts 2009/2013	8	1	1.4%	0.2%	↑	2.5%	11
Births to teens, ages 15–19 (per 1,000) 2009/2013	8	14	21.8	46.7	↓	30	86

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

Economic Well-being		
Children under 18 in poverty	2000	27.6%
	2012	45.7%
Children under 6 in poverty	2000	31.9%
	2012	54.9%
Children in single-parent families	2000	26.6%
	2012	33.9%
Children on child care assistance (per 1,000 in poverty)	2009	12.2
	2013	7.7
Children on cash assistance	2009	5.4%
	2013	6.2%
Children on SNAP (food stamps)	2009	46.7%
	2013	52.1%
Average annual wage/salary	2009	\$33,501
	2013	\$39,678
Adult unemployment	2009	8.8%
	2013	7.3%
Health		
Children eligible for MO HealthNet for Kids	2009	46.9%
	2013	55.0%
Children receiving public mental health services	2009	18
	2013	49
Education		
English language learners	2009	0
	2013	3
Licensed child care capacity (per 1,000)	2009	58.5
	2014	43.6
Accredited child care facilities	2009	4
	2014	0
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	24.2
	2013	1.9
Demographic		
Child population	2009	2,478
	2013	2,294
Children as % of total population	2009	24.9
	2013	22.2
Minority children	2009	4.8%
	2013	6.7%



# Madison County

## County Seat: Fredericktown



Outcome Measures	Number		Rate		Trend	State Rate	County Rank
	Base Year	Current Year	Base Year	Current Year			
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,045	1,226	53.3%	61.9%	↓	49.8%	84
Births to mothers without HS diploma 2009/2013	30	21	18.0%	15.4%	↑	14.4%	49
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	66	52	8.5%	7.1%	↑	8.0%	51
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	5	8	6.4	10.9	↓	6.6	102
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	2	2	17.2	16.5	↑	17.7	54
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	105	219	35.1	75.6	↓	40.8	112
Out-of-home placement entries (per 1,000) 2009/2013	9	25	3	8.6	↓	4.8	90
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	5	4	120.4	99.7	↑	49.3	100
<b>Education</b>							
Annual high school dropouts 2009/2013	23	4	3.6%	0.6%	↑	2.5%	22
Births to teens, ages 15–19 (per 1,000) 2009/2013	28	18	64.8	50.4	↑	30	93

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	22.6%
	2012	37.5%
Children under 6 in poverty	2000	26.5%
	2012	45.6%
Children in single-parent families	2000	22.5%
	2012	30.3%
Children on child care assistance (per 1,000 in poverty)	2009	85.4
	2013	125.8
Children on cash assistance	2009	4.9%
	2013	6.4%
Children on SNAP (food stamps)	2009	44.3%
	2013	50.0%
Average annual wage/salary	2009	\$26,835
	2013	\$29,367
Adult unemployment	2009	10.3%
	2013	6.1%

### Health

Children eligible for MO HealthNet for Kids	2009	45.7%
	2013	50.3%
Children receiving public mental health services	2009	39
	2013	346

### Education

English language learners	2009	19
	2013	16
Licensed child care capacity (per 1,000)	2009	134.4
	2014	151.5
Accredited child care facilities	2009	0
	2014	1
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	44.1
	2013	47.9

### Demographic

Child population	2009	2,991
	2013	2,898
Children as % of total population	2009	24.2
	2013	23.3
Minority children	2009	5.3%
	2013	5.6%



# Mississippi County

## County Seat: Charleston



### Outcome Measures

	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,395	1,531	67.2%	74.4%	↓	49.8%	113
Births to mothers without HS diploma 2009/2013	62	36	33.5%	22.6%	↑	14.4%	92
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	112	112	11.7%	12.5%	↓	8.0%	114
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	4	10	4.2	11.2	↓	6.6	105
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	7	1	51.6	7.5	↑	17.7	13
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	160	194	51.2	60.7	↓	40.8	97
Out-of-home placement entries (per 1,000) 2009/2013	7	34	2.2	10.6	↓	4.8	99
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	1	1	22	24.7	↓	49.3	18
<b>Education</b>							
Annual high school dropouts 2009/2013	20	3	3.3%	0.5%	↑	2.5%	19
Births to teens, ages 15–19 (per 1,000) 2009/2013	40	29	95	81.7	↑	30	115

**LEGEND:** ↑ Better ↓ Worse → No Change

\*Outcome not included in Composite County Rank

### Indicators

#### Economic Well-being

Children under 18 in poverty	2000	31.7%
	2012	35.0%
Children under 6 in poverty	2000	27.0%
	2012	33.2%
Children in single-parent families	2000	35.3%
	2012	54.0%
Children on child care assistance (per 1,000 in poverty)	2009	235.5
	2013	117.7
Children on cash assistance	2009	11.7%
	2013	9.1%
Children on SNAP (food stamps)	2009	63.8%
	2013	65.6%
Average annual wage/salary	2009	\$27,692
	2013	\$30,682
Adult unemployment	2009	8.7%
	2013	8.2%

#### Health

Children eligible for MO HealthNet for Kids	2009	65.3%
	2013	65.0%
Children receiving public mental health services	2009	58
	2013	139

#### Education

English language learners	2009	5
	2013	1
Licensed child care capacity (per 1,000)	2009	81.3
	2014	78.2
Accredited child care facilities	2009	0
	2014	0
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	177.9
	2013	53.1

#### Demographic

Child population	2009	3,125
	2013	3,195
Children as % of total population	2009	23.6
	2013	22.4
Minority children	2009	30.0%
	2013	30.7%

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Composite  
County Rank

# New Madrid County

County Seat: New Madrid



## Outcome Measures

	Number		Rate		Trend	State Rate	County Rank
	Base Year	Current Year	Base Year	Current Year			
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,697	1,675	61.7%	64.9%	↓	49.8%	95
Births to mothers without HS diploma 2009/2013	71	52	28.7%	19.0%	↑	14.4%	74
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	152	142	12.0%	11.9%	↑	8.0%	112
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	13	13	10.3	10.9	↓	6.6	102
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	6	8	32.6	43.7	↓	17.7	106
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	176	282	39	65.3	↓	40.8	104
Out-of-home placement entries (per 1,000) 2009/2013	25	54	5.5	12.5	↓	4.8	110
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	5	3	79.2	49.6	↑	49.3	61
<b>Education</b>							
Annual high school dropouts 2009/2013	23	1	2.5%	0.1%	↑	2.5%	10
Births to teens, ages 15–19 (per 1,000) 2009/2013	39	38	61.7	67.5	↓	30	110

**LEGEND:** ↑ Better ↓ Worse → No Change

\*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	31.4%
	2012	34.9%
Children under 6 in poverty	2000	39.1%
	2012	48.1%
Children in single-parent families	2000	30.7%
	2012	42.7%
Children on child care assistance (per 1,000 in poverty)	2009	130.1
	2013	80.4
Children on cash assistance	2009	9.8%
	2013	7.5%
Children on SNAP (food stamps)	2009	56.1%
	2013	56.6%
Average annual wage/salary	2009	\$35,401
	2013	\$38,753
Adult unemployment	2009	9.3%
	2013	7.0%

### Health

Children eligible for MO HealthNet for Kids	2009	57.1%
	2013	58.6%
Children receiving public mental health services	2009	55
	2013	123

### Education

English language learners	2009	0
	2013	7
Licensed child care capacity (per 1,000)	2009	84.1
	2014	77.3
Accredited child care facilities	2009	0
	2014	0
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	49.8
	2013	81.3

### Demographic

Child population	2009	4,518
	2013	4,319
Children as % of total population	2009	25.8
	2013	23.5
Minority children	2009	25.6%
	2013	25.0%

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Composite  
County Rank

# Oregon County

County Seat: Alton



## Outcome Measures

	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,161	1,128	64.1%	67.3%	↓	49.8%	101
Births to mothers without HS diploma 2009/2013	25	23	21.2%	18.5%	↑	14.4%	70
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	55	60	9.3%	9.7%	↓	8.0%	103
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	1	10	1.7	16.1	↓	6.6	113
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	2	1	20.6	10.1	↑	17.7	20
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	105	134	43.6	54.9	↓	40.8	78
Out-of-home placement entries (per 1,000) 2009/2013	4	18	1.7	7.4	↓	4.8	78
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	4	3	108.9	81.8	↑	49.3	89
<b>Education</b>							
Annual high school dropouts 2009/2013	12	2	1.6%	0.3%	↑	2.5%	14
Births to teens, ages 15–19 (per 1,000) 2009/2013	21	23	56	74.7	↓	30	114

**LEGEND:** ↑ Better ↓ Worse → No Change

\*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	28.2%
	2012	33.8%
Children under 6 in poverty	2000	29.6%
	2012	40.0%
Children in single-parent families	2000	21.1%
	2012	33.2%
Children on child care assistance (per 1,000 in poverty)	2009	50
	2013	19.4
Children on cash assistance	2009	7.6%
	2013	7.4%
Children on SNAP (food stamps)	2009	53.0%
	2013	57.4%
Average annual wage/salary	2009	\$26,704
	2013	\$28,075
Adult unemployment	2009	9.2%
	2013	6.6%

### Health

Children eligible for MO HealthNet for Kids	2009	58.0%
	2013	59.9%
Children receiving public mental health services	2009	41
	2013	42

### Education

English language learners	2009	0
	2013	8
Licensed child care capacity (per 1,000)	2009	74.3
	2014	53.3
Accredited child care facilities	2009	2
	2014	3
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	19.2
	2013	18

### Demographic

Child population	2009	2,408
	2013	2,440
Children as % of total population	2009	23.4
	2013	22.2
Minority children	2009	4.0%
	2013	6.6%



# Ozark County

## County Seat: Gainesville



### Outcome Measures

	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,000	968	67.4%	68.4%	↓	49.8%	103
Births to mothers without HS diploma 2009/2013	13	10	14.0%	12.3%	↑	14.4%	27
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	26	46	4.9%	10.7%	↓	8.0%	109
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	2	3	3.8	7	↓	6.6	59
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	3	1	37.7	12.8	↑	17.7	30
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	74	99	38.3	53.3	↓	40.8	74
Out-of-home placement entries (per 1,000) 2009/2013	10	16	5.2	8.6	↓	4.8	89
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	3	3	108.2	110.5	↓	49.3	106
<b>Education</b>							
Annual high school dropouts 2009/2013	11	0	2.0%	0.0%	↑	2.5%	1
Births to teens, ages 15–19 (per 1,000) 2009/2013	13	7	48.1	29.4	↑	30	46

**LEGEND:** ↑ Better ↓ Worse → No Change

\*Outcome not included in Composite County Rank

### Indicators

#### Economic Well-being

Children under 18 in poverty	2000	30.8%
	2012	36.8%
Children under 6 in poverty	2000	39.4%
	2012	53.3%
Children in single-parent families	2000	18.3%
	2012	28.5%
Children on child care assistance (per 1,000 in poverty)	2009	10.9
	2013	3.9
Children on cash assistance	2009	7.1%
	2013	4.5%
Children on SNAP (food stamps)	2009	54.1%
	2013	45.9%
Average annual wage/salary	2009	\$22,976
	2013	\$24,507
Adult unemployment	2009	8.1%
	2013	7.6%

#### Health

Children eligible for MO HealthNet for Kids	2009	56.8%
	2013	50.6%
Children receiving public mental health services	2009	8
	2013	15

#### Education

English language learners	2009	2
	2013	0
Licensed child care capacity (per 1,000)	2009	49.7
	2014	37.7
Accredited child care facilities	2009	2
	2014	2
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	10.8
	2013	21.5

#### Demographic

Child population	2009	1,933
	2013	1,858
Children as % of total population	2009	20.8
	2013	19.4
Minority children	2009	3.8%
	2013	4.4%



# Pemiscot County

## County Seat: Caruthersville



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	2,589	2,454	70.6%	73.4%	↓	49.8%	112
Births to mothers without HS diploma 2009/2013	110	66	35.1%	21.9%	↑	14.4%	87
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	208	197	13.5%	13.5%	→	8.0%	115
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	16	19	10.4	13	↓	6.6	109
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	16	3	71	14.6	↑	17.7	41
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	252	416	49.5	86.9	↓	40.8	115
Out-of-home placement entries (per 1,000) 2009/2013	27	57	5.3	11.9	↓	4.8	106
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	6	4	82.8	59	↑	49.3	67
<b>Education</b>							
Annual high school dropouts 2009/2013	73	19	70%	1.8%	↑	2.5%	72
Births to teens, ages 15–19 (per 1,000) 2009/2013	70	45	100.6	70.8	↑	30	113

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	43.2%
	2012	47.8%
Children under 6 in poverty	2000	49.9%
	2012	61.4%
Children in single-parent families	2000	39.4%
	2012	57.5%
Children on child care assistance (per 1,000 in poverty)	2009	85.6
	2013	78.6
Children on cash assistance	2009	13.9%
	2013	10.0%
Children on SNAP (food stamps)	2009	71.5%
	2013	70.3%
Average annual wage/salary	2009	\$29,399
	2013	\$31,696
Adult unemployment	2009	11.8%
	2013	8.2%

### Health

Children eligible for MO HealthNet for Kids	2009	69.3%
	2013	67.3%
Children receiving public mental health services	2009	48
	2013	138

### Education

English language learners	2009	6
	2013	6
Licensed child care capacity (per 1,000)	2009	73.2
	2014	96.1
Accredited child care facilities	2009	2
	2014	0
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	27.2
	2013	6.5

### Demographic

Child population	2009	5,095
	2013	4,785
Children as % of total population	2009	28
	2013	26.8
Minority children	2009	41.6%
	2013	41.8%



# Perry County

## County Seat: Perryville



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,101	1,198	46.6%	52.2%	↓	49.8%	42
Births to mothers without HS diploma 2009/2013	36	29	17.6%	12.6%	↑	14.4%	29
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	95	84	7.5%	7.5%	→	8.0%	64
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	8	3	6.3	2.7	↑	6.6	8
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	4	0	20.8	0	↑	17.7	1
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	159	157	33	33.9	↓	40.8	16
Out-of-home placement entries (per 1,000) 2009/2013	24	11	5	2.4	↑	4.8	22
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	7	3	109.5	47.8	↑	49.3	58
<b>Education</b>							
Annual high school dropouts 2009/2013	45	15	6.1%	2.0%	↑	2.5%	82
Births to teens, ages 15–19 (per 1,000) 2009/2013	29	22	45.5	35.3	↑	30	61

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	8.9%
	2012	14.7%
Children under 6 in poverty	2000	7.4%
	2012	12.7%
Children in single-parent families	2000	17.3%
	2012	21.6%
Children on child care assistance (per 1,000 in poverty)	2009	173.8
	2013	96.4
Children on cash assistance	2009	3.6%
	2013	3.1%
Children on SNAP (food stamps)	2009	32.3%
	2013	28.4%
Average annual wage/salary	2009	\$30,820
	2013	\$33,947
Adult unemployment	2009	7.1%
	2013	4.6%

### Health

Children eligible for MO HealthNet for Kids	2009	31.0%
	2013	29.4%
Children receiving public mental health services	2009	49
	2013	206

### Education

English language learners	2009	22
	2013	21
Licensed child care capacity (per 1,000)	2009	127.9
	2014	145.4
Accredited child care facilities	2009	3
	2014	2
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	61.1
	2013	29.6

### Demographic

Child population	2009	4,824
	2013	4,630
Children as % of total population	2009	25.6
	2013	24.3
Minority children	2009	4.0%
	2013	5.4%





# Phelps County

## County Seat: Rolla



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	2,881	3,354	46.7%	54.5%	↓	49.8%	53
Births to mothers without HS diploma 2009/2013	89	90	17.2%	16.9%	↑	14.4%	59
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	204	204	7.3%	7.5%	↓	8.0%	64
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	20	15	7.2	5.5	↑	6.6	41
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	9	11	22.8	27.5	↓	17.7	90
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	363	489	37.5	51.2	↓	40.8	62
Out-of-home placement entries (per 1,000) 2009/2013	45	67	4.6	7	↓	4.8	72
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	14	8	73.6	41	↑	49.3	42
<b>Education</b>							
Annual high school dropouts 2009/2013	80	45	3.8%	2.3%	↑	2.5%	91
Births to teens, ages 15–19 (per 1,000) 2009/2013	64	50	39.4	33.5	↑	30	56

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	19.0%
	2012	18.7%
Children under 6 in poverty	2000	24.7%
	2012	20.6%
Children in single-parent families	2000	22.5%
	2012	31.1%
Children on child care assistance (per 1,000 in poverty)	2009	91.5
	2013	71
Children on cash assistance	2009	5.2%
	2013	4.3%
Children on SNAP (food stamps)	2009	36.0%
	2013	38.8%
Average annual wage/salary	2009	\$32,525
	2013	\$33,973
Adult unemployment	2009	7.3%
	2013	5.9%

### Health

Children eligible for MO HealthNet for Kids	2009	40.1%
	2013	41.6%
Children receiving public mental health services	2009	100
	2013	156

### Education

English language learners	2009	17
	2013	94
Licensed child care capacity (per 1,000)	2009	49.2
	2014	58.5
Accredited child care facilities	2009	3
	2014	1
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	49.7
	2013	21.9

### Demographic

Child population	2009	9,681
	2013	9,549
Children as % of total population	2009	22.9
	2013	21.3
Minority children	2009	9.9%
	2013	11.7%



# Reynolds County

## County Seat: Centerville



	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Outcome Measures</b>							
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	713	683	68.8%	67.0%	↑	49.8%	98
Births to mothers without HS diploma 2009/2013	16	10	24.2%	16.4%	↑	14.4%	53
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	23	27	7.3%	8.2%	↓	8.0%	80
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	5	4	15.9	12.2	↑	6.6	107
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	1	3	16.9	50.2	↓	17.7	110
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	54	69	35.5	49.8	↓	40.8	58
Out-of-home placement entries (per 1,000) 2009/2013	10	16	6.6	11.5	↓	4.8	104
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	3	1	138	46.2	↑	49.3	53
<b>Education</b>							
Annual high school dropouts 2009/2013	7	0	2.0%	0.0%	↑	2.5%	1
Births to teens, ages 15–19 (per 1,000) 2009/2013	11	5	54.2	29.1	↑	30	45

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	25.9%
	2012	32.7%
Children under 6 in poverty	2000	31.7%
	2012	43.9%
Children in single-parent families	2000	18.0%
	2012	24.6%
Children on child care assistance (per 1,000 in poverty)	2009	28.7
	2013	6.3
Children on cash assistance	2009	5.9%
	2013	5.0%
Children on SNAP (food stamps)	2009	47.7%
	2013	47.6%
Average annual wage/salary	2009	\$34,774
	2013	\$39,303
Adult unemployment	2009	13.1%
	2013	9.0%

### Health

Children eligible for MO HealthNet for Kids	2009	53.1%
	2013	50.7%
Children receiving public mental health services	2009	7
	2013	7

### Education

English language learners	2009	0
	2013	1
Licensed child care capacity (per 1,000)	2009	39.4
	2014	28.9
Accredited child care facilities	2009	0
	2014	2
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	16.3
	2013	1.5

### Demographic

Child population	2009	1,522
	2013	1,386
Children as % of total population	2009	24.5
	2013	21
Minority children	2009	4.6%
	2013	6.7%



# Ripley County

County Seat: Doniphan



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,526	1,529	68.9%	72.9%	↓	49.8%	110
Births to mothers without HS diploma 2009/2013	68	52	33.5%	29.4%	↑	14.4%	104
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	92	93	10.5%	9.9%	↑	8.0%	104
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	14	8	16	8.5	↑	6.6	80
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	4	2	29.7	14.9	↑	17.7	43
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	152	141	46.1	43.7	↑	40.8	39
Out-of-home placement entries (per 1,000) 2009/2013	26	22	7.9	6.8	↑	4.8	69
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	5	0	103.2	0	↑	49.3	1
<b>Education</b>							
Annual high school dropouts 2009/2013	26	18	4.3%	3.2%	↑	2.5%	108
Births to teens, ages 15–19 (per 1,000) 2009/2013	43	29	88.1	69.4	↑	30	112

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	27.0%
	2012	32.6%
Children under 6 in poverty	2000	28.6%
	2012	39.6%
Children in single-parent families	2000	20.6%
	2012	28.1%
Children on child care assistance (per 1,000 in poverty)	2009	88.6
	2013	56.5
Children on cash assistance	2009	9.8%
	2013	8.9%
Children on SNAP (food stamps)	2009	62.9%
	2013	62.6%
Average annual wage/salary	2009	\$24,789
	2013	\$25,477
Adult unemployment	2009	9.4%
	2013	6.9%

### Health

Children eligible for MO HealthNet for Kids	2009	66.1%
	2013	65.9%
Children receiving public mental health services	2009	49
	2013	51

### Education

English language learners	2009	0
	2013	0
Licensed child care capacity (per 1,000)	2009	104.7
	2014	41.5
Accredited child care facilities	2009	2
	2014	0
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	49.1
	2013	45.9

### Demographic

Child population	2009	3,294
	2013	3,230
Children as % of total population	2009	24.6
	2013	23
Minority children	2009	4.6%
	2013	6.1%



# Scott County

## County Seat: Benton



### Outcome Measures

	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	3,758	3,947	56.6%	60.6%	↓	49.8%	78
Births to mothers without HS diploma 2009/2013	126	98	21.6%	18.7%	↑	14.4%	72
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	260	241	8.6%	8.9%	↓	8.0%	94
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	22	21	7.3	7.8	↓	6.6	72
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	9	13	21.2	32.5	↓	17.7	95
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	356	436	36	45.7	↓	40.8	45
Out-of-home placement entries (per 1,000) 2009/2013	51	76	5.2	8	↓	4.8	83
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	5	5	34.1	37.9	↓	49.3	40
<b>Education</b>							
Annual high school dropouts 2009/2013	49	9	2.3%	0.4%	↑	2.5%	17
Births to teens, ages 15–19 (per 1,000) 2009/2013	77	65	57.4	55.7	↑	30	100

**LEGEND:** ↑ Better ↓ Worse → No Change

\*Outcome not included in Composite County Rank

### Indicators

#### Economic Well-being

Children under 18 in poverty	2000	23.5%
	2012	29.8%
Children under 6 in poverty	2000	28.3%
	2012	34.4%
Children in single-parent families	2000	26.9%
	2012	41.4%
Children on child care assistance (per 1,000 in poverty)	2009	226
	2013	141.5
Children on cash assistance	2009	9.5%
	2013	8.1%
Children on SNAP (food stamps)	2009	54.2%
	2013	53.4%
Average annual wage/salary	2009	\$32,195
	2013	\$34,606
Adult unemployment	2009	8.9%
	2013	6.4%

#### Health

Children eligible for MO HealthNet for Kids	2009	53.1%
	2013	52.9%
Children receiving public mental health services	2009	113
	2013	310

#### Education

English language learners	2009	8
	2013	31
Licensed child care capacity (per 1,000)	2009	128.5
	2014	114.9
Accredited child care facilities	2009	4
	2014	2
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	73
	2013	54.9

#### Demographic

Child population	2009	9,888
	2013	9,532
Children as % of total population	2009	24.2
	2013	24.3
Minority children	2009	21.5%
	2013	22.1%



# Shannon County

## County Seat: Eminence



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	602	575	77.2%	78.6%	↓	49.8%	114
Births to mothers without HS diploma 2009/2013	29	18	27.6%	19.1%	↑	14.4%	75
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	40	44	7.7%	8.9%	↓	8.0%	94
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	5	5	9.6	10.1	↓	6.6	97
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	7	1	85.8	12.7	↑	17.7	29
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	53	97	26.6	52	↓	40.8	65
Out-of-home placement entries (per 1,000) 2009/2013	0	4	0	2.1	↓	4.8	18
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	1	3	32.8	107.5	↓	49.3	104
<b>Education</b>							
Annual high school dropouts 2009/2013	0	0	0.0%	0.0%	→	2.5%	1
Births to teens, ages 15–19 (per 1,000) 2009/2013	24	17	81.4	63.9	↑	30	106

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

Indicators		
Economic Well-being		
Children under 18 in poverty	2000 2012	35.1% 42.4%
Children under 6 in poverty	2000 2012	37.1% 50.1%
Children in single-parent families	2000 2012	19.6% 29.7%
Children on child care assistance (per 1,000 in poverty)	2009 2013	5.7 5.5
Children on cash assistance	2009 2013	5.0% 5.1%
Children on SNAP (food stamps)	2009 2013	49.6% 56.2%
Average annual wage/salary	2009 2013	\$22,188 \$23,758
Adult unemployment	2009 2013	12.2% 8.6%
Health		
Children eligible for MO HealthNet for Kids	2009 2013	57.7% 60.6%
Children receiving public mental health services	2009 2013	8 17
Education		
English language learners	2009 2013	0 0
Licensed child care capacity (per 1,000)	2009 2014	40.1 50.9
Accredited child care facilities	2009 2014	1 1
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009 2013	22.9 19.5
Demographic		
Child population	2009 2013	1,993 1,866
Children as % of total population	2009 2013	23.8 22.5
Minority children	2009 2013	5.1% 5.5%



# St. Francois County

## County Seat: Farmington



### Outcome Measures

	Number		Rate		Trend	State Rate	County Rank
	Base Year	Current Year	Base Year	Current Year			
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	5,162	6,032	51.0%	58.7%	↓	49.8%	70
Births to mothers without HS diploma 2009/2013	169	123	21.0%	16.6%	↑	14.4%	56
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	313	306	7.7%	8.0%	↓	8.0%	76
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	32	26	7.9	6.8	↑	6.6	57
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	8	15	14	25.1	↓	17.7	83
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	478	748	33.6	52.3	↓	40.8	69
Out-of-home placement entries (per 1,000) 2009/2013	37	78	2.6	5.5	↓	4.8	62
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	14	11	70.3	56.1	↑	49.3	66
<b>Education</b>							
Annual high school dropouts 2009/2013	71	36	2.1%	1.2%	↑	2.5%	44
Births to teens, ages 15–19 (per 1,000) 2009/2013	122	76	61.6	43.1	↑	30	78

**LEGEND:** ↑ Better ↓ Worse → No Change  
\*Outcome not included in Composite County Rank

### Indicators

#### Economic Well-being

Children under 18 in poverty	2000	19.8%
	2012	30.0%
Children under 6 in poverty	2000	24.0%
	2012	38.2%
Children in single-parent families	2000	25.2%
	2012	35.2%
Children on child care assistance (per 1,000 in poverty)	2009	154
	2013	107.1
Children on cash assistance	2009	6.6%
	2013	6.2%
Children on SNAP (food stamps)	2009	45.6%
	2013	48.3%
Average annual wage/salary	2009	\$29,009
	2013	\$31,598
Adult unemployment	2009	11.0%
	2013	7.6%

#### Health

Children eligible for MO HealthNet for Kids	2009	42.7%
	2013	48.3%
Children receiving public mental health services	2009	124
	2013	289

#### Education

English language learners	2009	26
	2013	42
Licensed child care capacity (per 1,000)	2009	133.7
	2014	118.7
Accredited child care facilities	2009	5
	2014	1
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	71.7
	2013	63.9

#### Demographic

Child population	2009	14,231
	2013	14,292
Children as % of total population	2009	22.3
	2013	21.6
Minority children	2009	4.7%
	2013	5.3%



# Ste. Genevieve County

## County Seat: Ste. Genevieve



Outcome Measures	Number		Rate		Trend	State Rate	County Rank
	Base Year	Current Year	Base Year	Current Year			
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	828	911	42.8%	49.6%	↓	49.8%	29
Births to mothers without HS diploma 2009/2013	28	18	15.4%	10.3%	↑	14.4%	15
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	62	51	6.4%	5.9%	↑	8.0%	11
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	2	3	2.1	3.4	↓	6.6	11
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	2	4	11.4	23.9	↓	17.7	80
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	64	125	15	31.6	↓	40.8	12
Out-of-home placement entries (per 1,000) 2009/2013	11	4	2.6	1	↑	4.8	7
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	5	3	77.1	51.1	↑	49.3	62
<b>Education</b>							
Annual high school dropouts 2009/2013	36	11	5.1%	1.8%	↑	2.5%	72
Births to teens, ages 15–19 (per 1,000) 2009/2013	18	15	30.7	27.5	↑	30	39

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

Indicators		
Economic Well-being		
Children under 18 in poverty	2000 2012	11.3% 19.7%
Children under 6 in poverty	2000 2012	14.2% 24.4%
Children in single-parent families	2000 2012	17.3% 25.5%
Children on child care assistance (per 1,000 in poverty)	2009 2013	83.7 57.9
Children on cash assistance	2009 2013	3.4% 2.8%
Children on SNAP (food stamps)	2009 2013	30.2% 29.0%
Average annual wage/salary	2009 2013	\$36,947 \$40,705
Adult unemployment	2009 2013	9.4% 6.4%
<b>Health</b>		
Children eligible for MO HealthNet for Kids	2009 2013	27.5% 27.6%
Children receiving public mental health services	2009 2013	37 153
<b>Education</b>		
English language learners	2009 2013	0 4
Licensed child care capacity (per 1,000)	2009 2014	108.3 101.8
Accredited child care facilities	2009 2014	1 0
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009 2013	44.1 35.1
<b>Demographic</b>		
Child population	2009 2013	4,277 3,950
Children as % of total population	2009 2013	24.4 22.2
Minority children	2009 2013	3.3% 3.3%



# Stoddard County

## County Seat: Bloomfield



Outcome Measures	Number		Rate		Trend	State Rate	County Rank
	Base Year	Current Year	Base Year	Current Year			
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	2,713	2,803	53.3%	56.2%	↓	49.8%	59
Births to mothers without HS diploma 2009/2013	71	63	22.4%	17.5%	↑	14.4%	64
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	151	161	8.1%	9.2%	↓	8.0%	99
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	12	9	6.4	5.1	↑	6.6	30
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	4	3	14.3	10.9	↑	17.7	23
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	295	302	43.1	46.3	↓	40.8	47
Out-of-home placement entries (per 1,000) 2009/2013	174	119	25.4	18.2	↑	4.8	115
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	9	4	84.8	41.6	↑	49.3	44
<b>Education</b>							
Annual high school dropouts 2009/2013	44	19	2.9%	1.3%	↑	2.5%	49
Births to teens, ages 15–19 (per 1,000) 2009/2013	43	47	45.1	59.4	↓	30	105

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

Economic Well-being		
Children under 18 in poverty	2000	20.2%
	2012	14.3%
Children under 6 in poverty	2000	26.5%
	2012	19.7%
Children in single-parent families	2000	21.1%
	2012	26.1%
Children on child care assistance (per 1,000 in poverty)	2009	71.7
	2013	168.7
Children on cash assistance	2009	4.7%
	2013	4.0%
Children on SNAP (food stamps)	2009	42.7%
	2013	45.1%
Average annual wage/salary	2009	\$29,903
	2013	\$32,807
Adult unemployment	2009	9.5%
	2013	7.1%
Health		
Children eligible for MO HealthNet for Kids	2009	50.2%
	2013	53.8%
Children receiving public mental health services	2009	80
	2013	176
Education		
English language learners	2009	3
	2013	12
Licensed child care capacity (per 1,000)	2009	93.3
	2014	95.2
Accredited child care facilities	2009	2
	2014	1
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	67
	2013	48.8
Demographic		
Child population	2009	6,841
	2013	6,521
Children as % of total population	2009	23.5
	2013	21.9
Minority children	2009	4.7%
	2013	5.5%





# Texas County

## County Seat: Houston



Outcome Measures	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	2,092	2,286	56.7%	63.1%	↓	49.8%	91
Births to mothers without HS diploma 2009/2013	76	52	23.9%	17.3%	↑	14.4%	61
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	108	109	7.2%	7.3%	↓	8.0%	60
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	18	16	12	10.8	↑	6.6	100
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	8	5	35.4	21.7	↑	17.7	76
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	272	285	47.7	51.9	↓	40.8	64
Out-of-home placement entries (per 1,000) 2009/2013	49	25	8.6	4.6	↑	4.8	53
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	5	9	60.6	110.1	↓	49.3	105
<b>Education</b>							
Annual high school dropouts 2009/2013	24	18	1.9%	1.6%	↑	2.5%	60
Births to teens, ages 15–19 (per 1,000) 2009/2013	44	30	55.5	40.1	↑	30	72

**LEGEND:** ↑ Better ↓ Worse → No Change  
 \*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	29.1%
	2012	33.4%
Children under 6 in poverty	2000	31.7%
	2012	36.3%
Children in single-parent families	2000	21.9%
	2012	33.9%
Children on child care assistance (per 1,000 in poverty)	2009	42.8
	2013	27.5
Children on cash assistance	2009	5.3%
	2013	6.0%
Children on SNAP (food stamps)	2009	42.4%
	2013	45.1%
Average annual wage/salary	2009	\$27,046
	2013	\$29,055
Adult unemployment	2009	9.2%
	2013	6.8%

### Health

Children eligible for MO HealthNet for Kids	2009	47.4%
	2013	47.5%
Children receiving public mental health services	2009	53
	2013	61

### Education

English language learners	2009	0
	2013	0
Licensed child care capacity (per 1,000)	2009	42.4
	2014	48.8
Accredited child care facilities	2009	2
	2014	1
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	51.5
	2013	36.1

### Demographic

Child population	2009	5,704
	2013	5,491
Children as % of total population	2009	23.2
	2013	21.4
Minority children	2009	5.1%
	2013	6.7%



# Washington County

County Seat: Potosi



## Outcome Measures

	Number		Rate		Trend	State Rate	County Rank
	Base Year	Current Year	Base Year	Current Year			
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	2,105	2,395	57.7%	68.5%	↓	49.8%	104
Births to mothers without HS diploma 2009/2013	65	70	21.5%	23.3%	↓	14.4%	94
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	173	140	10.1%	9.3%	↑	8.0%	100
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	15	8	8.7	5.3	↑	6.6	35
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	2	3	8.2	12.2	↓	17.7	27
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	216	268	35.7	45.8	↓	40.8	46
Out-of-home placement entries (per 1,000) 2009/2013	40	26	6.6	4.4	↑	4.8	50
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	11	7	127.6	88.3	↑	49.3	94
<b>Education</b>							
Annual high school dropouts 2009/2013	28	32	2.4%	3.3%	↓	2.5%	110
Births to teens, ages 15–19 (per 1,000) 2009/2013	40	42	45.4	58	↓	30	103

**LEGEND:** ↑ Better ↓ Worse → No Change

\*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	25.4%
	2012	38.1%
Children under 6 in poverty	2000	27.9%
	2012	44.3%
Children in single-parent families	2000	21.9%
	2012	30.9%
Children on child care assistance (per 1,000 in poverty)	2009	66.3
	2013	77.4
Children on cash assistance	2009	7.3%
	2013	7.4%
Children on SNAP (food stamps)	2009	57.9%
	2013	60.4%
Average annual wage/salary	2009	\$28,315
	2013	\$30,090
Adult unemployment	2009	14.2%
	2013	9.5%

### Health

Children eligible for MO HealthNet for Kids	2009	55.7%
	2013	57.6%
Children receiving public mental health services	2009	31
	2013	73

### Education

English language learners	2009	0
	2013	2
Licensed child care capacity (per 1,000)	2009	52.7
	2014	57.3
Accredited child care facilities	2009	0
	2014	0
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	51.5
	2013	41.5

### Demographic

Child population	2009	6,056
	2013	5,850
Children as % of total population	2009	24.8
	2013	23.2
Minority children	2009	3.2%
	2013	4.5%

**102**  
Composite  
County Rank

# Wayne County

County Seat: Greenville



## Outcome Measures

	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	1,184	1,171	68.3%	68.0%	↑	49.8%	102
Births to mothers without HS diploma 2009/2013	30	26	20.7%	16.6%	↑	14.4%	57
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	54	70	8.0%	9.4%	↓	8.0%	102
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	6	8	8.9	10.7	↓	6.6	99
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	4	1	35.3	8.8	↑	17.7	15
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	106	144	37.3	52	↓	40.8	66
Out-of-home placement entries (per 1,000) 2009/2013	5	21	1.8	7.6	↓	4.8	79
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	0	4	0	99.5	↓	49.3	99
<b>Education</b>							
Annual high school dropouts 2009/2013	18	10	3.2%	2.0%	↑	2.5%	82
Births to teens, ages 15–19 (per 1,000) 2009/2013	27	20	72.2	58	↑	30	102

**LEGEND:** ↑ Better ↓ Worse → No Change

\*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	30.7%
	2012	37.0%
Children under 6 in poverty	2000	33.2%
	2012	46.0%
Children in single-parent families	2000	23.9%
	2012	36.2%
Children on child care assistance (per 1,000 in poverty)	2009	54.2
	2013	42.1
Children on cash assistance	2009	6.2%
	2013	6.3%
Children on SNAP (food stamps)	2009	52.2%
	2013	56.7%
Average annual wage/salary	2009	\$25,787
	2013	\$26,687
Adult unemployment	2009	9.1%
	2013	7.5%

### Health

Children eligible for MO HealthNet for Kids	2009	57.1%
	2013	61.7%
Children receiving public mental health services	2009	33
	2013	27

### Education

English language learners	2009	2
	2013	3
Licensed child care capacity (per 1,000)	2009	63.4
	2014	55.7
Accredited child care facilities	2009	3
	2014	2
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	19.1
	2013	25.5

### Demographic

Child population	2009	2,841
	2013	2,767
Children as % of total population	2009	22.9
	2013	20.6
Minority children	2009	3.5%
	2013	5.2%

**107**  
Composite  
County Rank

# Wright County

County Seat: Hartville



## Outcome Measures

	Number		Rate		Trend	Rank	
	Base Year	Current Year	Base Year	Current Year		State Rate	County Rank
<b>Economic Well-being</b>							
Students enrolled in free/reduced lunch 2009/2013	2,107	2,288	64.4%	70.5%	↓	49.8%	107
Births to mothers without HS diploma 2009/2013	68	61	25.9%	24.9%	↑	14.4%	98
<b>Health</b>							
Low birthweight infants* 2004–2008/2009–2013	119	88	8.7%	7.2%	↑	8.0%	56
Infant mortality (per 1,000 live births) 2004–2008/2009–2013	9	11	6.6	9.1	↓	6.6	89
<b>Child Protection &amp; Safety</b>							
Child deaths, ages 1–14* (per 100,000) 2004–2008/2009–2013	8	7	40.8	35.3	↑	17.7	101
Child abuse/neglect & family assessments* (per 1,000) 2009/2013	214	396	44.1	84.6	↓	40.8	114
Out-of-home placement entries (per 1,000) 2009/2013	33	56	6.8	12	↓	4.8	107
Violent deaths, ages 15–19* (per 100,000) 2004–2008/2009–2013	7	2	104.7	31.9	↑	49.3	33
<b>Education</b>							
Annual high school dropouts 2009/2013	7	11	0.7%	1.1%	↓	2.5%	36
Births to teens, ages 15–19 (per 1,000) 2009/2013	37	31	56.2	55.2	↑	30	99

**LEGEND:** ↑ Better ↓ Worse → No Change

\*Outcome not included in Composite County Rank

## Indicators

### Economic Well-being

Children under 18 in poverty	2000	29.1%
	2012	34.5%
Children under 6 in poverty	2000	35.3%
	2012	47.8%
Children in single-parent families	2000	19.9%
	2012	33.7%
Children on child care assistance (per 1,000 in poverty)	2009	29
	2013	18.3
Children on cash assistance	2009	7.8%
	2013	7.8%
Children on SNAP (food stamps)	2009	50.8%
	2013	53.3%
Average annual wage/salary	2009	\$25,962
	2013	\$28,092
Adult unemployment	2009	10.2%
	2013	7.1%

### Health

Children eligible for MO HealthNet for Kids	2009	55.3%
	2013	58.1%
Children receiving public mental health services	2009	22
	2013	41

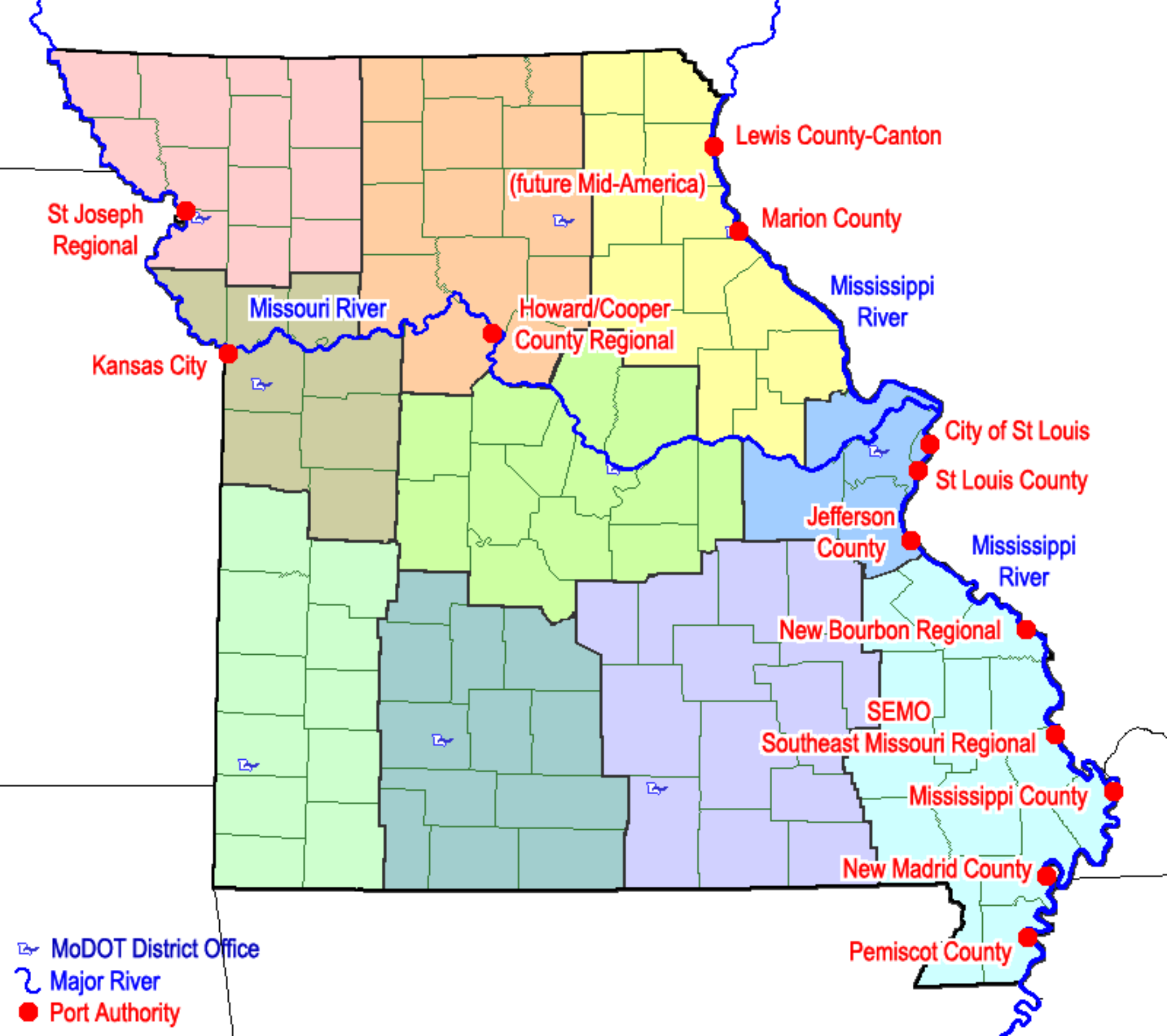
### Education

English language learners	2009	5
	2013	0
Licensed child care capacity (per 1,000)	2009	44.9
	2014	60.9
Accredited child care facilities	2009	5
	2014	4
Juvenile law violation referrals, ages 10–17 (per 1,000)	2009	36.4
	2013	21.2

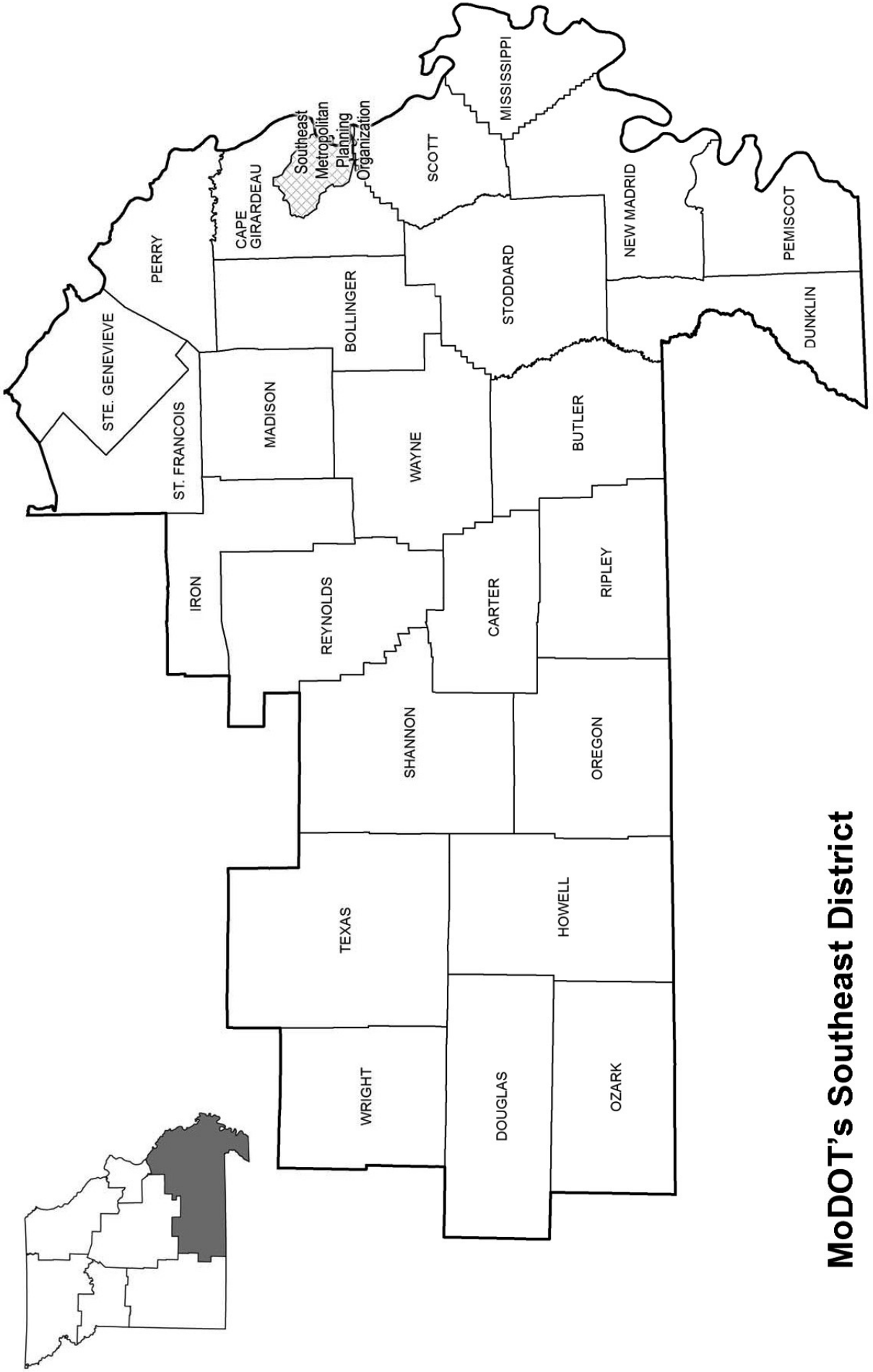
### Demographic

Child population	2009	4,856
	2013	4,682
Children as % of total population	2009	27.1
	2013	25.3
Minority children	2009	4.0%
	2013	5.2%

## Appendix III (Missouri Port Map)



**Appendix IV (Highway and Bridge Projects, 2016-2020)**



**MoDOT's Southeast District**



# PROJECT DESCRIPTION KEY

## 2016-2020 Highway and Bridge Construction Schedule

Construction contingency applied to construction cost in the year the project is awarded.  
 Three percent project growth factor compounded annually is applied to right-of-way and construction in program years 2, 3, 4, and 5.  
 No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
 Engineering includes PE costs, CE costs, and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING									
	Prior Prog.	7/2015	6/2016	7/2016	6/2017	7/2017	6/2018	7/2018	6/2019	7/2019
County:	99	0	0	0	0	0	0	0	0	0
Route:	0	0	0	99	0	0	0	0	0	0
Job No.:	0	0	0	0	0	999	0	0	0	0
Length:										
Fund Cat:										
Sec Cat:										
TIP#:										
MPO:										
Award Date										
Future Cost:										
Anticipated Fed Cat:										
Fed:										
State:										
Local:										
Federal Oversight										
Engineering: R/W:										
Construction:										
FFOS: Payments:										
Estimate Total:										
Projects with full oversight by the Federal Highway Administration.										
Total project cost estimate.										
Federal, Advanced CN-State, State and Local share of project costs.										
Estimated cost range beyond 2020.										
Date project is to be awarded to begin construction (Season and calendar year for 2015 & 2016. SFY only beyond 2016).										
Metropolitan Planning Organization (Y/N).										
Project description and location.										
County location of project.										
Route location of project.										
Project number used to track project										
Total Length in 1/100 miles.										
Primary Funding Category.*										
Secondary Funding Category.										
Transportation Improvement Plan										

Engineering: R/W: 99 Dollars funded from other sources.  
 Construction: 0 Dollars for construction, utilities and contingency.  
 FFOS: Payments: 0 Dollars for right-of-way (land acquisition).  
 Estimate Total: 99 Dollars to be paid back for accelerating the project or payments to others.  
 Projects with full oversight by the Federal Highway Administration. Dollars for engineering that include preliminary engineering, construction engineering and right-of-way incidentals.  
 Total project cost estimate. Dollars programmed in previous STIPs.  
 Federal, Advanced CN-State, State and Local share of project costs.  
 Estimated cost range beyond 2020.  
 Date project is to be awarded to begin construction (Season and calendar year for 2015 & 2016. SFY only beyond 2016).  
 Metropolitan Planning Organization (Y/N).  
 Project description and location.  
 County location of project.  
 Route location of project.  
 Project number used to track project  
 Total Length in 1/100 miles.  
 Primary Funding Category.\*  
 Secondary Funding Category.  
 Transportation Improvement Plan

**\*Primary funding category:**  
 Take Care of System  
 Statewide Interstate & Major Bridge Safety  
 Major Projects & Emerging Needs Amendment 3  
**Note:** Freight plan projects are eligible for a greater percentage of federal funding.

**\*\*Federal funding category:**  
**CMAG** - Congestion Mitigation and Air Quality  
 \* usually 80% Federal & 20% State funds  
**Earmark** - usually 80% Federal & 20% State funds  
**NHPP** - National Highway Performance Program  
 \* usually 80% Federal & 20% State funds  
 \* sometimes 90% Federal & 10% State funds  
**Safety** - usually 90% Federal & 10% State funds  
**State** - No federal funds, state only funded  
**STP** - Surface Transportation Program  
 \* usually 80% Federal & 20% State funds

(All Costs in Thousands)



# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

Construction contingency applied to construction cost in the year the project is awarded.  
Three percent project growth factor compounded annually is applied to right-of-way and construction costs in program years 2, 3, 4, and 5.  
No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
<b>County:</b> Bollinger <b>Route:</b> MO 51 <b>Job No.:</b> 9P3043 <b>Length:</b> 0.20 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b>	<b>Bridge improvements over Dry Creek. Project involves bridge G0319.</b> Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0 Fed: 252 State: 63 Local: 0 Anticipated Fed Cat: NHPP Awd Date: Fall 16 Future Cost: 0 Estimate Total: 325					
<b>County:</b> Bollinger <b>Route:</b> MO 51 <b>Job No.:</b> 9S3042 <b>Length:</b> 0.20 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b>	<b>Bridge improvements over Cane Creek Overflow. Project involves bridge H0895.</b> Engineering: 15 R/W: 0 Construction: 0 FFOS: 0 Payments: 0 Fed: 354 State: 88 Local: 0 Anticipated Fed Cat: NHPP Awd Date: Fall 16 Future Cost: 0 Estimate Total: 457					
<b>County:</b> Bollinger <b>Route:</b> MO 72 <b>Job No.:</b> 9P3121 <b>Length:</b> 22.80 MPO: Y <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	<b>Pavement improvements from Rte. 51 to Rte. 34/25/61 intersection in Jackson.</b> Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0 Fed: 5,377 State: 1,344 Local: 0 Anticipated Fed Cat: NHPP Awd Date: 2019 Future Cost: 0 Federal Oversight: 6,721 Estimate Total: 6,721					
<b>County:</b> Cape Girardeau <b>Route:</b> IS 55 <b>Job No.:</b> 9I3110 <b>Length:</b> 13.99 MPO: N <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b>	<b>Pavement improvements from 0.7 mile south of Rte. KK to Rte. T.</b> Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0 Fed: 3,527 State: 392 Local: 0 Anticipated Fed Cat: NHPP Awd Date: 2018 Future Cost: 0 Estimate Total: 3,919					
<b>County:</b> Cape Girardeau <b>Route:</b> US 61 <b>Job No.:</b> 0S2279 <b>Length:</b> 0.30 MPO: Y <b>Fund Cat:</b> Major Projects & Emerging Needs <b>Sec Cat:</b> System Expansion <b>TIP #:</b>	<b>Geometric improvements and new signalized intersection from 0.6 mile south of Rte. D to 0.1 mile north of Rte. 34/61/25 intersection in Jackson. \$756,000 Jackson funds.</b> Engineering: 81 R/W: 0 Construction: 0 FFOS: 0 Payments: 0 AC-State: 699 State: 139 Local: 756 Anticipated Fed Cat: NHPP Awd Date: Spring 16 Future Cost: 0 Estimate Total: 1,675					



# 2016-2020 Highway and Bridge Construction Schedule

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Construction contingency applied to construction cost in the year the project is awarded.  
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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING						
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020	
<b>County:</b> Cape Girardeau <b>Route:</b> US 61 <b>Job No.:</b> 9P3126 <b>Length:</b> 0.15 <b>MPO:</b> Y <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>Awd Date:</b> 2018 <b>Future Cost:</b> 0 <b>Estimate Total:</b> 312 <b>TIP #:</b>	Engineering:	0	5	5	31	0	0
	R/W:	0	0	0	0	0	0
	Construction:	0	0	0	271	0	0
	FFOS:	0	0	0	0	0	0
	Payments:	0	0	0	0	0	0
<b>County:</b> Carter <b>Route:</b> US 60 <b>Job No.:</b> 9P3048 <b>Length:</b> 67.24 <b>MPO:</b> N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Routine Maintenance <b>Awd Date:</b> Fall 15 <b>Future Cost:</b> 0 <b>Estimate Total:</b> 378 <b>TIP #:</b>	Engineering:	2	26	0	0	0	0
	R/W:	0	0	0	0	0	0
	Construction:	0	350	0	0	0	0
	FFOS:	0	0	0	0	0	0
	Payments:	0	0	0	0	0	0
<b>County:</b> Carter <b>Route:</b> RT M <b>Job No.:</b> 9S3082 <b>Length:</b> 3.07 <b>MPO:</b> N <b>Fund Cat:</b> Major Projects & Emerging Needs <b>Sec Cat:</b> Regional <b>Awd Date:</b> Fall 15 <b>Future Cost:</b> 0 <b>Estimate Total:</b> 3,077 <b>TIP #:</b>	Engineering:	104	286	0	0	0	0
	R/W:	0	150	0	0	0	0
	Construction:	0	2,537	0	0	0	0
	FFOS:	0	0	0	0	0	0
	Payments:	0	0	0	0	0	0
<b>County:</b> Douglas <b>Route:</b> MO 5 <b>Job No.:</b> 9P3106 <b>Length:</b> 22.61 <b>MPO:</b> N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Routine Maintenance <b>Awd Date:</b> Fall 15 <b>Future Cost:</b> 0 <b>Estimate Total:</b> 972 <b>TIP #:</b>	Engineering:	0	67	0	0	0	0
	R/W:	0	0	0	0	0	0
	Construction:	0	905	0	0	0	0
	FFOS:	0	0	0	0	0	0
	Payments:	0	0	0	0	0	0
<b>County:</b> Dunklin <b>Route:</b> MO 53 <b>Job No.:</b> 9P3071 <b>Length:</b> 0.69 <b>MPO:</b> N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>Awd Date:</b> 2017 <b>Future Cost:</b> 0 <b>Estimate Total:</b> 7,554 <b>TIP #:</b>	Engineering:	280	225	413	0	0	0
	R/W:	0	431	0	0	0	0
	Construction:	0	0	6,205	0	0	0
	FFOS:	0	0	0	0	0	0
	Payments:	0	0	0	0	0	0



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 No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
 Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
County: Dunklin Route: MO 84 Job No.: 9P3113 Length: 2.88 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #: 833 Pavement improvements from Rte. 0 to Arkansas State line. Project includes bridge F1001. Awd Date: Fall 15 Future Cost: 0 AC-State: 667 State: 166 Local: 0 Anticipated Fed Cat: S.T.P. Estimate Total: 833 Engineering: 0 R/W: 0 Construction: 751 FFOS: 0 Payments: 0	0	82	0	0	0	0
County: Dunklin Route: RT HH Job No.: 9S3070 Length: 0.03 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst TIP #: 561 Bridge improvements over Main Ditch. Project involves bridge P0702. Awd Date: Fall 15 Future Cost: 0 Fed: 441 State: 110 Local: 0 Anticipated Fed Cat: NHPP Estimate Total: 561 Engineering: 10 R/W: 0 Construction: 464 FFOS: 0 Payments: 0	10	84	0	0	0	0
County: Dunklin Route: RT P Job No.: 9S3068 Length: 0.04 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst TIP #: 601 Bridge improvements over Buffalo Ditch. Project involves bridge F0965. Awd Date: Winter 16 Future Cost: 0 Fed: 464 State: 117 Local: 0 Anticipated Fed Cat: NHPP Estimate Total: 601 Engineering: 20 R/W: 3 Construction: 498 FFOS: 0 Payments: 0	20	80	0	0	0	0
County: Dunklin Route: RT TT Job No.: 9S3059 Length: 0.13 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst TIP #: 2,362 Bridge improvements over Sand Slough Ditch, Drainage Ditch No. 8 and Belfountain Ditch. Project involves bridges N0603, N0604 and N0605. Awd Date: Fall 15 Future Cost: 0 AC-State: 1,825 State: 457 Local: 0 Anticipated Fed Cat: NHPP Estimate Total: 2,362 Engineering: 80 R/W: 14 Construction: 2,019 FFOS: 0 Payments: 0	80	249	0	0	0	0
County: Iron Route: MO 21 Job No.: 9P3128 Length: 0.00 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst TIP #: 260 Bridge improvements over Carver Creek. Project involves bridge J0990. Awd Date: 2018 Future Cost: 0 Fed: 208 State: 52 Local: 0 Anticipated Fed Cat: NHPP Estimate Total: 260 Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	0	5	5	25	0	0



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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020
<b>County:</b> Iron <b>Route:</b> MO 49 <b>Job No.:</b> 9P3116 <b>Length:</b> 28.81 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	0	239	0	0	0	0
<b>Project Description:</b> Pavement improvements from Rte. 72 / Rte. 21 to Rte. 34 in Piedmont. Project includes bridges A4419, F0644, F0646, F0647, G0568, G0879, G0878, G0633, H0899, and K0357. <b>Fed:</b> 2,748 State: 687 Local: 0 <b>Anticipated Fed Cat:</b> S.T.P. <b>Estimate Total:</b> 3,435 <b>Awd Date:</b> Fall 15 <b>Future Cost:</b> 0	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Iron <b>Route:</b> MO 49 <b>Job No.:</b> 9P3129 <b>Length:</b> 0.10 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b>	0	20	20	98	0	0
<b>Project Description:</b> Bridge improvements over Big Creek. Project involves bridge G0879. <b>Fed:</b> 845 State: 212 Local: 0 <b>Anticipated Fed Cat:</b> NHPP <b>Estimate Total:</b> 1,057 <b>Awd Date:</b> 2018 <b>Future Cost:</b> 0	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Iron <b>Route:</b> MO 72 <b>Job No.:</b> 9P3058 <b>Length:</b> 0.20 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b>	10	50	53	128	0	0
<b>Project Description:</b> Bridge improvements over Stouts Creek. Project involves bridge H0393. <b>Fed:</b> 1,182 State: 295 Local: 0 <b>Anticipated Fed Cat:</b> NHPP <b>Estimate Total:</b> 1,487 <b>Awd Date:</b> 2018 <b>Future Cost:</b> 0	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Madison <b>Route:</b> MO 72 <b>Job No.:</b> 9P3107 <b>Length:</b> 17.42 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	0	0	0	0	0	0
<b>Project Description:</b> Pavement improvements from Rte. 00 to Rte. 51. <b>AC-State:</b> 3,190 State: 798 Local: 0 <b>Anticipated Fed Cat:</b> NHPP <b>Estimate Total:</b> 3,988 <b>Awd Date:</b> Fall 15 <b>Future Cost:</b> 0	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Madison <b>Route:</b> RT A <b>Job No.:</b> 9S3050 <b>Length:</b> 9.73 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	2	54	0	0	0	0
<b>Project Description:</b> Pavement improvements from Rte. 67 to Rte. M near Marquand. <b>AC-State:</b> 598 State: 148 Local: 0 <b>Anticipated Fed Cat:</b> S.T.P. <b>Estimate Total:</b> 748 <b>Awd Date:</b> Winter 16 <b>Future Cost:</b> 0	Engineering:	R/W:	Construction:	FFOS:	Payments:	



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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
<b>County:</b> Mississippi <b>Route:</b> IS 57 <b>Job No.:</b> 913021 <b>Length:</b> 0.27 MPO: N <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Rehab And Reconst Awd Date: Let by Others <b>TIP #:</b> Future Cost: 0 Estimate Total: 265 Payment to IDOT for expansion joint repairs for Mississippi River Bridge. Project involves bridge A2000.	Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	0	0	0	0	0
<b>County:</b> New Madrid <b>Route:</b> MO 162 <b>Job No.:</b> 9S3014G <b>Length:</b> 7.61 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay Awd Date: 2018 Anticipated Fed Cat: S.T.P. <b>TIP #:</b> Future Cost: 0 Estimate Total: 781 Pavement improvements from I-55 to County Road 434.	Engineering: 4 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	1	1	48	0	0
<b>County:</b> New Madrid <b>Route:</b> US 60 <b>Job No.:</b> 9P3046 <b>Length:</b> 0.40 MPO: N <b>Fund Cat:</b> Safety <b>Sec Cat:</b> Safety Awd Date: Winter 16 Anticipated Fed Cat: Safety <b>TIP #:</b> Future Cost: 0 Estimate Total: 1,004 Intersection improvements at Rte. E. and Rte. FF.	Engineering: 36 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	95	0	0	0	0
<b>County:</b> New Madrid <b>Route:</b> RT B <b>Job No.:</b> 9S3033 <b>Length:</b> 0.20 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst Awd Date: 2018 Anticipated Fed Cat: NHPP <b>TIP #:</b> Future Cost: 0 Estimate Total: 835 Bridge improvements over Drainage Ditch No. 258. Project involves bridge N0649.	Engineering: 30 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	35	13	56	0	0
<b>County:</b> New Madrid <b>Route:</b> RT P <b>Job No.:</b> 9S3067 <b>Length:</b> 0.03 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst Awd Date: 2018 Anticipated Fed Cat: NHPP <b>TIP #:</b> Future Cost: 0 Estimate Total: 842 Bridge improvements over Main Drainage Ditch No. 5. Project involves bridge X0411.	Engineering: 11 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	20	27	76	0	0



# 2016-2020 Highway and Bridge Construction Schedule

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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020
County: New Madrid Route: RT U Job No.: 9S3034 Length: 0.20 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: Fall 16 Future Cost: 0 Estimate Total: 458 Bridge improvements over Dry Run Ditch. Project involves bridge N0771.	20	18	38	0	0	0
Engineering:						
R/W:	0	2	0	0	0	0
Construction:	0	0	380	0	0	0
FFOS:	0	0	0	0	0	0
Payments:	0	0	0	0	0	0
County: New Madrid Route: RT W Job No.: 9S3060 Length: 0.20 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: 2018 Future Cost: 0 Estimate Total: 590 Bridge improvements over Ash Slough Ditch. Project involves bridge A0159.	25	20	13	37	0	0
Engineering:						
R/W:	0	0	2	0	0	0
Construction:	0	0	0	493	0	0
FFOS:	0	0	0	0	0	0
Payments:	0	0	0	0	0	0
County: Ozark Route: US 160 Job No.: 9P3024 Length: 0.39 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: Fall 15 Future Cost: 0 Estimate Total: 6,346 Bridge improvements over Bull Shoals Lake near Theodosia. Project involves bridge K0817.	150	448	0	0	0	0
Engineering:						
R/W:	0	0	0	0	0	0
Construction:	0	5,748	0	0	0	0
FFOS:	0	0	0	0	0	0
Payments:	0	0	0	0	0	0
County: Ozark Route: RT PP Job No.: 9S3075 Length: 0.20 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: 2018 Future Cost: 0 Estimate Total: 1,848 Bridge improvements over North Fork River. Project involves bridge N0670.	2	40	42	146	0	0
Engineering:						
R/W:	0	0	5	0	0	0
Construction:	0	0	0	1,613	0	0
FFOS:	0	0	0	0	0	0
Payments:	0	0	0	0	0	0
County: Pemiscot Route: IS 55 Job No.: 9I3108 Length: 0.56 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: Winter 16 Future Cost: 0 Estimate Total: 1,032 Bridge rail improvements at various locations along Rte. I-55 and Rte. 67. Involves bridges A2537, A2518, A2538, A0070, A0257, A0259, A1466, A1929, and A1931.	0	108	0	0	0	0
Engineering:						
R/W:	0	0	0	0	0	0
Construction:	0	924	0	0	0	0
FFOS:	0	0	0	0	0	0
Payments:	0	0	0	0	0	0



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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
County: Pemiscol Route: IS 55 Job No.: 913109 Length: 0.42 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: Spring 16 TIP #: Future Cost: 0 Estimate Total: 555	Engineering: 0 R/W: 0 Construction: 501 FFOS: 0 Payments: 0	0	54	0	0	0
Bridge approach repairs at various locations along I-55. Project involves bridges F0175, A1931, L0472, L0474, and L0475.						
County: Pemiscol Route: MO 84 Job No.: 9S3009 Length: 5.92 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay Awd Date: Fall 15 TIP #: Future Cost: 0 Estimate Total: 4,071	Engineering: 0 R/W: 0 Construction: 3,580 FFOS: 0 Payments: 0	240	251	0	0	0
Pavement improvements from I-55 to Rte. U in Caruthersville. \$3,580,000 Community Development Block Grant (CDBG) funds.						
County: Perry Route: MO 51 Job No.: 9P3104 Length: 0.40 MPO: N Fund Cat: Statewide Interstate And Major Bridge Sec Cat: Rehab And Reconst Awd Date: 2018 TIP #: Future Cost: 0 Estimate Total: 1,870	Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	0	10	10	131	0
Bridge deck and structural repairs over Mississippi River at Chester. Project involves bridge L0135. \$810,000 IDOT funds.						
County: Perry Route: MO 51 Job No.: 9P3115 Length: 4.12 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay Awd Date: Fall 15 TIP #: Future Cost: 0 Estimate Total: 1,421	Engineering: 0 R/W: 0 Construction: 1,305 FFOS: 0 Payments: 0	0	116	0	0	0
Pavement improvements from 1.2 miles east of Rte. 61 (near Main Street) to 0.4 mile west of I-55 (at Southtown Lane).						
County: Perry Route: RT A Job No.: 9S3056 Length: 12.94 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay Awd Date: Winter 16 TIP #: Future Cost: 0 Estimate Total: 1,127	Engineering: 2 R/W: 0 Construction: 1,044 FFOS: 0 Payments: 0	2	81	0	0	0
Pavement improvements from Rte. 61 to the end of state maintenance.						







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Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING													
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020								
County: Scott Route: IS 55 Job No.: 013002V Length: 66.27 MPO: N Fund Cat: Statewide Interstate And Major Bridge Sec Cat: Preventive Maint Awd Date: 2016 Anticipated Fed Cat: NHPP TIP #: Future Cost: 0 Estimate Total: 136	0	11	0	0	0	0	Engineering:							
	0	0	0	0	0	0	R/W:							
	0	125	0	0	0	0	Construction:							
	0	0	0	0	0	0	FFOS:							
	0	0	0	0	0	0	Payments:							
County: Scott Route: IS 55 Job No.: 913111 Length: 29.40 MPO: N Fund Cat: Statewide Interstate And Major Bridge Sec Cat: Rehab And Reconst Awd Date: 2017 Anticipated Fed Cat: NHPP TIP #: Future Cost: 0 Estimate Total: 14,265	0	125	1,000	0	0	0	Engineering:							
	0	0	0	0	0	0	R/W:							
	0	0	13,140	0	0	0	Construction:							
	0	0	0	0	0	0	FFOS:							
	0	0	0	0	0	0	Payments:							
County: Scott Route: US 61 Job No.: 9S3063 Length: 0.20 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: 2018 Anticipated Fed Cat: NHPP TIP #: Future Cost: 0 Estimate Total: 1,511	10	53	50	132	0	0	Engineering:							
	0	2	0	0	0	0	R/W:							
	0	0	0	1,264	0	0	Construction:							
	0	0	0	0	0	0	FFOS:							
	0	0	0	0	0	0	Payments:							
County: Scott Route: RP ISS5N TO ISS7N Job No.: 913103 Length: 0.00 MPO: N Fund Cat: Safety Sec Cat: Safety Awd Date: Fall 15 Anticipated Fed Cat: Safety TIP #: Future Cost: 0 Estimate Total: 108	2	10	0	0	0	0	Engineering:							
	0	0	0	0	0	0	R/W:							
	0	96	0	0	0	0	Construction:							
	0	89	0	0	0	0	FFOS:							
	0	0	0	0	0	0	Payments:							
County: Shannon Route: MO 19 Job No.: 9P3119 Length: 25.89 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay Awd Date: Fall 15 Anticipated Fed Cat: NHPP TIP #: Future Cost: 0 Estimate Total: 1,519	0	136	0	0	0	0	Engineering:							
	0	0	0	0	0	0	R/W:							
	0	1,383	0	0	0	0	Construction:							
	0	0	0	0	0	0	FFOS:							
	0	0	0	0	0	0	Payments:							



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Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020
County: Shannon Route: US 60 Job No.: 9P3112 Length: 222.30 Fund Cat: Safety Sec Cat: Safety TIP #:	0	217	0	0	0	0
Guardrail improvements at various locations along Rtes. 60, 63, and 67.						
MPO: N Awd Date: Winter 16 Future Cost: 0 Estimate Total: 2,216 Fed: 1,994 State: 222 Local: 0 Anticipated Fed Cat: Safety Estimate Total: 2,216	Engineering:					
	R/W:					
	Construction:					
	FFOS:					
	Payments:					
County: St. Francois Route: US 67 Job No.: 0P2298 Length: 22.94 Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst TIP #:	343	669	0	0	0	0
Pavement improvements from St. Francois River Bridge to Jefferson County.						
MPO: N Awd Date: Fall 15 Future Cost: 0 Estimate Total: 9,296 Fed: 7,162 State: 1,791 Local: 0 Anticipated Fed Cat: NHPP Federal Oversight	Engineering:					
	R/W:					
	Construction:					
	FFOS:					
	Payments:					
County: St. Francois Route: MO 8 Job No.: 9P3114 Length: 8.89 Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #:	0	228	0	0	0	0
Pavement improvements from Rte. 67 to Washington County line.						
MPO: N Awd Date: Fall 15 Future Cost: 0 Estimate Total: 3,132 AC-State: 2,505 State: 627 Local: 0 Anticipated Fed Cat: NHPP	Engineering:					
	R/W:					
	Construction:					
	FFOS:					
	Payments:					
County: St. Francois Route: RT BB Job No.: 9S3065 Length: 6.38 Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #:	2	33	0	0	0	0
Pavement improvements from Rte. M to Rte. 32 in Bismarck.						
MPO: N Awd Date: Winter 16 Future Cost: 0 Estimate Total: 441 AC-State: 351 State: 88 Local: 0 Anticipated Fed Cat: S.T.P.	Engineering:					
	R/W:					
	Construction:					
	FFOS:					
	Payments:					
County: St. Francois Route: RT C Job No.: 9S3055 Length: 12.89 Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #:	2	70	0	0	0	0
Pavement improvements from Rte. D to Rte. 32.						
MPO: N Awd Date: Winter 16 Future Cost: 0 Estimate Total: 952 AC-State: 760 State: 190 Local: 0 Anticipated Fed Cat: S.T.P.	Engineering:					
	R/W:					
	Construction:					
	FFOS:					
	Payments:					



# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

Construction contingency applied to construction cost in the year the project is awarded.  
Three percent project growth factor compounded annually is applied to right-of-way and construction costs in program years 2, 3, 4, and 5.  
No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING	STATE FISCAL YEAR PROJECT BUDGETING						
		Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020	
County: St. Francois Route: RT E Job No.: 9S3036 Length: 6.44 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #:	Pavement improvements from Jefferson County line to Desoto Road in Bonne Terre. AC-State: 517 State: 129 Local: 0 Anticipated Fed Cat: S.T.P. Awd Date: Fall 15 Future Cost: 0 Estimate Total: 649	Engineering: 3 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	44	0	0	0	0	0
County: St. Francois Route: RT F Job No.: 9S3038 Length: 7.03 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #:	Pavement improvements from Rte. 00 to Rte. AA. AC-State: 404 State: 100 Local: 0 Anticipated Fed Cat: S.T.P. Awd Date: Winter 16 Future Cost: 0 Estimate Total: 509	Engineering: 5 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	37	0	0	0	0	0
County: St. Francois Route: RT N Job No.: 9S3035 Length: 9.48 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #:	Pavement improvements from Rte. 32 in Bismark to Rte. 21. AC-State: 663 State: 166 Local: 0 Anticipated Fed Cat: S.T.P. Awd Date: Winter 16 Future Cost: 0 Estimate Total: 832	Engineering: 3 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	57	0	0	0	0	0
County: St. Francois Route: RT NN Job No.: 9S3037 Length: 4.40 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #:	Pavement improvements from Rte. N to Rte. 221. AC-State: 327 State: 81 Local: 0 Anticipated Fed Cat: S.T.P. Awd Date: Winter 16 Future Cost: 0 Estimate Total: 413	Engineering: 5 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	31	0	0	0	0	0
County: St. Francois Route: RT O Job No.: 9S3039 Length: 4.13 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #:	Pavement improvements and widening for shoulders and rumble stripes from 7th Street in Park Hills to Rte. D. AC-State: 792 State: 198 Local: 0 Anticipated Fed Cat: S.T.P. Awd Date: Winter 16 Future Cost: 0 Estimate Total: 995	Engineering: 5 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	72	0	0	0	0	0



# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING						
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020	
<b>County:</b> Ste. Genevieve <b>Route:</b> IS 55 <b>Job No.:</b> 013002S <b>Length:</b> 121.10 MPO: Y <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Preventive Maint Awd Date: 2016 Anticipated Fed Cat: NHPP <b>TIP #:</b> Future Cost: 0 Estimate Total: 136	Engineering: 0	11	0	0	0	0	0
	R/W: 0	0	0	0	0	0	0
	Construction: 0	125	0	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
<b>County:</b> Ste. Genevieve <b>Route:</b> IS 55 <b>Job No.:</b> 013002T <b>Length:</b> 121.10 MPO: Y <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Preventive Maint Awd Date: 2016 Anticipated Fed Cat: NHPP <b>TIP #:</b> Future Cost: 0 Estimate Total: 136	Engineering: 0	11	0	0	0	0	0
	R/W: 0	0	0	0	0	0	0
	Construction: 0	125	0	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
<b>County:</b> Ste. Genevieve <b>Route:</b> RT M <b>Job No.:</b> 9S3032 <b>Length:</b> 7.31 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay Awd Date: Winter 16 Anticipated Fed Cat: S.T.P. <b>TIP #:</b> Future Cost: 0 Estimate Total: 713	Engineering: 3	49	0	0	0	0	0
	R/W: 0	0	0	0	0	0	0
	Construction: 0	661	0	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
<b>County:</b> Stoddard <b>Route:</b> RT K <b>Job No.:</b> 9S3069 <b>Length:</b> 0.03 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst Awd Date: 2017 Anticipated Fed Cat: NHPP <b>TIP #:</b> Future Cost: 0 Estimate Total: 1,156	Engineering: 11	20	156	0	0	0	0
	R/W: 0	0	3	0	0	0	0
	Construction: 0	0	966	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
<b>County:</b> Stoddard <b>Route:</b> RT U <b>Job No.:</b> 9S3051 <b>Length:</b> 0.20 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst Awd Date: Fall 16 Anticipated Fed Cat: NHPP <b>TIP #:</b> Future Cost: 0 Estimate Total: 1,187	Engineering: 30	53	109	0	0	0	0
	R/W: 0	2	0	0	0	0	0
	Construction: 0	0	993	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0

\* Subject to the approval of the Transportation Improvement Plan by the governing Metropolitan Planning Organization.





# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020
County: Various Route: Various Job No.: 9P3074 Length: 0.00 MPO: N Fund Cat: Taking Care Of System Sec Cat: Routine Maintenance Awd Date: Fall 15 Anticipated Fed Cat: S.T.P. TIP #: Future Cost: 0 Estimate Total: 270	Engineering:	0	20	0	0	0
	R/W:	0	0	0	0	0
	Construction:	0	250	0	0	0
	FFOS:	0	0	0	0	0
	Payments:	0	0	0	0	0
<b>Pavement improvements from bridge over Big Creek to Rte. 34.</b>						
County: Wayne Route: MO 143 Job No.: 9S3049 Length: 5.93 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay Awd Date: Winter 16 Anticipated Fed Cat: S.T.P. TIP #: Future Cost: 0 Estimate Total: 425	Engineering:	2	32	0	0	0
	R/W:	0	0	0	0	0
	Construction:	0	391	0	0	0
	FFOS:	0	0	0	0	0
	Payments:	0	0	0	0	0
<b>Bridge improvements over Cedar Creek. Project involves bridge A0067.</b>						
County: Wayne Route: US 67 Job No.: 9P3064 Length: 0.20 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: 2018 Anticipated Fed Cat: NHPP TIP #: Future Cost: 0 Estimate Total: 3,019	Engineering:	26	75	103	275	0
	R/W:	0	0	2	0	0
	Construction:	0	0	0	2,538	0
	FFOS:	0	0	0	0	0
	Payments:	0	0	0	0	0
<b>Pavement improvements from the Webster County line to Whetstone Creek.</b>						
County: Wright Route: US 60 Job No.: 9P3004 Length: 13.43 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay Awd Date: 2018 Anticipated Fed Cat: NHPP TIP #: Future Cost: 0 Estimate Total: 4,382	Engineering:	102	75	75	298	0
	R/W:	0	0	0	0	0
	Construction:	0	0	0	3,832	0
	FFOS:	0	0	0	0	0
	Payments:	0	0	0	0	0
<b>Pavement improvements from 4.9 miles west of Rte. 95 to 0.5 mile east of Webster County line.</b>						
County: Wright Route: US 60 Job No.: 9P3004B Length: 18.78 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay Awd Date: Winter 16 Anticipated Fed Cat: NHPP TIP #: Future Cost: 0 Estimate Total: 7,161	Engineering:	0	530	0	0	0
	R/W:	0	0	0	0	0
	Construction:	0	6,631	0	0	0
	FFOS:	0	0	0	0	0
	Payments:	0	0	0	0	0



# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
<b>County:</b> Wright <b>Route:</b> US 60 <b>Job No.:</b> 9P3078 <b>Length:</b> 16.05 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b>	77	817	0	0	0	0
<b>Project Description:</b> Pavement improvements from Whetstone Creek in Wright County to Rte. 63 in Cabool. <b>Future Cost:</b> 0 <b>Estimate Total:</b> 10,018 <b>Anticipated Fed Cat:</b> NHPP <b>State:</b> 1,988 <b>Local:</b> 0 <b>Fed:</b> 7,953 <b>Awd Date:</b> Fall 15	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Wright <b>Route:</b> BU 60 <b>Job No.:</b> 9S3014D <b>Length:</b> 6.03 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	3	59	0	0	0	0
<b>Project Description:</b> Pavement improvements from Rte. 60 west of Mountain Grove to Rte. 60 east of Mountain Grove. \$673,000 Community Development Block Grant (CDBG) funds. <b>Future Cost:</b> 0 <b>Estimate Total:</b> 850 <b>Anticipated Fed Cat:</b> S.T.P. <b>State:</b> 170 <b>Local:</b> 0 <b>AC-State:</b> 677 <b>Awd Date:</b> Winter 16	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Wright <b>Route:</b> MO 95 <b>Job No.:</b> 9S3076 <b>Length:</b> 1.44 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	2	15	0	0	0	0
<b>Project Description:</b> Pavement improvements from Bus. 60 (Third Street) to Clouse Street west in Mountain Grove. \$134,000 Community Development Block Grant (CDBG) funds. <b>Future Cost:</b> 0 <b>Estimate Total:</b> 159 <b>Anticipated Fed Cat:</b> S.T.P. <b>State:</b> 31 <b>Local:</b> 0 <b>AC-State:</b> 126 <b>Awd Date:</b> Spring 16	Engineering:	R/W:	Construction:	FFOS:	Payments:	





# 2016-2020 Highway and Bridge Construction Schedule

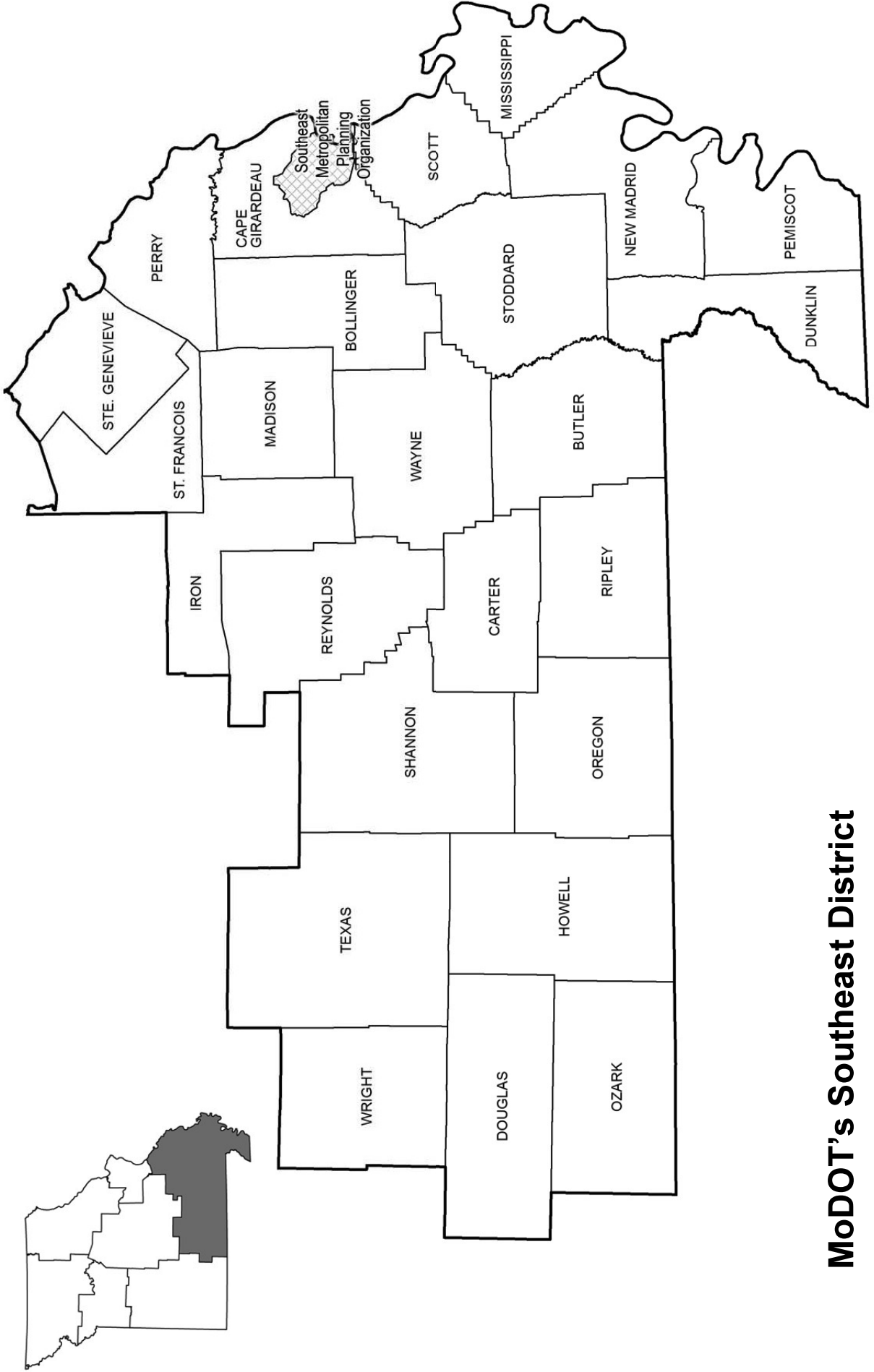
## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

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 No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
 Engineering includes PE costs, CE costs and R/W incidentals.

STATE FISCAL YEAR PROJECT BUDGETING							
Prior	7/2015-	7/2016-	7/2017-	7/2018-	7/2019-	7/2019-	
Prog.	6/2016	6/2017	6/2018	6/2019	6/2019	6/2020	
FFOS:	0	12,120	0	810	0	0	0
Total R/W:	300	4,249	19	23	0	0	0
Total Construction:	0	74,740	34,339	20,050	12,673	0	0
Paybacks:	0	0	0	0	0	0	0
Sub-Total:	300	78,989	34,358	20,073	12,673	0	0
Total Engineering:	2,786	7,831	3,281	1,842	904	0	0
Grand Total:	3,086	86,820	37,639	21,915	13,577	0	0
		2016	2017	2018	2019	2020	
State	15,523	4,836	3,628	2,715	0	0	
AC-State	29,246	0	0	0	0	0	
Local	2,336	0	810	0	0	0	
Sub-total State	47,105	4,836	4,438	2,715	0	0	
Federal							
Sub-total Federal	39,715	32,803	17,477	10,862	0	0	
Grand Total	86,820	37,639	21,915	13,577	0	0	

Project Count: 73



**MoDOT's Southeast District**

**PAYMENT PROJECTS**



# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING						
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020	
<b>County: Mississippi</b> <b>Route: IS 57</b> <b>Job No.: 913002</b> <b>Length: 0.36</b> MPO: N <b>Fund Cat: Statewide Interstate And Major Bridge</b> <b>Sec Cat: Preventive Maint</b> Awd Date: N/A Anticipated Fed Cat: NHPP <b>TIP #: 100</b> Future Cost: 0 Estimate Total: 100	Engineering:	0	0	0	0	0	0
	R/W:	0	0	0	0	0	0
	Construction:	0	0	0	0	0	0
	FFOS:	0	0	0	0	0	0
	Payments:	0	100	0	0	0	0
<b>County: Mississippi</b> <b>Route: IS 57</b> <b>Job No.: 913098</b> <b>Length: 0.80</b> MPO: N <b>Fund Cat: Statewide Interstate And Major Bridge</b> <b>Sec Cat: Systems Operations</b> Awd Date: N/A Anticipated Fed Cat: NHPP <b>TIP #: 100</b> Future Cost: 0 Estimate Total: 100	Engineering:	0	0	0	0	0	0
	R/W:	0	0	0	0	0	0
	Construction:	0	0	0	0	0	0
	FFOS:	0	0	0	0	0	0
	Payments:	0	0	100	0	0	0
<b>County: Mississippi</b> <b>Route: IS 57</b> <b>Job No.: 913099</b> <b>Length: 0.80</b> MPO: N <b>Fund Cat: Statewide Interstate And Major Bridge</b> <b>Sec Cat: Systems Operations</b> Awd Date: N/A Anticipated Fed Cat: NHPP <b>TIP #: 500</b> Future Cost: 0 Estimate Total: 500	Engineering:	0	0	0	0	0	0
	R/W:	0	0	0	0	0	0
	Construction:	0	0	0	0	0	0
	FFOS:	0	0	0	0	0	0
	Payments:	0	0	0	0	500	0
<b>County: Mississippi</b> <b>Route: US 60</b> <b>Job No.: 953097</b> <b>Length: 0.42</b> MPO: N <b>Fund Cat: Statewide Interstate And Major Bridge</b> <b>Sec Cat: Rehab And Reconst</b> Awd Date: N/A Anticipated Fed Cat: NHPP <b>TIP #: 1,500</b> Future Cost: 0 Estimate Total: 1,500	Engineering:	0	0	0	0	0	0
	R/W:	0	0	0	0	0	0
	Construction:	0	0	0	0	0	0
	FFOS:	0	0	0	0	0	0
	Payments:	0	0	0	0	0	500
<b>County: Pemiscot</b> <b>Route: IS 155</b> <b>Job No.: 913087</b> <b>Length: 0.50</b> MPO: N <b>Fund Cat: Statewide Interstate And Major Bridge</b> <b>Sec Cat: Preventive Maint</b> Awd Date: N/A Anticipated Fed Cat: NHPP <b>TIP #: 3,000</b> Future Cost: 0 Estimate Total: 3,000	Engineering:	0	0	0	0	0	0
	R/W:	0	0	0	0	0	0
	Construction:	0	0	0	0	0	0
	FFOS:	0	0	0	0	0	0
	Payments:	0	0	0	0	0	3,000



# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
<b>County:</b> Pemiscot <b>Route:</b> IS 155 <b>Job No.:</b> 913088 <b>Length:</b> 0.50 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Preventive Maint <b>TIP #:</b>	0	0	0	0	0	0
Payment to Tennessee Department of Transportation for repair of bridge deck expansion joints and navigation lights at Caruthersville Mississippi River Bridge. Involves bridge A1700. Fed: 1,620 State: 180 Local: 0 Anticipated Fed Cat: N/A Future Cost: 0 Estimate Total: 1,800 Awd Date: N/A MPO: N NHPP						
<b>County:</b> Various <b>Route:</b> Various <b>Job No.:</b> SB0800Z <b>Length:</b> 0.00 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b>	99	0	0	0	0	0
Payback for Safe and Sound bridges for the Southeast District. Fed: 0 State: 29,970 Local: 0 Anticipated Fed Cat: N/A Future Cost: 75,001 - 100,000 Awd Date: N/A MPO: N SAFER STATE						
<b>County:</b> Various <b>Route:</b> Various <b>Job No.:</b> 913105 <b>Length:</b> 0.00 MPO: N <b>Fund Cat:</b> Safety <b>Sec Cat:</b> Safety <b>TIP #:</b>	0	0	0	0	0	0
On-call work zone enforcement at various locations in the Southeast District. Fed: 67 State: 8 Local: 0 Anticipated Fed Cat: N/A Future Cost: 0 Estimate Total: 75 Awd Date: N/A MPO: N Safety						
	<b>21,391</b>	<b>5,994</b>	<b>5,994</b>	<b>5,994</b>	<b>5,994</b>	<b>5,994</b>



# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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STATE FISCAL YEAR PROJECT BUDGETING							
Prior	7/2015-	7/2016-	7/2017-	7/2018-	7/2019-	7/2019-	
Prog.	6/2016	6/2017	6/2018	6/2019	6/2020	6/2020	
FFOS:	99	0	0	0	0	0	0
Total R/W:	99	0	0	0	0	0	0
Total Construction:	0	0	0	0	0	0	0
Paybacks:	21,391	6,169	12,394	5,994	6,494	5,994	5,994
Sub-Total:	21,490	6,169	12,394	5,994	6,494	5,994	5,994
Total Engineering:	0	0	0	0	0	0	0
Grand Total:	21,490	6,169	12,394	5,994	6,494	5,994	5,994
		2016	2017	2018	2019	2020	
State	6,012	6,784	5,994	6,044	5,994	5,994	
AC-State	0	0	0	0	0	0	
Local	0	0	0	0	0	0	
Sub-total State	6,012	6,784	5,994	6,044	5,994	5,994	
Federal							
Sub-total Federal	157	5,610	0	450	0	0	
Grand Total	6,169	12,394	5,994	6,494	5,994	5,994	

Project Count: 8



# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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Southeast **Total**

STATE FISCAL YEAR PROJECT BUDGETING							
Prior	7/2015-	7/2016-	7/2017-	7/2018-	7/2019-	7/2019-	
Prog.	6/2016	6/2017	6/2018	6/2019	6/2020	6/2020	
FFOS:	99	12,120	0	810	0	0	0
Total R/W:	399	4,249	19	23	0	0	0
Total Construction:	0	74,740	34,339	20,050	12,673	0	0
Paybacks:	21,391	6,169	12,394	5,994	6,494	5,994	5,994
Sub-Total:	21,790	85,158	46,752	26,067	19,167	5,994	5,994
Total Engineering:	2,786	7,831	3,281	1,842	904	0	0
Grand Total:	24,576	92,989	50,033	27,909	20,071	5,994	5,994
		2016	2017	2018	2019	2020	
State	21,535	11,620	9,622	8,759	5,994		
AC-State	29,246	0	0	0	0		
Local	2,336	0	810	0	0		
Sub-total State	53,117	11,620	10,432	8,759	5,994		
Federal							
Sub-total Federal	39,872	38,413	17,477	11,312	0		
Grand Total	92,989	50,033	27,909	20,071	5,994		

Project Count: 81

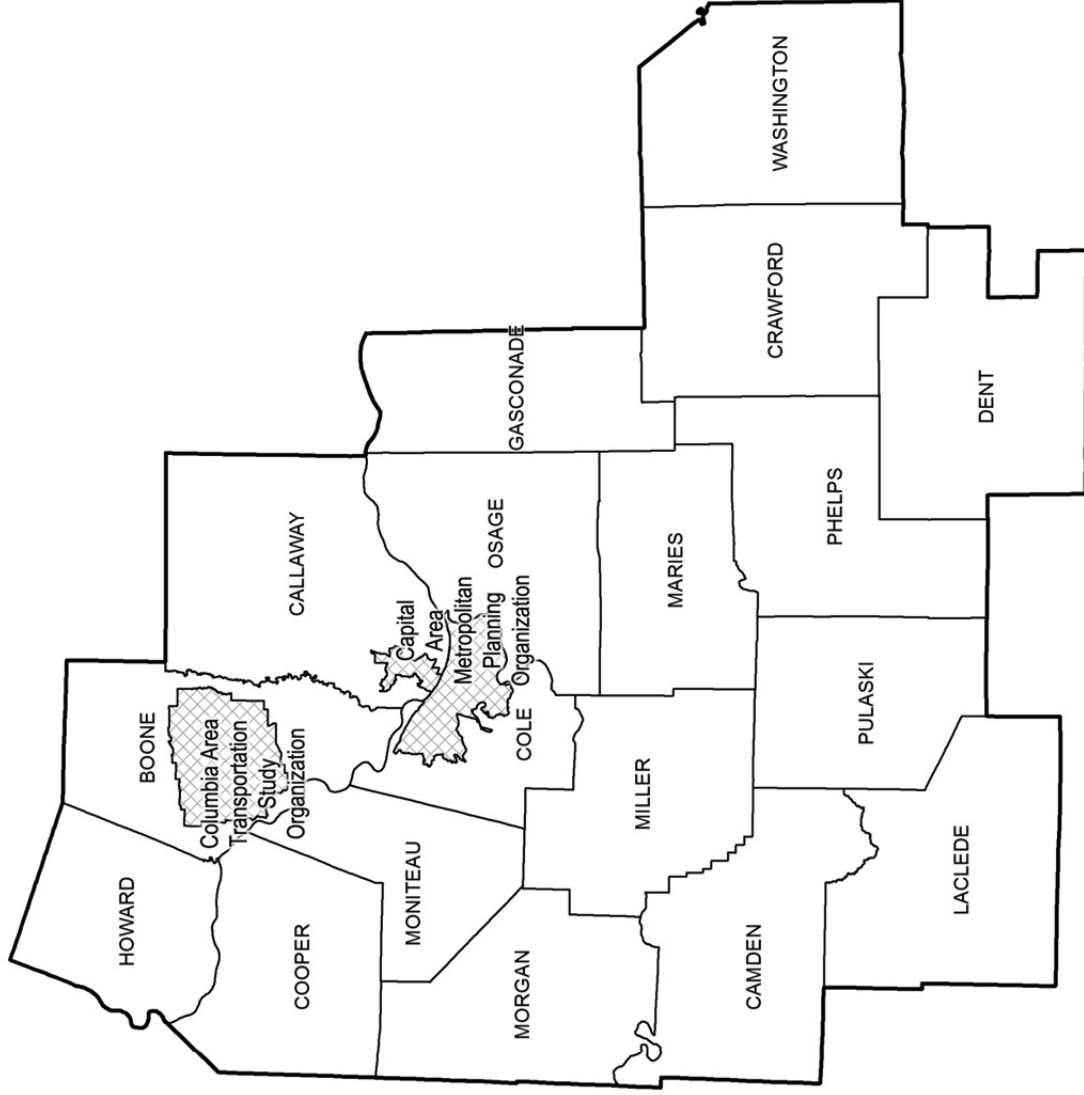
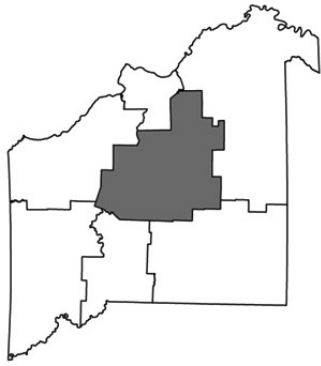
**District Program Summary  
Southeast**

(Dollars in Millions)

Amounts include construction and right of way, excludes engineering.

State Fiscal Year	2016	2017	2018	2019	2020
Statewide Interstate And Major Bridge - Available					
Statewide Interstate And Major Bridge - FFOS	0.00	0.00	0.81	0.00	0.00
Statewide Interstate And Major Bridge - Fund Transfers	0.60	13.08	3.17	0.50	0.00
Statewide Interstate And Major Bridge - Carryover	0.85	0.00	0.00	0.00	0.00
Award and Completed Project Adjustments	0.00	0.00	0.00	0.00	0.00
Statewide Interstate And Major Bridge - Total Available	1.45	13.08	3.98	0.50	0.00
Statewide Interstate And Major Bridge - Programmed					
Safety - Available	0.60	17.74	5.55	0.50	0.00
Safety - FFOS	2.17	1.93	1.91	1.89	1.90
Safety - Fund Transfers	0.09	0.00	0.00	0.00	0.00
Safety - Carryover	-0.34	0.00	0.00	0.00	0.00
Award and Completed Project Adjustments	3.63	0.00	0.00	0.00	0.00
Safety - Total Available	6.05	1.92	2.21	2.70	1.90
Safety - Programmed					
Taking Care Of System - Available	3.05	0.00	0.00	0.00	0.00
Taking Care Of System - FFOS	34.29	30.08	29.91	29.51	29.72
Taking Care Of System - Fund Transfers	5.49	0.00	0.00	0.00	0.00
Taking Care Of System - Carryover	17.20	1.53	0.00	0.00	0.00
Award and Completed Project Adjustments	8.70	0.00	0.00	0.00	0.00
Taking Care Of System - Total Available	66.10	30.42	26.03	29.45	29.72
Taking Care Of System - Programmed					
Major Projects & Emerging Needs - Available	69.76	17.25	20.51	18.67	5.99
Major Projects & Emerging Needs - FFOS	3.87				
Major Projects & Emerging Needs - Fund Transfers	6.54	0.00	0.00	0.00	0.00
Major Projects & Emerging Needs - Carryover	0.00	11.42	0.00	0.00	0.00
Award and Completed Project Adjustments	2.08	0.00	0.00	0.00	0.00
Major Projects & Emerging Needs - Total Available	13.68	8.37	2.10	2.46	0.00
Major Projects & Emerging Needs - Programmed					
Statewide Major Projects & Emerging Needs - Available	11.75	11.76	0.00	0.00	0.00
Statewide Major Projects & Emerging Needs - FFOS	3.87				
Statewide Major Projects & Emerging Needs - Fund Transfers	0.00	0.00	0.00	0.00	0.00
Statewide Major Projects & Emerging Needs - Carryover	0.88	0.00	0.00	0.00	0.00
Award and Completed Project Adjustments	0.00	0.00	0.00	0.00	0.00
Statewide Major Projects & Emerging Needs - Total Available	4.75	0.00	0.00	0.00	0.00
Statewide Major Projects & Emerging Needs - Programmed					
Statewide Amendment 3 - Available	0.00	0.00	0.00	0.00	0.00
Statewide Amendment 3 - FFOS	0.00	0.00	0.00	0.00	0.00
Statewide Amendment 3 - Fund Transfers	-10.59	0.00	0.00	0.00	0.00
Statewide Amendment 3 - Carryover	0.00	0.00	0.00	0.00	0.00
Award and Completed Project Adjustments	-10.59	0.00	0.00	0.00	0.00
Statewide Amendment 3 - Total Available	0.00	0.00	0.00	0.00	0.00
Statewide Amendment 3 - Programmed					
Total Categorized Funding Available by SFY	81.44	53.79	30.12	35.11	31.62
Total Flexible Funds Available	10.79	-10.77	0.57	0.23	0.86
Adjustments	2.11	-4.25	-5.68	3.21	0.00
Carryovers	5.55				
Total Available by SFY	92.23	43.02	30.69	35.34	32.48
Total Programmed by SFY	85.16	46.75	26.06	19.17	5.99

Note: Three percent inflation compounded annually applied to program years 2017 - 2020  
Two percent construction contingency applied to construction.



## MoDOT's Central District







# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

Construction contingency applied to construction cost in the year the project is awarded.  
Three percent project growth factor compounded annually is applied to right-of-way and construction costs in program years 2, 3, 4, and 5.  
No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING						
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020	
County: Boone Route: US 63 Job No.: SP3010B Length: 10.27 MPO: Y Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #: 2015-1 Awd Date: Winter 16 Future Cost: 0 Estimate Total: 5,856 AC-State: 4,668 State: 1,166 Local: 0 Anticipated Fed Cat: NHPP Project includes portions of Rtes. AC, WW, 63 Connector, PP and 763.	Engineering: 22	0	0	0	0	0	0
	R/W: 0	0	0	0	0	0	0
	Construction: 0	5,425	0	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
County: Boone Route: OR 63 Job No.: SS3089 Length: 0.05 MPO: Y Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst TIP #: 2015-2 Awd Date: Winter 16 Future Cost: 0 Estimate Total: 838 Fed: 647 State: 163 Local: 0 Anticipated Fed Cat: NHPP Project involves bridge G0739.	Engineering: 28	146	0	0	0	0	0
	R/W: 0	10	0	0	0	0	0
	Construction: 0	654	0	0	0	0	0
	FFOS: 0	654	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
County: Boone Route: OR 63 Job No.: SS3090 Length: 0.06 MPO: Y Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst TIP #: 2015-3 Awd Date: Winter 16 Future Cost: 0 Estimate Total: 848 Fed: 654 State: 163 Local: 0 Anticipated Fed Cat: NHPP Project involves bridge G0740.	Engineering: 31	146	0	0	0	0	0
	R/W: 0	10	0	0	0	0	0
	Construction: 0	661	0	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
County: Boone Route: IS 70 Job No.: 512176 Length: 5.72 MPO: Y Fund Cat: Statewide Interstate And Major Bridge Sec Cat: Rehab And Reconst TIP #: 2010-22 Awd Date: Fall 15 Future Cost: 0 Estimate Total: 2,542 Fed: 2,194 State: 245 Local: 0 Anticipated Fed Cat: NHPP Project involves bridge from the Lake of the Woods interchange in Columbia to the bridge over Cedar Creek.	Engineering: 103	172	0	0	0	0	0
	R/W: 0	0	0	0	0	0	0
	Construction: 0	2,267	0	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
County: Boone Route: IS 70 Job No.: 513001 Length: 16.00 MPO: Y Fund Cat: Statewide Interstate And Major Bridge Sec Cat: Preventive Maint TIP #: 2015-5 Awd Date: Fall 16 Future Cost: 0 Estimate Total: 6,954 Fed: 6,214 State: 690 Local: 0 Anticipated Fed Cat: NHPP Project involves bridge from the Missouri River to near the St. Charles Road interchange in Columbia.	Engineering: 50	20	452	0	0	0	0
	R/W: 0	0	0	0	0	0	0
	Construction: 0	0	6,432	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0

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# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

Construction contingency applied to construction cost in the year the project is awarded.  
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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING						
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020	
<b>County:</b> Boone <b>Route:</b> RT E <b>Job No.:</b> 5S2182B <b>Length:</b> 0.47 MPO: Y <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Preventive Maint <b>TIP #:</b>	2	34	0	0	0	0	0
<b>Project Description:</b> Bridge painting from 0.1 mile north of Perche Creek to 0.5 mile north of the Columbia city limits. Project involves bridges A0557 over Perche Creek and A0558 over Rocky Fork Creek. <b>Fed:</b> 237 <b>State:</b> 59 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Estimate Total:</b> 298 <b>Awd Date:</b> Fall 15 <b>Future Cost:</b> 0	Engineering:	R/W:	Construction:	FFOS:	Payments:		
<b>County:</b> Boone <b>Route:</b> RT PP <b>Job No.:</b> 5P3010F <b>Length:</b> 1.02 MPO: Y <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	0	0	0	0	0	0	0
<b>Project Description:</b> Payment to Columbia for pavement improvements from 0.1 mile east of the Rte. 63 Connector to 0.2 mile west of Ballenger Lane. City to let as 32-08-13. <b>Fed:</b> 0 <b>State:</b> 366 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> State <b>Estimate Total:</b> 366 <b>Awd Date:</b> Let by Others <b>Future Cost:</b> 0	Engineering:	R/W:	Construction:	FFOS:	Payments:		
<b>County:</b> Callaway <b>Route:</b> US 54 <b>Job No.:</b> 5P2189 <b>Length:</b> 0.59 MPO: Y <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b> 2013-24	85	877	0	0	0	0	0
<b>Project Description:</b> Bridge maintenance in the westbound lanes over the Missouri River in Jefferson City. Project involves bridge L0550. <b>Fed:</b> 7,521 <b>State:</b> 1,880 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Estimate Total:</b> 9,486 <b>Awd Date:</b> Fall 15 <b>Future Cost:</b> 0	Engineering:	R/W:	Construction:	FFOS:	Payments:		
<b>County:</b> Callaway <b>Route:</b> US 54 <b>Job No.:</b> 5P2189B <b>Length:</b> 0.07 MPO: Y <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b> 2013-23	30	167	0	0	0	0	0
<b>Project Description:</b> Scour mitigation at the Missouri River in Jefferson City. Project involves bridge L0550. <b>Fed:</b> 1,734 <b>State:</b> 433 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Estimate Total:</b> 2,197 <b>Awd Date:</b> Summer 15 <b>Future Cost:</b> 0	Engineering:	R/W:	Construction:	FFOS:	Payments:		
<b>County:</b> Callaway <b>Route:</b> US 54 <b>Job No.:</b> 5P3011 <b>Length:</b> 6.20 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	25	128	0	0	0	0	0
<b>Project Description:</b> Pavement improvements on the eastbound lanes near Kingdom City from Bus. 54 north junction to east of County Road 147. <b>Fed:</b> 1,456 <b>State:</b> 363 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Estimate Total:</b> 1,844 <b>Awd Date:</b> Fall 15 <b>Future Cost:</b> 0	Engineering:	R/W:	Construction:	FFOS:	Payments:		

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# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

Construction contingency applied to construction cost in the year the project is awarded.  
Three percent project growth factor compounded annually is applied to right-of-way and construction costs in program years 2, 3, 4, and 5.  
No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020
<b>County:</b> Callaway <b>Route:</b> US 54 <b>Job No.:</b> 5P3012 <b>Length:</b> 6.12 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	20	184	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>						
Pavement improvements on the westbound lanes near Kingdom City from west of County Road 147 to north of Bus. 54. \$120,400 Accelerated Innovative Deployment (AID) and \$12,000 AID credit for testing. <b>Fed:</b> 2,098 <b>State:</b> 524 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 2,642 <b>Awd Date:</b> Fall 15						
<b>County:</b> Callaway <b>Route:</b> US 54 <b>Job No.:</b> 5P3074B <b>Length:</b> 24.57 MPO: Y <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b> 2015-05	49	749	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>						
Pavement improvements in the eastbound and westbound lanes from near Rte. 94 at Jefferson City to Bus. 54 north junction at Fulton. <b>Fed:</b> 8,541 <b>State:</b> 2,136 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 10,726 <b>Awd Date:</b> Fall 15						
<b>County:</b> Callaway <b>Route:</b> US 63 <b>Job No.:</b> 5L3075C <b>Length:</b> 0.10 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Low Type Resurfacing <b>TIP #:</b>	0	138	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>						
Bridge improvements on the southbound lanes over the Katy Trail, 3 miles north of Rte. 54. Project involves bridge G0976. <b>Fed:</b> 960 <b>State:</b> 241 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 1,201 <b>Awd Date:</b> Spring 16						
<b>County:</b> Callaway <b>Route:</b> IS 70 <b>Job No.:</b> 5I3001B <b>Length:</b> 16.62 MPO: N <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Preventive Maint <b>TIP #:</b>	0	362	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>						
Pavement improvements on the eastbound and westbound lanes from east of Rte. 54 to Montgomery County. <b>Fed:</b> 4,645 <b>State:</b> 516 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 5,161 <b>Awd Date:</b> Fall 15						
<b>County:</b> Callaway <b>Route:</b> IS 70 <b>Job No.:</b> 5I3137 <b>Length:</b> 11.50 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Preventive Maint <b>TIP #:</b>	0	5	5	5	71	358
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>						
Pavement improvements on eastbound and westbound lanes from the bridge over Cedar Creek to east of Rte. 54 <b>AC-State:</b> 6,459 <b>State:</b> 719 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 7,178 <b>Awd Date:</b> 2020						

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# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

Construction contingency applied to construction cost in the year the project is awarded.  
Three percent project growth factor compounded annually is applied to right-of-way and construction costs in program years 2, 3, 4, and 5.  
No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
County: Callaway Route: MO 94 Job No.: 5S3049 Length: 33.81 MPO: Y Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #: 2013-22 Awd Date: Fall 15 Future Cost: 0 Estimate Total: 5,259 AC-State: 4,180 State: 1,045 Local: 0 Anticipated Fed Cat: S.T.P. Project: Pavement and shoulder improvements from east of Rte. 54 in Callaway County to 0.2 mile east of Bluffton Road in Montgomery County.	29	523	0	0	0	0
Engineering:						
R/W:						
Construction:						
FFOS:						
Payments:						
County: Camden Route: US 54 Job No.: 5P3010D Length: 7.32 MPO: N Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #: 2013-22 Awd Date: Winter 16 Future Cost: 0 Estimate Total: 3,429 AC-State: 2,728 State: 681 Local: 0 Anticipated Fed Cat: NHPP Project: Pavement improvements on the eastbound and westbound lanes from Bus. 5 in Camdenton to east of Rte. Y.	20	202	0	0	0	0
Engineering:						
R/W:						
Construction:						
FFOS:						
Payments:						
County: Camden Route: RT A Job No.: 5S2200B Length: 0.09 MPO: N Fund Cat: Taking Care Of System Sec Cat: Preventive Maint TIP #: 2013-03 Awd Date: Fall 15 Future Cost: 0 Estimate Total: 57 Fed: 44 State: 11 Local: 0 Anticipated Fed Cat: NHPP Project: Bridge painting at Boer Creek, 3.5 miles west of Richland. Project involves bridge A2096.	2	5	0	0	0	0
Engineering:						
R/W:						
Construction:						
FFOS:						
Payments:						
County: Cole Route: US 50 Job No.: 5P3007 Length: 2.47 MPO: Y Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #: 2013-03 Awd Date: Fall 15 Future Cost: 0 Estimate Total: 1,229 AC-State: 972 State: 244 Local: 0 Anticipated Fed Cat: NHPP Project: Pavement improvements on the eastbound and westbound lanes from east of Truman Boulevard to west of Dix Road in Jefferson City.	13	72	0	0	0	0
Engineering:						
R/W:						
Construction:						
FFOS:						
Payments:						
County: Cole Route: US 50 Job No.: 5P3014 Length: 3.96 MPO: Y Fund Cat: Taking Care Of System Sec Cat: Preventive Maint TIP #: 2013-04 Awd Date: Fall 15 Future Cost: 0 Estimate Total: 1,457 AC-State: 1,155 State: 288 Local: 0 Anticipated Fed Cat: NHPP Project: Pavement improvements from west of Dix Road to east of Clark Avenue in Jefferson City.	14	101	0	0	0	0
Engineering:						
R/W:						
Construction:						
FFOS:						
Payments:						

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# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

Construction contingency applied to construction cost in the year the project is awarded.  
Three percent project growth factor compounded annually is applied to right-of-way and construction costs in program years 2, 3, 4, and 5.  
No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020
County: Cole Route: BU 50 Job No.: SS3005 Length: 2.44 MPO: Y Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay Awd Date: Fall 15 Future Cost: 932 AC-State: 739 State: 185 Local: 0 Anticipated Fed Cat: NHPP Estimate Total:	8	65	0	0	0	0
Engineering: R/W: Construction: FFOS: Payments:						
Pavement improvements from Stoneridge Parkway to near Rte. 50 in Jefferson City.	40	174	0	0	0	0
County: Cole Route: BU 50 Job No.: SS3005B Length: 2.40 MPO: Y Fund Cat: Taking Care Of System Sec Cat: N- Ada Trans Awd Date: Spring 16 Future Cost: 1,095 AC-State: 844 State: 211 Local: 0 Anticipated Fed Cat: S.T.P. Estimate Total:	0	0	0	0	0	0
Engineering: R/W: Construction: FFOS: Payments:						
ADA improvements from Stoneridge Parkway to near Rte. 50 in Jefferson City.	19	3	5	5	68	0
County: Cole Route: CST DIX RD Job No.: 5P3015 Length: 0.06 MPO: Y Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: 2019 Anticipated Fed Cat: NHPP Future Cost: 1,104 Fed: 867 State: 218 Local: 0 Anticipated Fed Cat: NHPP Estimate Total:	0	0	0	0	0	0
Engineering: R/W: Construction: FFOS: Payments:						
Bridge improvements at Dix Road over Rte. 50 in Jefferson City. Project involves bridge A1187.	0	45	0	0	0	0
County: Cooper Route: US 40 Job No.: 5L1600E Length: 4.15 MPO: N Fund Cat: Taking Care Of System Sec Cat: Low Type Resurfacing Awd Date: Winter 16 Future Cost: 930 AC-State: 744 State: 186 Local: 0 Anticipated Fed Cat: NHPP Estimate Total:	0	0	0	0	0	0
Engineering: R/W: Construction: FFOS: Payments:						
Pavement improvements in Cooper County from Rte. 87 south intersection to I-70, and in Howard County, from Rte. 5 north intersection to Missouri River Bridge at Booneville.	0	885	0	0	0	0
County: Cooper Route: IS 70 Job No.: 0130021 Length: 78.03 MPO: Y Fund Cat: Statewide Interstate And Major Bridge Sec Cat: Preventive Maint Awd Date: Spring 16 Future Cost: 255 AC-State: 229 State: 26 Local: 0 Anticipated Fed Cat: NHPP Estimate Total:	0	5	0	0	0	0
Engineering: R/W: Construction: FFOS: Payments:						
Job Order Contracting for pavement repair in Cooper, Boone and Callaway Counties.	0	0	0	0	0	0

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# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020
County: Cooper Route: IS 70 Job No.: 513026 Length: 2.88 MPO: N Fund Cat: Statewide Interstate And Major Bridge Sec Cat: Preventive Maint Awd Date: Winter 16 TIP #: Future Cost: 0 Estimate Total: 937	Engineering: 40 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	63	0	0	0	0
Pavement improvements on the westbound lanes from east of Rte. 87 to east of Rte. B in Boonville. AC-State: 807 State: 90 Local: 0 Anticipated Fed Cat: NHPP						
County: Cooper Route: IS 70 Job No.: 513132 Length: 0.20 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: Spring 16 TIP #: Future Cost: 0 Estimate Total: 2,769	Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	317	0	0	0	0
Bridge improvements on the eastbound and westbound lanes over the Lamine River. Project involves bridge A0201. AC-State: 2,492 State: 277 Local: 0 Anticipated Fed Cat: NHPP						
County: Cooper Route: RT A Job No.: 5S2201 Length: 0.10 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: Fall 15 TIP #: Future Cost: 0 Estimate Total: 756	Engineering: 61 R/W: 1 Construction: 0 FFOS: 0 Payments: 0	125	0	0	0	0
Bridge improvements over Long Branch, 0.4 mile north of Rte. BB, in Otterville. Project involves bridge G0731. Fed: 555 State: 139 Local: 0 Anticipated Fed Cat: NHPP						
County: Cooper Route: RT AA Job No.: 5S2224 Length: 0.05 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: Fall 15 TIP #: Future Cost: 0 Estimate Total: 916	Engineering: 52 R/W: 1 Construction: 0 FFOS: 0 Payments: 0	159	0	0	0	0
Bridge improvements over Smiley Creek 4 miles north of Tipton. Project involves bridge A2488. Fed: 690 State: 173 Local: 0 Anticipated Fed Cat: NHPP						
County: Cooper Route: Various Job No.: 5S3008C Length: 0.00 MPO: N Fund Cat: Taking Care Of System Sec Cat: N-Ada Trans Awd Date: Spring 16 TIP #: Future Cost: 0 Estimate Total: 258	Engineering: 8 R/W: 0 Construction: 0 FFOS: 40 Payments: 0	25	0	0	0	0
ADA improvements on various primary routes in Howard and Cooper Counties. \$188,000 Statewide Transportation Enhancement funds. Fed: 200 State: 50 Local: 0 Anticipated Fed Cat: S.T.P.						

\* Subject to the approval of the Transportation Improvement Plan by the governing Metropolitan Planning Organization.

Jun-10-2015

Section 4 - 6

District Central

Dollars in Thousands



# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

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Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
County: Cooper Route: RT Z Job No.: 5S3052 Length: 0.08 Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst TIP #:	Bridge improvements over Heaths Creek, 1.9 miles south of I-70. Project involves bridge N0047. MPO: N Fed: 417 State: 104 Local: 0 Anticipated Fed Cat: NHPP Awd Date: Winter 16 Future Cost: 0 Estimate Total: 544 Engineering: 0 R/W: 1 Construction: 0 FFOS: 0 Payments: 0					
County: Cooper Route: RT Z Job No.: 5S3052B Length: 0.04 Fund Cat: Taking Care Of System Sec Cat: Preventive Maint TIP #:	Bridge painting over Heaths Creek, 1.9 miles south of I-70. Project involves bridge N0047. MPO: N Fed: 113 State: 28 Local: 0 Anticipated Fed Cat: NHPP Awd Date: 2017 Future Cost: 0 Estimate Total: 141 Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0					
County: Crawford Route: IS 44 Job No.: 5L1600B Length: 9.17 Fund Cat: Taking Care Of System Sec Cat: Low Type Resurfacing TIP #:	Pavement improvements on the eastbound lane from 3.5 miles east of the Phelps/Crawford County line to 0.5 mile west of Rte. H. MPO: N Fed: 660 State: 74 Local: 0 Anticipated Fed Cat: NHPP Awd Date: Fall 15 Future Cost: 0 Estimate Total: 734 Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0					
County: Crawford Route: IS 44 Job No.: 91229 Length: 5.15 Fund Cat: Statewide Interstate And Major Bridge Sec Cat: Preventive Maint TIP #:	Pavement improvements on eastbound lanes from east of Rte. C in Bourbon to Franklin County line in Sullivan. MPO: N Fed: 1203 State: 134 Local: 0 Anticipated Fed Cat: NHPP Awd Date: Fall 15 Future Cost: 0 Estimate Total: 1,357 Engineering: 20 R/W: 0 Construction: 0 FFOS: 0 Payments: 0					
County: Crawford Route: MO 8 Job No.: 5P3133 Length: 25.62 Fund Cat: Taking Care Of System Sec Cat: Thin Lift Overlay TIP #:	Pavement improvements from 0.2 mile east of Rte. 19 south junction at Steelville to Rte. AA in Washington County. MPO: N Fed: 3,111 State: 779 Local: 0 Anticipated Fed Cat: NHPP Awd Date: Fall 16 Future Cost: 0 Estimate Total: 3,890 Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0					

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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
<b>County:</b> Crawford <b>Route:</b> MO 8 <b>Job No.:</b> SP3135 <b>Length:</b> 9.93 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	0	6	39	0	0	0
Pavement improvements from 1 mile east of the Meramec River to 0.2 mile east of Rte. 19 south junction at Steelville. Includes pavement improvements on Rte. 19 at Steelville from Rte. 8 to near Mill Springs Drive. <b>Fed:</b> 584 <b>State:</b> 145 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Estimate Total:</b> 729	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Dent <b>Route:</b> MO 19 <b>Job No.:</b> SS3008B <b>Length:</b> 0.08 MPO: N <b>Fund Cat:</b> Major Projects & Emerging Needs <b>Sec Cat:</b> Regional <b>TIP #:</b>	8	22	0	0	0	0
ADA improvements in Salem from north of 11th Street to south of 10th Street. \$76,000 Statewide Transportation Enhancement funds. <b>Fed:</b> 93 <b>State:</b> 24 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> S.T.P. <b>Estimate Total:</b> 125	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Gasconade <b>Route:</b> MO 19 <b>Job No.:</b> 5L1600D <b>Length:</b> 10.78 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Low Type Resurfacing <b>TIP #:</b>	0	63	0	0	0	0
Pavement and signal improvements from Rte. 28 (Lincoln Avenue) in Owensville to Rte. CC in Crawford County. Includes improvements on Rte. 28 from near First Street to near Krausetown Road in Owensville. <b>AC-State:</b> 865 <b>State:</b> 217 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> S.T.P. <b>Future Cost:</b> 0 <b>Estimate Total:</b> 1,082	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Gasconade <b>Route:</b> RT A <b>Job No.:</b> 5S3048 <b>Length:</b> 0.09 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b>	17	200	0	0	0	0
Bridge improvements over Crider Creek, 1.6 miles south of Rte. Y. Project involves bridge X0984. <b>Fed:</b> 717 <b>State:</b> 179 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Estimate Total:</b> 913	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Gasconade <b>Route:</b> RT P <b>Job No.:</b> 5S3047 <b>Length:</b> 0.06 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b>	15	10	47	0	0	0
Bridge improvements over Third Creek, 6.8 miles south of Rte. 50. Project involves bridge R0407. <b>Fed:</b> 358 <b>State:</b> 90 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Estimate Total:</b> 463	Engineering:	R/W:	Construction:	FFOS:	Payments:	

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# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING						
	Prior Prog.	6/2016	6/2017	6/2018	6/2019	6/2020	7/2019-
<b>County:</b> Howard <b>Route:</b> RT A <b>Job No.:</b> 252206B <b>Length:</b> 0.11 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Preventive Maint <b>TIP #:</b>	1	11	0	0	0	0	0
<b>Project Description:</b> Bridge painting over Moniteau Creek 0.1 mile north of Rte. CC near Fayette. Project involves bridge X0469. <b>Fed:</b> 67 <b>State:</b> 16 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 84 <b>Awd Date:</b> Fall 15							
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>							
<b>County:</b> Laclede <b>Route:</b> IS 44 <b>Job No.:</b> 013002Q <b>Length:</b> 111.12 MPO: N <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Preventive Maint <b>TIP #:</b>	0	27	0	0	0	0	0
<b>Project Description:</b> Job Order Contracting for asphalt pavement repair in Laclede, Pulaski, Phelps and Crawford Counties. <b>AC-State:</b> 339 <b>State:</b> 38 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 377 <b>Awd Date:</b> Spring 16							
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>							
<b>County:</b> Laclede <b>Route:</b> IS 44 <b>Job No.:</b> 013002R <b>Length:</b> 112.01 MPO: N <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Preventive Maint <b>TIP #:</b>	0	16	0	0	0	0	0
<b>Project Description:</b> Job Order Contracting for concrete pavement repair in Laclede, Pulaski, Phelps and Crawford Counties. <b>AC-State:</b> 150 <b>State:</b> 16 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 166 <b>Awd Date:</b> Spring 16							
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>							
<b>County:</b> Laclede <b>Route:</b> IS 44 <b>Job No.:</b> 513004 <b>Length:</b> 10.54 MPO: N <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Preventive Maint <b>TIP #:</b>	6	56	0	0	0	0	0
<b>Project Description:</b> Pavement improvements in the eastbound and westbound lanes from 0.6 mile west of Rte. F to 0.6 mile west of Rte. 133. <b>Fed:</b> 674 <b>State:</b> 75 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 755 <b>Awd Date:</b> Fall 15							
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>							
<b>County:</b> Laclede <b>Route:</b> MO 5 <b>Job No.:</b> 5P3069 <b>Length:</b> 0.20 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> N- Ada Trans <b>TIP #:</b>	181	0	0	0	0	0	0
<b>Project Description:</b> Payment to the City of Lebanon for ADA improvements from Rte. 64 to 6th Street. Includes ADA improvements on Rte. 64 from Bennett Street to Rte. 5. \$256,000 Statewide Transportation Enhancement funds. City to let as STP-3800(805). <b>Fed:</b> 78 <b>State:</b> 19 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> S.T.P. <b>Future Cost:</b> 0 <b>Estimate Total:</b> 682 <b>Awd Date:</b> Let by Others	404	0	0	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>	178	0	0	0	0	0	0
<b>County:</b> Laclede <b>Route:</b> IS 44 <b>Job No.:</b> 513004 <b>Length:</b> 10.54 MPO: N <b>Fund Cat:</b> Statewide Interstate And Major Bridge <b>Sec Cat:</b> Preventive Maint <b>TIP #:</b>	0	693	0	0	0	0	0
<b>Project Description:</b> Pavement improvements in the eastbound and westbound lanes from 0.6 mile west of Rte. F to 0.6 mile west of Rte. 133. <b>Fed:</b> 674 <b>State:</b> 75 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 755 <b>Awd Date:</b> Fall 15							
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>							

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# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
<b>County:</b> Laclede <b>Route:</b> MO 5 <b>Job No.:</b> SP3069B <b>Length:</b> 0.00 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> N- Ada Trans <b>TIP #:</b>	0	0	0	0	0	0
<b>Payment to the City of Lebanon for ADA improvements from 6th Street to Vance Road. \$518,000 Statewide Transportation Enhancement funds and \$7,000 District Enhancement funds. City to let as STP-3800(806).</b> <b>AC-State:</b> 420 <b>State:</b> 105 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> S.T.P. <b>Let by Others:</b> S.T.P. <b>Future Cost:</b> 0 <b>Estimate Total:</b> 525	0	525	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>	0	0	0	0	0	0
<b>County:</b> Maries <b>Route:</b> MO 28 <b>Job No.:</b> 5L1600C <b>Length:</b> 31.60 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Low Type Resurfacing <b>TIP #:</b>	0	44	0	0	0	0
<b>Pavement improvements from Rte. 63 in Maries County to 0.2 mile west of Rte. 50 in Gasconade County.</b> <b>AC-State:</b> 551 <b>State:</b> 138 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> S.T.P. <b>Winter 16:</b> S.T.P. <b>Future Cost:</b> 0 <b>Estimate Total:</b> 689	0	0	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>	0	0	0	0	0	0
<b>County:</b> Miller <b>Route:</b> US 54 <b>Job No.:</b> 5L3075D <b>Length:</b> 0.04 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Low Type Resurfacing <b>TIP #:</b>	0	88	0	0	0	0
<b>Bridge improvements on the eastbound lanes over Little Gravois Creek. Project involves bridge A1675.</b> <b>AC-State:</b> 542 <b>State:</b> 135 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Winter 16:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 677	0	0	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>	0	0	0	0	0	0
<b>County:</b> Miller <b>Route:</b> US 54 <b>Job No.:</b> SP3131 <b>Length:</b> 22.10 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	0	409	0	0	0	0
<b>Pavement improvements on the eastbound and westbound lanes from Rte. 242 to the Cole County line.</b> <b>AC-State:</b> 5,516 <b>State:</b> 1,379 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Winter 16:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 6,895	0	0	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>	0	0	0	0	0	0
<b>County:</b> Miller <b>Route:</b> MO 87 <b>Job No.:</b> 5S3003 <b>Length:</b> 0.14 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Rehab And Reconst <b>TIP #:</b>	30	78	0	0	0	0
<b>Bridge improvements over Moreau Creek. Project involves bridge A0957.</b> <b>Fed:</b> 477 <b>State:</b> 118 <b>Local:</b> 0 <b>Anticipated Fed Cat:</b> NHPP <b>Fall 15:</b> NHPP <b>Future Cost:</b> 0 <b>Estimate Total:</b> 625	0	0	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>	0	0	0	0	0	0

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Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
County: Moniteau Route: MO 179 Job No.: 5S3050 Length: 0.03 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: Winter 16 TIP #: Future Cost: 0 Estimate Total: 488	Engineering: 7 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	55	0	0	0	0
Bridge improvements over Splice Creek, 2.5 miles north of Rte. 87. Project involves bridge R0568.						
Fed: 385 State: 96 Local: 0 Anticipated Fed Cat: NHPP Future Cost: 0 Estimate Total: 488						
County: Morgan Route: MO 52 Job No.: 5S3008D Length: 0.56 MPO: N Fund Cat: Taking Care Of System Sec Cat: N- Ada Trans Awd Date: Winter 16 TIP #: Future Cost: 0 Estimate Total: 395	Engineering: 8 R/W: 0 Construction: 0 FFOS: 40 Payments: 0	51	0	0	0	0
ADA improvements in Morgan, Moniteau and Miller Counties. \$277,000 Statewide Transportation Enhancement funds.						
AC-State: 310 State: 77 Local: 0 Anticipated Fed Cat: S.T.P. Future Cost: 0 Estimate Total: 395						
County: Morgan Route: RT AA Job No.: 5S3030 Length: 0.10 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: Spring 16 TIP #: Future Cost: 0 Estimate Total: 421	Engineering: 8 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	52	0	0	0	0
Bridge improvements over Indian Creek, 1 mile south of Barnett. Project involves bridge Y0529.						
Fed: 331 State: 82 Local: 0 Anticipated Fed Cat: NHPP Future Cost: 0 Estimate Total: 421						
County: Morgan Route: RT M Job No.: 5S0861 Length: 0.10 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: Spring 16 TIP #: Future Cost: 0 Estimate Total: 497	Engineering: 64 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	56	0	0	0	0
Bridge improvements over Haw Creek, 0.4 mile east of the Pettis/Morgan County line. Project involves bridge A1865.						
Fed: 347 State: 86 Local: 0 Anticipated Fed Cat: NHPP Future Cost: 0 Estimate Total: 497						
County: Morgan Route: RT M Job No.: 5S0861B Length: 0.03 MPO: N Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst Awd Date: 2017 TIP #: Future Cost: 0 Estimate Total: 33	Engineering: 0 R/W: 0 Construction: 0 FFOS: 0 Payments: 0	1	3	0	0	0
Bridge painting over Haw Creek, 0.4 mile east of the Pettis/Morgan County line. Project involves bridge A1865.						
Fed: 27 State: 6 Local: 0 Anticipated Fed Cat: NHPP Future Cost: 0 Estimate Total: 33						

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Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING						
	Prior Prog.	7/2015-6/2016	7/2016-6/2017	7/2017-6/2018	7/2018-6/2019	7/2019-6/2020	
<b>County: Osage</b> <b>Route: US 50</b> <b>Job No.: 5P3005</b> <b>Length: 1.95</b> MPO: N <b>Fund Cat: Taking Care Of System</b> <b>Sec Cat: Thin Lift Overlay</b> Awd Date: <b>Summer 15</b> Fed: <b>702</b> State: <b>121</b> Local: <b>54</b> <b>TIP #:</b> Future Cost: <b>0</b> Estimate Total: <b>905</b>	Engineering: 8	50	0	0	0	0	0
	R/W: 20	0	0	0	0	0	0
	Construction: 0	827	0	0	0	0	0
	FFOS: 0	54	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
<b>County: Osage</b> <b>Route: US 50</b> <b>Job No.: 5P3074C</b> <b>Length: 32.76</b> MPO: N <b>Fund Cat: Taking Care Of System</b> <b>Sec Cat: Thin Lift Overlay</b> Awd Date: <b>Summer 15</b> Fed: <b>5,267</b> State: <b>1,317</b> Local: <b>0</b> <b>TIP #:</b> Future Cost: <b>0</b> Estimate Total: <b>6,614</b>	Engineering: 30	436	0	0	0	0	0
	R/W: 0	0	0	0	0	0	0
	Construction: 0	6,148	0	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
<b>County: Osage</b> <b>Route: RT Y</b> <b>Job No.: 5S3001B</b> <b>Length: 0.14</b> MPO: N <b>Fund Cat: Taking Care Of System</b> <b>Sec Cat: Preventive Maint</b> Awd Date: <b>Fall 15</b> Fed: <b>45</b> State: <b>11</b> Local: <b>0</b> <b>TIP #:</b> Future Cost: <b>0</b> Estimate Total: <b>57</b>	Engineering: 1	5	0	0	0	0	0
	R/W: 0	0	0	0	0	0	0
	Construction: 0	51	0	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
<b>County: Phelps</b> <b>Route: IS 44</b> <b>Job No.: 5I3134</b> <b>Length: 0.10</b> MPO: N <b>Fund Cat: Taking Care Of System</b> <b>Sec Cat: Systems Operations</b> Awd Date: <b>Spring 16</b> AC-State: <b>384</b> State: <b>43</b> Local: <b>0</b> <b>TIP #:</b> Future Cost: <b>0</b> Estimate Total: <b>427</b>	Engineering: 0	80	0	0	0	0	0
	R/W: 0	10	0	0	0	0	0
	Construction: 0	337	0	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0
<b>County: Phelps</b> <b>Route: IS 44</b> <b>Job No.: 9I0576</b> <b>Length: 31.05</b> MPO: N <b>Fund Cat: Statewide Interstate And Major Bridge</b> <b>Sec Cat: Preventive Maint</b> Awd Date: <b>Fall 15</b> Fed: <b>8,786</b> State: <b>976</b> Local: <b>0</b> <b>TIP #:</b> Future Cost: <b>0</b> Estimate Total: <b>11,726</b>	Engineering: 1,964	749	0	0	0	0	0
	R/W: 0	0	0	0	0	0	0
	Construction: 0	9,013	0	0	0	0	0
	FFOS: 0	0	0	0	0	0	0
	Payments: 0	0	0	0	0	0	0

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# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

Construction contingency applied to construction cost in the year the project is awarded.  
Three percent project growth factor compounded annually is applied to right-of-way and construction costs in program years 2, 3, 4, and 5.  
No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	6/2016	6/2017	7/2016-7/2017	7/2017-7/2018	7/2018-7/2019
<b>County:</b> Phelps <b>Route:</b> US 63 <b>Job No.:</b> 5P3054 <b>Length:</b> 24.98 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	22	14	330	0	0	0
<b>Project Description:</b> Pavement improvements from 0.7 mile south of Rte. CC in Phelps County to Rte. CC in Texas County. <b>Fed:</b> 5,021 State: 1,255 Local: 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 6,298 <b>Awd Date:</b> Fall 16	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Phelps <b>Route:</b> MO 8 <b>Job No.:</b> 5P3009 <b>Length:</b> 2.51 MPO: N <b>Fund Cat:</b> Major Projects & Emerging Needs <b>Sec Cat:</b> Regional <b>TIP #:</b>	29	117	0	0	0	0
<b>Project Description:</b> Pavement and shoulder improvements from west of Rte. 68 to west of Crawford County. <b>Fed:</b> 1,311 State: 327 Local: 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 1,667 <b>Awd Date:</b> Fall 15	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Phelps <b>Route:</b> MO 8 <b>Job No.:</b> 9P2205D <b>Length:</b> 2.04 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Thin Lift Overlay <b>TIP #:</b>	15	37	0	0	0	0
<b>Project Description:</b> Pavement improvements near St. James from 0.2 mile west of Crawford County line to 1 mile east of Meramec River in Crawford County. <b>Fed:</b> 448 State: 112 Local: 0 <b>Anticipated Fed Cat:</b> NHPP <b>Future Cost:</b> 575 <b>Awd Date:</b> Fall 15	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Pulaski <b>Route:</b> MO 17 <b>Job No.:</b> 5L1600F <b>Length:</b> 3.05 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Low Type Resurfacing <b>TIP #:</b>	0	40	0	0	0	0
<b>Project Description:</b> Pavement improvements from south of Rte. T to I-44 at Waynesville. <b>AC-State:</b> 476 State: 119 Local: 0 <b>Anticipated Fed Cat:</b> S.T.P. <b>Future Cost:</b> 595 <b>Awd Date:</b> Fall 15	Engineering:	R/W:	Construction:	FFOS:	Payments:	
<b>County:</b> Pulaski <b>Route:</b> MO 17 <b>Job No.:</b> 5P3029 <b>Length:</b> 0.66 MPO: N <b>Fund Cat:</b> Major Projects & Emerging Needs <b>Sec Cat:</b> Regional <b>TIP #:</b>	151	215	0	0	0	0
<b>Project Description:</b> Intersection and capacity improvements from west of Rte. H to west of Rte. T in Waynesville. \$714,294 Cost Share and \$1,020,420 Waynesville. <b>AC-State:</b> 1,508 State: 377 Local: 0 <b>Anticipated Fed Cat:</b> S.T.P. <b>Future Cost:</b> 2,300 <b>Awd Date:</b> Fall 15	Engineering:	R/W:	Construction:	FFOS:	Payments:	

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Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
<b>County:</b> Various <b>Route:</b> Various <b>Job No.:</b> 0P3011F <b>Length:</b> 0.00 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> N- Ada Trans <b>TIP #:</b>	5	0	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>						
Enhancement projects at various primary locations in the Central District. \$1,469,000 Statewide Transportation Enhancement funds. Fed: 1,108 State: 277 Local: 0 Anticipated Fed Cat: S.T.P. Awd Date: 2017 Future Cost: 0 Estimate Total: 1,390						
<b>County:</b> Various <b>Route:</b> Various <b>Job No.:</b> 5L1700 <b>Length:</b> 0.00 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Low Type Resurfacing <b>TIP #:</b>	4	50	516	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>						
Pavement and bridge improvements on various primary routes in the Central District. Fed: 6,633 State: 1,658 Local: 0 Anticipated Fed Cat: S.T.P. Federal Oversight Awd Date: 2017 Future Cost: 0 Estimate Total: 8,295						
<b>County:</b> Various <b>Route:</b> Various <b>Job No.:</b> 5P3004 <b>Length:</b> 0.00 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Routine Maintenance <b>TIP #:</b>	3	37	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>						
Job Order Contracting for guard cable and guardrail repair on various routes in the southern portion of the Central District. AC-State: 438 State: 109 Local: 0 Anticipated Fed Cat: S.T.P. Awd Date: Spring 16 Future Cost: 0 Estimate Total: 550						
<b>County:</b> Various <b>Route:</b> Various <b>Job No.:</b> 5P3101 <b>Length:</b> 0.00 MPO: Y <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Routine Maintenance <b>TIP #:</b>	0	0	0	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>						
Job Order Contracting for guard cable and guardrail repair on various routes in the northern portion of the Central District. AC-State: 437 State: 109 Local: 0 Anticipated Fed Cat: S.T.P. Awd Date: Spring 16 Future Cost: 0 Estimate Total: 546						
<b>County:</b> Various <b>Route:</b> Various <b>Job No.:</b> 5S3042 <b>Length:</b> 0.00 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Low Type Resurfacing <b>TIP #:</b>	2	10	378	0	0	0
<b>Engineering:</b> <b>R/W:</b> <b>Construction:</b> <b>FFOS:</b> <b>Payments:</b>						
Pavement and bridge improvements on various primary routes in the Central District. Fed: 4,249 State: 1,063 Local: 0 Anticipated Fed Cat: S.T.P. Awd Date: 2017 Future Cost: 0 Estimate Total: 5,314						

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# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
<b>County:</b> Various <b>Route:</b> Various <b>Job No.:</b> 5S3043 <b>Length:</b> 0.00 MPO: N <b>Fund Cat:</b> Taking Care Of System <b>Sec Cat:</b> Low Type Resurfacing Awd Date: 2018 Anticipated Fed Cat: S.T.P. <b>TIP #:</b>	2	1	67	886	0	0
<b>Future Cost:</b> 0 <b>Estimate Total:</b> 11,565 <b>Engineering:</b> R/W: Construction: FFOS: Payments:	0	0	0	0	0	0
<b>Future Cost:</b> 0 <b>Estimate Total:</b> 5,942 <b>Engineering:</b> R/W: Construction: FFOS: Payments:	0	0	0	0	0	0
<b>Future Cost:</b> 0 <b>Estimate Total:</b> 5,464 <b>Engineering:</b> R/W: Construction: FFOS: Payments:	0	0	0	0	0	0
<b>Future Cost:</b> 0 <b>Estimate Total:</b> 5,464 <b>Engineering:</b> R/W: Construction: FFOS: Payments:	0	0	0	0	0	0
<b>Future Cost:</b> 0 <b>Estimate Total:</b> 5,464 <b>Engineering:</b> R/W: Construction: FFOS: Payments:	0	0	0	0	0	0

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# 2016-2020 Highway and Bridge Construction Schedule

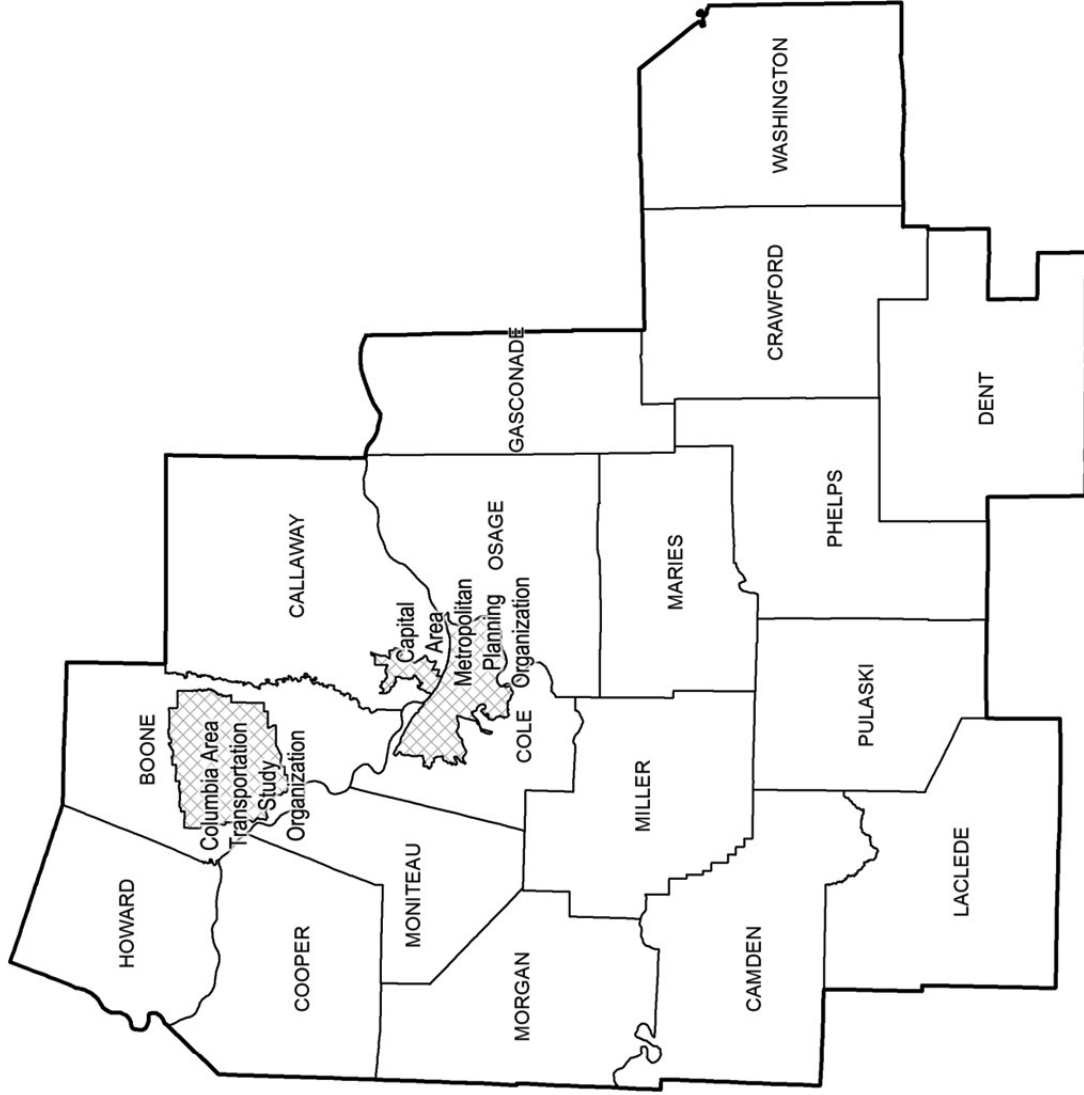
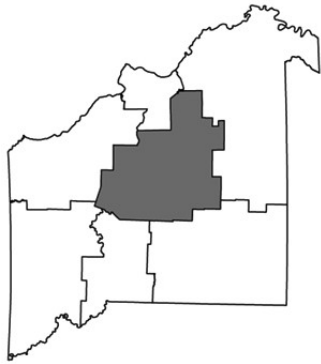
## Transportation Planning

P.O. Box 270  
Jefferson City, MO 65102

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STATE FISCAL YEAR PROJECT BUDGETING							
Prior	7/2015-	7/2016-	7/2017-	7/2018-	7/2019-	7/2019-	
Prog.	6/2016	6/2017	6/2018	6/2019	6/2019	6/2020	
FFOS:	538	3,343	1,345	0	0	0	0
Total R/W:	696	391	0	0	0	0	0
Total Construction:	0	95,223	31,211	10,609	6,468	6,734	6,734
Paybacks:	0	0	0	0	0	0	0
Sub-Total:	696	95,614	31,211	10,609	6,468	6,734	6,734
Total Engineering:	3,374	8,863	2,135	929	582	582	358
Grand Total:	4,070	104,477	33,346	11,538	7,050	7,092	7,092
			2016	2017	2018	2019	2020
State	18,622	5,980	2,308	1,404	709		
AC-State	32,701	4	4	64	6,383		
Local	54	0	0	0	0		
Sub-total State	51,377	5,984	2,312	1,468	7,092		
Federal							
Sub-total Federal	53,100	27,362	9,226	5,582	0		
Grand Total	104,477	33,346	11,538	7,050	7,092		

Project Count: 72



## MoDOT's Central District

## PAYMENT PROJECTS



# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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Jefferson City, MO 65102

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 No inflation is applied to the Funding From Other Sources (FFOS) or Payments.  
 Engineering includes PE costs, CE costs and R/W incidentals.

	STATE FISCAL YEAR PROJECT BUDGETING					
	Prior Prog.	7/2015- 6/2016	7/2016- 6/2017	7/2017- 6/2018	7/2018- 6/2019	7/2019- 6/2020
County: Boone Route: MO 740 Job No.: 5S3092 Length: 0.38 MPO: Y Fund Cat: Major Projects & Emerging Needs Sec Cat: Systems Operations TIP #:	8	7	0	0	0	0
Payment to Columbia for intersection and ADA improvements at the intersection of Old Rte. 63 in Columbia. \$496,050 Cost Share funds. City to let as C00213. Fed: 0 State: 709 Local: 0 Anticipated Fed Cat: State Future Cost: 0 Estimate Total: 717	0	0	0	496	0	0
Engineering: R/W: Construction: FFOS: Payments:						
County: Various Route: Various Job No.: 5B0800T Length: 0.00 MPO: Y Fund Cat: Taking Care Of System Sec Cat: Rehab And Reconst TIP #:	107	0	0	0	0	0
Payback beginning in SFY 2008 for Safe and Sound bridges in the Central District. Fed: 0 State: 21,380 Local: 0 Anticipated Fed Cat: State Future Cost: 50,001 - 75,000 Estimate Total: 44,653	0	0	0	0	0	0
Engineering: R/W: Construction: FFOS: Payments:						
County: Various Route: Various Job No.: 5P3103 Length: 0.00 MPO: Y Fund Cat: Safety Sec Cat: Safety TIP #:	0	0	0	0	0	0
On-call work zone enforcement at various locations in the Central District. Fed: 18 State: 2 Local: 0 Anticipated Fed Cat: Safety Future Cost: 0 Estimate Total: 20	0	0	0	0	0	0
Engineering: R/W: Construction: FFOS: Payments:						
	23,166	4,276	4,276	4,276	4,276	4,276

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# 2016-2020 Highway and Bridge Construction Schedule

## Transportation Planning

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Central

Total

STATE FISCAL YEAR PROJECT BUDGETING						
Prior	7/2015-	7/2016-	7/2017-	7/2018-	7/2019-	7/2019-
Prog.	6/2016	6/2017	6/2018	6/2019	6/2020	6/2020
FFOS:	645	3,839	1,345	0	0	0
Total R/W:	803	391	0	0	0	0
Total Construction:	0	95,223	31,211	10,609	6,468	6,734
Paybacks:	23,166	4,998	4,276	4,276	4,276	4,276
Sub-Total:	23,969	100,612	35,487	14,885	10,744	11,010
Total Engineering:	3,382	8,870	2,135	929	582	358
Grand Total:	27,351	109,482	37,622	15,814	11,326	11,368
		2016	2017	2018	2019	2020
State	23,609	10,256	6,584	5,680	4,985	
AC-State	32,701	4	4	64	6,383	
Local	54	0	0	0	0	
Sub-total State	56,364	10,260	6,588	5,744	11,368	
Federal						
Sub-total Federal	53,118	27,362	9,226	5,582	0	
Grand Total	109,482	37,622	15,814	11,326	11,368	

Project Count: 75

**District Program Summary  
Central**

(Dollars in Millions)

Amounts include construction and right of way, excludes engineering.

State Fiscal Year	2016	2017	2018	2019	2020
Statewide Interstate And Major Bridge - Available					
Statewide Interstate And Major Bridge - FFOS	0.00	0.00	0.00	0.00	0.00
Statewide Interstate And Major Bridge - Fund Transfers	26.56	4.17	0.00	0.00	0.00
Statewide Interstate And Major Bridge - Carryover	-1.95	0.00	0.00	0.00	0.00
Award and Completed Project Adjustments	0.00	0.00	0.00	0.00	0.00
Statewide Interstate And Major Bridge - Total Available	24.61	4.17	0.00	0.00	0.00
Statewide Interstate And Major Bridge - Programmed	30.14	6.44	0.00	0.00	0.00
Safety - Available	2.46	2.12	2.06	2.03	2.04
Safety - FFOS	0.00	0.00	0.00	0.00	0.00
Safety - Fund Transfers	-0.02	0.00	0.00	0.00	0.00
Safety - Carryover	-2.31	0.00	0.00	0.00	0.00
Award and Completed Project Adjustments	0.49	0.13	-1.40	-0.01	0.00
Safety - Total Available	0.62	2.25	0.66	2.02	2.04
Safety - Programmed	0.02	0.00	0.00	0.00	0.00
Taking Care Of System - Available	30.78	27.18	27.11	26.76	26.94
Taking Care Of System - FFOS	1.81	1.35	0.00	0.00	0.00
Taking Care Of System - Fund Transfers	0.02	0.27	0.00	0.00	0.00
Taking Care Of System - Carryover	-29.23	0.00	0.00	0.00	0.00
Award and Completed Project Adjustments	1.12	-1.37	-3.66	-0.68	0.00
Taking Care Of System - Total Available	4.50	27.43	23.45	26.08	26.94
Taking Care Of System - Programmed	66.47	29.06	14.89	10.75	11.01
Major Projects & Emerging Needs - Available	4.84				
Major Projects & Emerging Needs - FFOS	2.03	0.00	0.00	0.00	0.00
Major Projects & Emerging Needs - Fund Transfers	0.00	0.00	0.00	0.00	0.00
Major Projects & Emerging Needs - Carryover	17.53	0.00	0.00	0.00	0.00
Award and Completed Project Adjustments	0.07	3.07	-5.70	0.47	0.00
Major Projects & Emerging Needs - Total Available	24.47	3.07	-5.70	0.47	0.00
Major Projects & Emerging Needs - Programmed	3.99	0.00	0.00	0.00	0.00
Statewide Major Projects & Emerging Needs - Available	4.84				
Statewide Major Projects & Emerging Needs - FFOS	0.00	0.00	0.00	0.00	0.00
Statewide Major Projects & Emerging Needs - Fund Transfers	0.00	0.00	0.00	0.00	0.00
Statewide Major Projects & Emerging Needs - Carryover	-3.76	0.00	0.00	0.00	0.00
Award and Completed Project Adjustments	0.00	0.00	0.00	0.00	0.00
Statewide Major Projects & Emerging Needs - Total Available	1.08	0.00	0.00	0.00	0.00
Statewide Major Projects & Emerging Needs - Programmed	0.00	0.00	0.00	0.00	0.00
Statewide Amendment 3 - Available	0.00	0.00	0.00	0.00	0.00
Statewide Amendment 3 - FFOS	0.00	0.00	0.00	0.00	0.00
Statewide Amendment 3 - Fund Transfers	0.00	0.00	0.00	0.00	0.00
Statewide Amendment 3 - Carryover	-16.61	0.00	0.00	0.00	0.00
Award and Completed Project Adjustments	0.00	0.00	0.00	0.00	0.00
Statewide Amendment 3 - Total Available	-16.61	0.00	0.00	0.00	0.00
Statewide Amendment 3 - Programmed	0.00	0.00	0.00	0.00	0.00
Total Categorized Funding Available by SFY	38.67	36.92	18.41	28.57	28.98
Total Flexible Funds Available	62.37	0.51	0.72	-0.19	1.08
Adjustments	1.68	1.83	-10.76	-0.22	0.00
Carryovers	-36.33				
Total Available by SFY	101.04	37.43	19.13	28.38	30.06
Total Programmed by SFY	100.62	35.50	14.89	10.75	11.01

*Note: Three percent inflation compounded annually applied to program years 2017 - 2020  
Two percent construction contingency applied to construction.*